



REPORT TO THE MSUNDUZI MUNICIPAL COUNCIL

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Report Number: 1 Designation: City Manager

NOT CONFIDENTIAL

FOR NOTING/ CONSIDERATION

1st Level: SMC: (17 JANUARY 2022)
2nd Level: EXCO (19 JANUARY 2022)
3rd Level: COUNCIL (25 JANUARY 2022)

SUBJECT: MID YEAR BUDGET AND PERFORMANCE ASSESSMENT REVIEW

DATE: 12 JANUARY 2022

1. PURPOSE

1.1 The purpose of this report is to Report to Council on the 2021/2022 Mid-year budget and performance assessment review.

2. BACKGROUND.

2.1 On an annual basis the Municipality must, in terms of section 72 of the MFMA, prepare a mid – year budget and performance assessment to be tabled at Council by the 25th of January annually.

3. LEGISLATIVE PROVISIONS / POLICIES

3.1 The Municipal Finance Management Act S72 prescribes that every municipality must compile a Mid-Year Budget & Performance review by the 25th of January annually.

4. MOTIVATION/DISCUSSION

4.1 The contents of this report are presented in accordance with all legislative requirements. The report is consolidated as per section 72 and will include the following:

- (i) the monthly statements referred to in section 71 for the first half of the financial year;
- (ii) the municipality's service delivery performance during the first half of the financial year, the past year's annual report, and progress on resolving problems identified in the annual report
- (iii) the performance of every municipal entity under the sole or shared control of the Municipality taking into account reports in terms of section 88 from any such entity

5. COMMENTS FROM THE RELEVANT BUSINESS UNIT OR COMPONENT OF THE BUSINESS UNIT

5.1 BUDGET AND TREASURY OFFICE (*Annexure A*)

Revenue: The total year to date (ytd) actual revenue generated for the month of December amounted to R 3.207 billion while the projected ytd budget amounted to R 3.209 billion. This means that the municipality generated slightly less than what was projected at the end of the sixth month.

The variances on Property Rates revenue, Refuse removal revenue and Water revenue are below 10%, which is an acceptable level. However, revenue from Transfers and subsidies has a variance of 44%. This means that revenue generated from this source is higher than projected in the annual budget. However, the municipality will continue to monitor this area closely.

Revenue from External investments, Licence and Permit Electricity, Fines and Other revenue is less than initially projected in the annual budget. Therefore, the estimates should be adjusted downwards in the adjustments budget.

Overall, in the sixth month of the year, the municipality generated R3.207 billion revenue against the annual budget of R6.418 billion, which is 50% of the annual budget. The municipality must monitor closely the levels of revenue generated and expenditure incurred to mitigate the risk of expenditure exceeding revenue as that may create cash flow problems in a long run.

Operating Expenditure: The total year to date (ytd) actual operating expenditure for the period ending 31 December 2021 amounted to R 2.890 billion while the ytd budget amounted to R 3.052 billion. Operational expenditure is largely defined by the bulk purchases(electricity) and employee related costs both accounting for 67% of the annual budget expenditure.

Overall, the municipality recorded an operating surplus of R316.460 million for the sixth month of the financial year.

Capital Expenditure: The year to date (ytd) actual capital expenditure for the period ending 31 December 2021 amounted to R269 001 million while the ytd budget amounted to R 288 151 million resulting in underperformance of R19 150 million (-7%) of the capital budget. This is a serious cause of concern because under-expenditure on capital projects directly results in a negative impact on service delivery. The municipality should therefore put measures in place to ensure that the acceleration of expenditure on capital projects thereby improving on delivery of services.

Grant Receipts: The total operational and capital grant receipts for the sixth month amounted to R680 510 million while the expenditure amounted to R 216.612 and million that only amounts to 32 percent performance against receipts.

Cash & Cash equivalents: As at the end of 31 December 2021, the cash and investments resulted in a positive balance amounting to R286.363 million.

Consumer Debtors: Consumer debtors at the end of the sixth month (31 December 2021) is at R 5.236 billion. The municipality's debtors are continually increasing which

poses a serious threat to the municipality's future sustainability. A significant amount of debtors relates to household debtors' category which amount to R3.904 billion, of which R3.470 billion has been outstanding for more than 90 days. Commercial debtors are the second largest category of debtors owed to the municipality amounting to R879.616 million, of which R541.237 millions of those debtors have been outstanding for more than 90 days.

The lowest category of debtors owed to the municipality relates to Organ of the states which amounts to R225.530million, it should be noted although this category is considered the lowest, if efforts are made by the organs of the state owing the municipality in ensuring this balance is reduced, this may make a significant difference in the municipality's cash flow position. Achieving the collection overall in all categories will save the municipality from the significant Cash Flow risk exposure as it will always be liquid and able to pay its debts as they become due. The municipality will continuously introduce measures to ensure acceptable levels of debt collections and thereby mitigating the risk of cash flow problems in future.

Creditors: Creditors owed by the municipality as at the end of mid-year amount to R1.365 billion

5.1.2 In-year Budget Statement Tables

Parent Municipality (Msunduzi Municipality Only)

Monthly Budget Statements Summary

Table C1 below provides a summary of the overall performance of the Municipality and is unpacked in the sections that follow.

KZN225 Msunduzi - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	1 321 379	-	106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges	-	4 017 824	-	378 545	1 934 253	2 008 912	(74 659)	-4%	4 017 824
Investment revenue	-	16 077	-	704	4 582	8 038	(3 457)	-43%	16 077
Transfers and subsidies	-	661 216	-	207 189	475 611	330 608	145 003	44%	661 216
Other own revenue	-	401 919	-	24 347	162 742	200 960	(38 217)	-19%	401 919
Total Revenue (excluding capital transfers and contributions)	-	6 418 414	-	717 682	3 206 606	3 209 207	(2 601)	-0%	6 418 414
Employee costs	-	1 526 571	-	120 115	730 326	763 286	(32 960)	-4%	1 526 571
Remuneration of Councillors	-	56 333	-	4 407	24 157	28 166	(4 010)	-14%	56 333
Depreciation & asset impairment	-	420 918	-	32 936	195 115	210 459	(15 344)	-7%	420 918
Finance charges	-	34 724	-	2 380	14 602	17 362	(2 760)	-16%	34 724
Inventory consumed and bulk purchases	-	3 015 913	-	178 673	1 561 777	1 507 957	53 821	4%	3 015 913
Transfers and subsidies	-	45 863	-	3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure	-	1 002 858	-	85 164	341 695	501 429	(159 734)	-32%	1 002 858
Total Expenditure	-	6 103 181	-	426 862	2 890 146	3 051 590	(161 444)	-5%	6 103 181
Surplus/(Deficit)	-	315 233	-	290 820	316 460	157 617	158 843	101%	315 233
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	380 797	-	31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030
Capital expenditure & funds sources									
Capital expenditure	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Capital transfers recognised	-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds	-	95 505	-	31 173	74 959	47 753	27 206	57%	95 505
Total sources of capital funds	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Financial position									
Total current assets	-	3 833 354	-	-	3 015 439	-	-	-	3 833 354
Total non current assets	-	7 969 427	-	-	7 982 127	-	-	-	7 969 427
Total current liabilities	-	1 295 697	-	-	1 703 645	-	-	-	1 295 697
Total non current liabilities	-	1 187 237	-	-	815 000	-	-	-	1 187 237
Community wealth/Equity	-	9 319 846	-	-	8 418 891	-	-	-	9 319 846
Cash flows									
Net cash from (used) operating	-	664 034	-	-	-	332 017	332 017	100%	664 034
Net cash from (used) investing	-	(576 302)	-	-	-	(288 151)	(288 151)	100%	(576 302)
Net cash from (used) financing	-	8 362	-	-	-	(45 819)	(45 819)	100%	(91 638)
Cash/cash equivalents at the month/year end	-	380 310	-	-	-	282 263	282 263	100%	(3 905)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151
Creditors Age Analysis									
Total Creditors	850 356	208 026	866	293 891	11 409	-	-	-	1 364 548

Table C2 provides the statement of financial performance by standard classification.

KZN225 Msunduzi - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	1 981 019	-	229 278	961 816	990 509	(28 693)	-3%	1 981 019
Executive and council		-	3 579	-	292	1 332	1 789	(458)	-26%	3 579
Finance and administration		-	1 977 440	-	228 986	960 485	988 720	(28 235)	-3%	1 977 440
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		-	130 530	-	3 057	30 979	65 265	(34 286)	-53%	130 530
Community and social services		-	21 601	-	1 283	7 146	10 801	(3 654)	-34%	21 601
Sport and recreation		-	292	-	5	50	146	(96)	-66%	292
Public safety		-	3 970	-	536	1 834	1 985	(151)	-8%	3 970
Housing		-	104 666	-	1 234	21 948	52 333	(30 385)	-58%	104 666
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		-	38 413	-	19 144	89 963	19 206	70 757	368%	38 413
Planning and development		-	38 298	-	6 700	7 820	19 149	(11 330)	-59%	38 298
Road transport		-	-	-	12 444	82 132	-	82 132		-
Environmental protection		-	114	-	-	11	57	(46)	-80%	114
<i>Trading services</i>		-	4 904 765	-	498 051	2 317 473	2 452 382	(134 909)	-6%	4 904 765
Energy sources		-	3 038 086	-	220 476	1 363 596	1 519 043	(155 447)	-10%	3 038 086
Water management		-	1 476 594	-	149 884	621 343	738 297	(116 954)	-16%	1 476 594
Waste water management		-	213 395	-	110 339	249 568	106 697	142 871	134%	213 395
Waste management		-	176 690	-	17 351	82 966	88 345	(5 379)	-6%	176 690
<i>Other</i>	4	-	64 846	-	135	9 573	32 423	(22 850)	-70%	64 846
Total Revenue - Functional	2	-	7 119 572	-	749 666	3 409 804	3 559 786	(149 982)	-4%	7 119 572
Expenditure - Functional										
<i>Governance and administration</i>		-	1 216 239	-	101 598	463 667	608 120	(144 453)	-24%	1 216 239
Executive and council		-	117 003	-	11 697	54 578	58 502	(3 924)	-7%	117 003
Finance and administration		-	1 077 460	-	88 862	401 787	538 730	(136 943)	-25%	1 077 460
Internal audit		-	21 775	-	1 039	7 302	10 888	(3 586)	-33%	21 775
<i>Community and public safety</i>		-	533 850	-	44 076	275 762	266 925	8 837	3%	533 850
Community and social services		-	138 324	-	11 965	69 363	69 162	201	0%	138 324
Sport and recreation		-	133 116	-	10 803	69 925	66 558	3 366	5%	133 116
Public safety		-	197 034	-	16 298	99 215	98 517	698	1%	197 034
Housing		-	50 205	-	4 186	32 163	25 103	7 060	28%	50 205
Health		-	15 170	-	824	5 096	7 585	(2 489)	-33%	15 170
<i>Economic and environmental services</i>		-	421 022	-	32 067	166 785	210 511	(43 726)	-21%	421 022
Planning and development		-	73 618	-	5 366	33 246	36 809	(3 563)	-10%	73 618
Road transport		-	321 529	-	24 880	121 993	160 765	(38 771)	-24%	321 529
Environmental protection		-	25 875	-	1 821	11 545	12 937	(1 392)	-11%	25 875
<i>Trading services</i>		-	4 189 945	-	244 419	1 954 095	2 094 972	(140 877)	-7%	4 189 945
Energy sources		-	2 660 034	-	182 125	1 325 590	1 330 017	(4 427)	0%	2 660 034
Water management		-	1 127 189	-	28 844	432 717	563 595	(130 877)	-23%	1 127 189
Waste water management		-	287 545	-	23 562	134 133	143 773	(9 639)	-7%	287 545
Waste management		-	115 176	-	9 887	61 655	57 588	4 066	7%	115 176
<i>Other</i>		-	62 486	-	4 703	29 838	31 243	(1 405)	-4%	62 486
Total Expenditure - Functional	3	-	6 423 542	-	426 862	2 890 146	3 211 771	(321 625)	-10%	6 423 542
Surplus/ (Deficit) for the year		-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030

Table C3 presents the same information as table C2 above, the difference being that it's by Municipal vote.

KZN225 Msunduzi - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by vote										
Vote 1 - City Manager		-	63	-	-	-	31	(31)	-100,0%	63
Vote 2 - City Finance		-	1 955 891	-	228 560	954 584	977 946	(23 361)	-2,4%	1 955 891
Vote 3 - Corporate Services		-	210 663	-	19 240	92 231	105 331	(13 101)	-12,4%	210 663
Vote 4 - Community Services and Social Equity		-	6 094	-	292	2 618	3 047	(429)	-14,1%	6 094
Vote 5 - Infrastructure Services		-	4 738 512	-	493 504	2 320 737	2 369 256	(48 519)	-2,0%	4 738 512
Vote 6 - Sustainable Development and City Enterprises		-	208 350	-	8 069	39 634	104 175	(64 540)	-62,0%	208 350
Total Revenue by Vote	2	-	7 119 572	-	749 666	3 409 804	3 559 786	(149 982)	-4,2%	7 119 572
Expenditure by Vote										
Vote 1 - City Manager	1	-	149 906	-	13 491	69 338	74 953	(5 615)	-7,5%	149 906
Vote 2 - City Finance		-	646 310	-	55 759	209 534	323 155	(113 621)	-35,2%	646 310
Vote 3 - Corporate Services		-	785 014	-	68 735	405 133	392 507	12 626	3,2%	785 014
Vote 4 - Community Services and Social Equity		-	195 537	-	11 140	61 917	97 769	(35 851)	-36,7%	195 537
Vote 5 - Infrastructure Services		-	4 437 107	-	261 748	2 031 168	2 218 554	(187 386)	-8,4%	4 437 107
Vote 6 - Sustainable Development and City Enterprises		-	209 668	-	15 988	113 056	104 834	8 223	7,8%	209 668
Total Expenditure by Vote	2	-	6 423 542	-	426 862	2 890 146	3 211 771	(321 625)	-10,0%	6 423 542
Surplus/ (Deficit) for the year	2	-	696 030	-	322 805	519 658	348 015	171 643	49,3%	696 030

Statement of financial Performance

This schedule provides information on the planned revenue and operational expenditures against the actual results for the period ending 31 December 2021.

KZN225 Msunduzi - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates			1 321 379		106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges - electricity revenue			2 961 894		206 771	1 322 150	1 480 947	(158 797)	-11%	2 961 894
Service charges - water revenue			773 217		64 756	384 906	386 609	(1 702)	0%	773 217
Service charges - sanitation revenue			160 155		97 739	171 356	80 077	91 278	114%	160 155
Service charges - refuse revenue			122 557		9 279	55 841	61 278	(5 437)	-9%	122 557
Rental of facilities and equipment			30 635		2 152	12 167	15 317	(3 150)	-21%	30 635
Interest earned - external investments			16 077		704	4 582	8 038	(3 457)	-43%	16 077
Interest earned - outstanding debtors			213 289		17 331	97 138	106 645	(9 507)	-9%	213 289
Dividends received					-	-	-	-		
Fines, penalties and forfeits			1 895		21	309	947	(638)	-67%	1 895
Licences and permits			1 179		23	300	590	(290)	-49%	1 179
Agency services			634		480	1 188	317	871	275%	634
Transfers and subsidies			661 216		207 189	475 611	330 608	145 003	44%	661 216
Other revenue			154 287		4 340	51 640	77 143	(25 504)	-33%	154 287
Gains										
Total Revenue (excluding capital transfers and contributions)			6 418 414		717 682	3 206 606	3 209 207	(2 601)	0%	6 418 414
Expenditure By Type										
Employee related costs			1 526 571		120 115	730 326	763 286	(32 960)	-4%	1 526 571
Remuneration of councillors			56 333		4 407	24 157	28 166	(4 010)	-14%	56 333
Debt impairment			150 000		16 777	23 559	75 000	(51 441)	-69%	150 000
Depreciation & asset impairment			420 918		32 936	195 115	210 459	(15 344)	-7%	420 918
Finance charges			34 724		2 380	14 602	17 362	(2 760)	-16%	34 724
Bulk purchases - electricity			2 185 393		158 357	1 183 942	1 092 697	91 245	8%	2 185 393
Inventory consumed			830 520		20 316	377 836	415 260	(37 424)	-9%	830 520
Contracted services			654 655		55 502	256 209	327 328	(71 118)	-22%	654 655
Transfers and subsidies			45 863		3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure			198 202		12 886	61 927	99 101	(37 174)	-38%	198 202
Losses										
Total Expenditure			6 103 181		426 862	2 890 146	3 051 590	(161 444)	-5%	6 103 181
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			315 233		290 820	316 460	157 617	158 843	101%	315 233
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			380 797		31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions			696 030		322 805	519 658	348 015			696 030
Taxation										
Surplus/(Deficit) after taxation			696 030		322 805	519 658	348 015			696 030
Attributable to minorities										
Surplus/(Deficit) attributable to municipality			696 030		322 805	519 658	348 015			696 030
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year			696 030		322 805	519 658	348 015			696 030

Capital Expenditure

Table C5 below reports on the capital expenditure by department (municipal vote) for single year as well as multiyear capital appropriations. The bottom part of the schedule looks at the funding sources of the capital projects.

KZN225 Msunduzi - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation										
Vote 1 - City Manager		-	-	-	50	50	-	50		-
Vote 2 - City Finance		-	-	-	5 707	5 772	-	5 772		-
Vote 3 - Corporate Services		-	-	-	260	7 185	-	7 185		-
Vote 4 - Community Services and Social Equity		-	-	-	-	-	-	-		-
Vote 5 - Infrastructure Services		-	-	-	51 173	233 403	-	233 403		-
Vote 6 - Sustainable Development and City Enterprises		-	-	-	5 694	16 673	-	16 673		-
Total Capital Multi-year expenditure	4,7	-	-	-	62 884	263 084	-	263 084		-
Single Year expenditure appropriation	2									
Vote 1 - City Manager		-	9 040	-	191	301	4 520	(4 219)	-93%	9 040
Vote 2 - City Finance		-	39 857	-	-	3 699	19 928	(16 230)	-81%	39 857
Vote 3 - Corporate Services		-	50 557	-	433	1 213	25 278	(24 065)	-95%	50 557
Vote 4 - Community Services and Social Equity		-	4 458	-	25	132	2 229	(2 096)	-94%	4 458
Vote 5 - Infrastructure Services		-	346 648	-	-	476	173 324	(172 848)	-100%	346 648
Vote 6 - Sustainable Development and City Enterprises		-	125 743	-	-	96	62 871	(62 775)	-100%	125 743
Total Capital single-year expenditure	4	-	576 302	-	649	5 917	288 151	(282 234)	-98%	576 302
Total Capital Expenditure		-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Capital Expenditure - Functional Classification										
Governance and administration		-	52 296	-	5 974	9 967	26 148	(16 181)	-62%	52 296
Executive and council		-	6 042	-	191	248	3 021	(2 773)	-92%	6 042
Finance and administration		-	45 844	-	5 783	9 718	22 922	(13 204)	-58%	45 844
Internal audit		-	410	-	-	-	205	(205)	-100%	410
Community and public safety		-	133 799	-	705	14 420	66 900	(52 479)	-78%	133 799
Community and social services		-	43 382	-	705	2 477	21 691	(19 215)	-89%	43 382
Sport and recreation		-	2 475	-	-	780	1 238	(457)	-37%	2 475
Public safety		-	1 100	-	-	-	550	(550)	-100%	1 100
Housing		-	86 842	-	-	11 164	43 421	(32 257)	-74%	86 842
Health		-	-	-	-	-	-	-		-
Economic and environmental services		-	115 510	-	32 200	131 222	57 755	73 467	127%	115 510
Planning and development		-	35 890	-	5 682	5 460	17 945	(12 485)	-70%	35 890
Road transport		-	79 620	-	26 518	125 762	39 810	85 952	216%	79 620
Environmental protection		-	-	-	-	-	-	-		-
Trading services		-	272 097	-	24 655	113 258	136 048	(22 790)	-17%	272 097
Energy sources		-	130 000	-	14 078	32 502	65 000	(32 498)	-50%	130 000
Water management		-	77 661	-	7 569	29 137	38 830	(9 693)	-25%	77 661
Waste water management		-	59 936	-	3 008	46 465	29 968	16 497	55%	59 936
Waste management		-	4 500	-	-	5 153	2 250	2 903	129%	4 500
Other		-	2 600	-	-	134	1 300	(1 166)	-90%	2 600
Total Capital Expenditure - Functional Classification	3	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Funded by:										
National Government		-	297 297	-	28 208	172 685	148 648	24 037	16%	297 297
Provincial Government		-	83 500	-	373	8 697	41 750	(33 053)	-79%	83 500
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Entities)		-	-	-	-	-	-	-		-
Transfers recognised - capital		-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	6	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds		-	95 505	-	31 173	74 959	47 753	27 206	57%	95 505
Total Capital Funding		-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302

A detailed analysis of the capital expenditure programme is provided in section 2.7 "Capital Expenditure Programme".

Table C6 displays the financial position of the municipality as at 31 December 2021.
KZN225 Msunduzi - Table C6 Monthly Budget Statement - Financial Position - M06

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash			380 310		15 446	380 310
Call investment deposits					270 917	-
Consumer debtors			2 549 907		2 366 291	2 549 907
Other debtors			729 642		10 289	729 642
Current portion of long-term receivables						-
Inventory			173 496		352 496	173 496
Total current assets			-	-	3 015 439	3 833 354
Non current assets						
Long-term receivables					(18 119)	-
Investments						-
Investment property			821 671		877 142	821 671
Investments in Associate						-
Property, plant and equipment			6 755 609		7 004 783	6 755 609
Biological			1 070		715	1 070
Intangible			30 700		21 305	30 700
Other non-current assets			360 375		96 300	360 375
Total non current assets			-	-	7 982 127	7 969 427
TOTAL ASSETS			-	-	10 997 566	11 802 781
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing			95 346		40 158	95 346
Consumer deposits			114 344		143 905	114 344
Trade and other payables			945 609		1 530 792	945 609
Provisions			140 398		48 790	140 398
Total current liabilities			-	-	1 763 645	1 295 697
Non current liabilities						
Borrowing			377 458		203 745	377 458
Provisions			809 779		611 285	809 779
Total non current liabilities			-	-	815 030	1 187 237
TOTAL LIABILITIES			-	-	2 578 675	2 482 935
NET ASSETS	2		-	-	8 418 891	9 319 846
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			9 090 933		8 227 106	9 090 933
Reserves			228 913		191 785	228 913
TOTAL COMMUNITY WEALTH/EQUITY	2		-	-	8 418 891	9 319 846

Consolidated Budget Tables (With Municipal Entity: Safe City)

KZN225 Msunduzi - Table C1 Consolidated Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	1 321 379	-	106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges	-	4 017 824	-	378 545	1 934 253	2 008 912	(74 659)	-4%	4 017 824
Investment revenue	-	16 077	-	712	4 622	8 038	(3 416)	-43%	16 077
Transfers and subsidies	-	661 216	-	207 189	475 611	330 608	145 003	44%	661 216
Other own revenue	-	401 919	-	27 450	168 951	200 960	(32 009)	-16%	401 919
Total Revenue (excluding capital transfers and contributions)	-	6 418 414	-	720 793	3 212 854	3 209 207	3 647	0%	6 418 414
Employee costs	-	1 538 090	-	121 623	736 136	769 045	(32 909)	-4%	1 538 090
Remuneration of Councillors	-	56 333	-	4 407	24 157	28 166	(4 010)	-14%	56 333
Depreciation & asset impairment	-	421 872	-	33 015	195 585	210 936	(15 351)	-7%	421 872
Finance charges	-	34 724	-	2 380	14 602	17 362	(2 760)	-16%	34 724
Inventory consumed and bulk purchases	-	3 015 913	-	178 673	1 561 777	1 507 957	53 821	4%	3 015 913
Transfers and subsidies	-	45 863	-	3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure	-	1 005 619	-	85 519	342 512	502 809	(160 297)	-32%	1 005 619
Total Expenditure	-	6 118 414	-	428 805	2 897 243	3 059 207	(161 964)	-5%	6 118 414
Surplus/(Deficit)	-	300 000	-	291 988	315 612	150 000	165 612	110%	300 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	380 797	-	31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (monetary allocations) (Municipal)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797
Capital expenditure & funds sources									
Capital expenditure	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Capital transfers recognised	-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds	-	95 789	-	31 173	74 975	47 895	27 080	57%	95 789
Total sources of capital funds	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Financial position									
Total current assets	-	3 834 270	-	-	3 000 220	-	-	-	3 834 270
Total non current assets	-	7 978 694	-	-	7 991 253	-	-	-	7 978 694
Total current liabilities	-	1 296 447	-	-	1 765 029	-	-	-	1 296 447
Total non current liabilities	-	1 187 237	-	-	015 030	-	-	-	1 187 237
Community wealth/Equity	-	9 329 279	-	-	8 421 414	-	-	-	9 329 279
Cash flows									
Net cash from (used) operating	-	664 165	-	1 660	2 966	332 082	329 116	99%	664 296
Net cash from (used) investing	-	(576 586)	-	-	(16)	(288 293)	(288 277)	100%	(576 870)
Net cash from (used) financing	-	8 362	-	-	-	(45 819)	(45 819)	100%	(91 638)
Cash/cash equivalents at the month/year end	-	380 157	-	-	2 950	282 186	279 236	99%	(4 211)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151
Creditors Age Analysis									
Total Creditors	850 356	208 026	866	293 891	11 409	-	-	-	1 364 548

KZN225 Msunduzi - Table C2 Consolidated Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	1 981 019	-	229 278	961 816	990 509	(28 693)	-3%	1 981 019
Executive and council		-	3 579	-	292	1 332	1 789	(458)	-26%	3 579
Finance and administration		-	1 977 440	-	228 986	960 485	988 720	(28 235)	-3%	1 977 440
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		-	130 530	-	6 169	37 227	65 265	(28 038)	-43%	130 530
Community and social services		-	21 601	-	1 283	7 146	10 801	(3 654)	-34%	21 601
Sport and recreation		-	292	-	5	50	146	(96)	-66%	292
Public safety		-	3 970	-	3 647	8 082	1 985	6 097	307%	3 970
Housing		-	104 666	-	1 234	21 948	52 333	(30 385)	-58%	104 666
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		-	38 413	-	19 144	89 963	19 206	70 757	368%	38 413
Planning and development		-	38 298	-	6 700	7 820	19 149	(11 330)	-59%	38 298
Road transport		-	-	-	12 444	82 132	-	82 132		-
Environmental protection		-	114	-	-	11	57	(46)	-80%	114
<i>Trading services</i>		-	4 904 765	-	498 051	2 317 473	2 452 382	(134 909)	-6%	4 904 765
Energy sources		-	3 038 086	-	220 476	1 363 596	1 519 043	(155 447)	-10%	3 038 086
Water management		-	1 476 594	-	149 884	621 343	738 297	(116 954)	-16%	1 476 594
Waste water management		-	213 395	-	110 339	249 568	106 697	142 871	134%	213 395
Waste management		-	176 690	-	17 351	82 966	88 345	(5 379)	-6%	176 690
<i>Other</i>	4	-	64 846	-	135	9 573	32 423	(22 850)	-70%	64 846
Total Revenue - Functional	2	-	7 119 572	-	752 778	3 416 053	3 559 786	(143 733)	-4%	7 119 572
Expenditure - Functional										
<i>Governance and administration</i>		-	1 216 239	-	101 598	463 667	608 120	(144 453)	-24%	1 216 239
Executive and council		-	117 003	-	11 697	54 578	58 502	(3 924)	-7%	117 003
Finance and administration		-	1 077 460	-	88 862	401 787	538 730	(136 943)	-25%	1 077 460
Internal audit		-	21 775	-	1 039	7 302	10 888	(3 586)	-33%	21 775
<i>Community and public safety</i>		-	549 083	-	46 019	282 858	274 542	8 316	3%	549 083
Community and social services		-	138 324	-	11 965	69 363	69 162	201	0%	138 324
Sport and recreation		-	133 116	-	10 803	69 925	66 558	3 366	5%	133 116
Public safety		-	211 547	-	18 241	106 312	105 774	538	1%	211 547
Housing		-	50 926	-	4 186	32 163	25 463	6 700	26%	50 926
Health		-	15 170	-	824	5 096	7 585	(2 489)	-33%	15 170
<i>Economic and environmental services</i>		-	421 022	-	32 067	166 785	210 511	(43 726)	-21%	421 022
Planning and development		-	73 618	-	5 366	33 246	36 809	(3 563)	-10%	73 618
Road transport		-	321 529	-	24 880	121 993	160 765	(38 771)	-24%	321 529
Environmental protection		-	25 875	-	1 821	11 545	12 937	(1 392)	-11%	25 875
<i>Trading services</i>		-	4 189 945	-	244 419	1 954 095	2 094 972	(140 877)	-7%	4 189 945
Energy sources		-	2 660 034	-	182 125	1 325 590	1 330 017	(4 427)	0%	2 660 034
Water management		-	1 127 189	-	28 844	432 717	563 595	(130 877)	-23%	1 127 189
Waste water management		-	287 545	-	23 562	134 133	143 773	(9 639)	-7%	287 545
Waste management		-	115 176	-	9 887	61 655	57 588	4 066	7%	115 176
<i>Other</i>		-	62 486	-	4 703	29 838	31 243	(1 405)	-4%	62 486
Total Expenditure - Functional	3	-	6 438 775	-	428 805	2 897 243	3 219 388	(322 145)	-10%	6 438 775
Surplus/ (Deficit) for the year		-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797

KZN225 Msunduzi - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06
December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - City Manager		-	63	-	-	-	31	(31)	-100,0%	63
Vote 2 - City Finance		-	1 955 891	-	228 560	954 584	977 946	(23 361)	-2,4%	1 955 891
Vote 3 - Corporate Services		-	210 663	-	19 240	92 231	105 331	(13 101)	-12,4%	210 663
Vote 4 - Community Services and Social Equity		-	6 094	-	292	2 618	3 047	(429)	-14,1%	6 094
Vote 5 - Infrastructure Services		-	4 738 512	-	493 504	2 320 737	2 369 256	(48 519)	-2,0%	4 738 512
Vote 6 - Sustainable Development and City Enterprises		-	208 350	-	11 181	45 683	104 175	(58 292)	-56,0%	208 350
Total Revenue by Vote	2	-	7 119 572	-	752 778	3 416 053	3 559 786	(143 733)	-4,0%	7 119 572
Expenditure by Vote										
Vote 1 - City Manager	1	-	149 906	-	13 491	69 338	74 953	(5 615)	-7,5%	149 906
Vote 2 - City Finance		-	646 310	-	55 759	209 534	323 155	(113 621)	-35,2%	646 310
Vote 3 - Corporate Services		-	785 014	-	68 735	405 133	392 507	12 626	3,2%	785 014
Vote 4 - Community Services and Social Equity		-	195 537	-	11 140	61 917	97 769	(35 851)	-36,7%	195 537
Vote 5 - Infrastructure Services		-	4 437 107	-	261 748	2 031 168	2 218 554	(187 386)	-8,4%	4 437 107
Vote 6 - Sustainable Development and City Enterprises		-	224 901	-	17 931	120 153	112 451	7 702	6,8%	224 901
Total Expenditure by Vote	2	-	6 438 775	-	428 805	2 897 243	3 219 388	(322 145)	-10,0%	6 438 775
Surplus/ (Deficit) for the year	2	-	680 797	-	323 973	518 810	340 398	178 412	52,4%	680 797

KZN225 Msunduzi - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates			1 321 379		106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges - electricity revenue			2 961 894		206 771	1 322 150	1 480 947	(158 797)	-11%	2 961 894
Service charges - water revenue			773 217		64 756	384 906	386 609	(1 702)	0%	773 217
Service charges - sanitation revenue			160 155		97 739	171 356	80 077	91 278	114%	160 155
Service charges - refuse revenue			122 557		9 279	55 841	61 278	(5 437)	-9%	122 557
Rental of facilities and equipment			30 635		2 152	12 167	15 317	(3 150)	-21%	30 635
Interest earned - external investments			16 077		712	4 622	8 038	(3 423)	-92%	16 077
Interest earned - outstanding debtors			213 289		17 331	97 138	106 645	(9 507)	-9%	213 289
Dividends received					-	-	-	-		
Fines, penalties and forfeits			1 895		21	309	947	(638)	-67%	1 895
Licences and permits			1 179		23	300	590	(290)	-49%	1 179
Agency services			634		480	1 188	317	871	275%	634
Transfers and subsidies			661 216		207 189	475 611	330 608	145 003	44%	661 216
Other revenue			154 287		7 443	57 848	77 143	(22 399)	-129%	154 287
Gains										
Total Revenue (excluding capital transfers and contributions)			6 418 414		720 793	3 212 854	3 209 207	3 647	0%	6 418 414
Expenditure By Type										
Employee related costs			1 538 090		121 623	736 136	769 045	(32 916)	-5%	1 538 090
Remuneration of councillors			56 333		4 407	24 157	28 166	(4 010)	-14%	56 333
Debt impairment			150 000		16 777	23 559	75 000	(51 441)	-69%	150 000
Depreciation & asset impairment			421 872		33 015	195 585	210 936	(15 352)	-8%	421 872
Finance charges			34 724		2 380	14 602	17 362	(2 760)	-16%	34 724
Bulk purchases - electricity			2 185 393		158 357	1 183 942	1 092 697	91 245	8%	2 185 393
Inventory consumed			830 520		20 316	377 836	415 260	(37 424)	-9%	830 520
Contracted services			655 391		55 512	256 275	327 696	(71 439)	-90%	655 391
Transfers and subsidies			45 863		3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure			200 228		13 231	62 679	100 114	(37 550)	-113%	200 228
Losses										
Total Expenditure			6 118 414		428 805	2 897 243	3 059 207	(161 964)	-5%	6 118 414
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			380 797		31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)										
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions			680 797		323 973	518 810	340 398			680 797
Taxation										
Surplus/(Deficit) after taxation			680 797		323 973	518 810	340 398			680 797
Attributable to minorities										
Surplus/(Deficit) attributable to municipality			680 797		323 973	518 810	340 398			680 797
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year			680 797		323 973	518 810	340 398			680 797

KZN225 Msunduzi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - M06 December

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-year expenditure appropriation	2									
Vote 1 - City Manager		-	-	-	50	50	-	50		-
Vote 2 - City Finance		-	-	-	5 707	5 772	-	5 772		-
Vote 3 - Corporate Services		-	-	-	260	7 185	-	7 185		-
Vote 4 - Community Services and Social Equity		-	-	-	-	-	-	-		-
Vote 5 - Infrastructure Services		-	-	-	51 173	233 403	-	233 403		-
Vote 6 - Sustainable Development and City Enterprises		-	-	-	5 694	16 673	-	16 673		-
Total Capital Multi-year expenditure	4,7	-	-	-	62 884	263 084	-	263 084		-
Single Year expenditure appropriation	2									
Vote 1 - City Manager		-	9 040	-	191	301	4 520	(4 219)	-93%	9 040
Vote 2 - City Finance		-	39 857	-	-	3 699	19 928	(16 230)	-81%	39 857
Vote 3 - Corporate Services		-	50 557	-	433	1 213	25 278	(24 065)	-95%	50 557
Vote 4 - Community Services and Social Equity		-	4 458	-	25	132	2 229	(2 096)	-94%	4 458
Vote 5 - Infrastructure Services		-	346 648	-	-	476	173 324	(172 848)	-100%	346 648
Vote 6 - Sustainable Development and City Enterprises		-	126 027	-	-	112	63 013	(62 901)	-100%	126 027
Total Capital single-year expenditure	4	-	576 586	-	649	5 933	288 293	(282 360)	-98%	576 586
Total Capital Expenditure		-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Capital Expenditure - Functional Classification										
Governance and administration		-	52 296	-	5 974	9 967	26 148	(16 181)	-62%	52 296
Executive and council			6 042		191	248	3 021	(2 773)	-92%	6 042
Finance and administration			45 844		5 783	9 718	22 922	(13 204)	-58%	45 844
Internal audit			410				205	(205)	-100%	410
Community and public safety		-	134 083	-	705	14 436	67 042	(52 605)	-78%	134 083
Community and social services			43 382		705	2 477	21 691	(19 215)	-89%	43 382
Sport and recreation			2 475			780	1 238	(457)	-37%	2 475
Public safety			1 384			16	692	(676)	-98%	1 384
Housing			86 842			11 164	43 421	(32 257)	-74%	86 842
Health										
Economic and environmental services		-	115 510	-	32 200	131 222	57 755	73 467	127%	115 510
Planning and development			35 890		5 682	5 460	17 945	(12 485)	-70%	35 890
Road transport			79 620		26 518	125 762	39 810	85 952	216%	79 620
Environmental protection										
Trading services		-	272 097	-	24 655	113 258	136 048	(22 790)	-17%	272 097
Energy sources			130 000		14 078	32 502	65 000	(32 498)	-50%	130 000
Water management			77 661		7 569	29 137	38 830	(9 693)	-25%	77 661
Waste water management			59 936		3 008	46 465	29 968	16 497	55%	59 936
Waste management			4 500			5 153	2 250	2 903	129%	4 500
Other			2 600			134	1 300	(1 166)	-90%	2 600
Total Capital Expenditure - Functional Classification	3	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Funded by:										
National Government			297 297		28 208	172 685	148 648	24 037	16%	297 297
Provincial Government			83 500		373	8 697	41 750	(33 053)	-79%	83 500
District Municipality										
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education)										
Transfers recognised - capital		-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	6		100 000		3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds			95 789		31 173	74 975	47 895	27 080	57%	95 789
Total Capital Funding		-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586

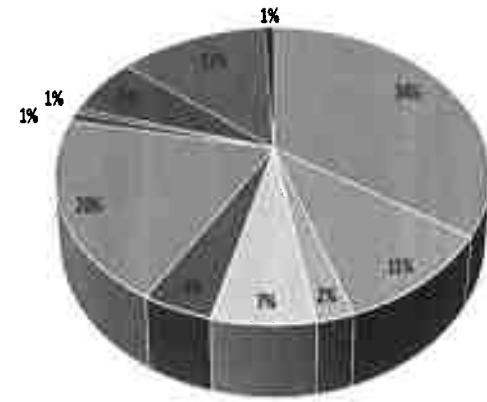
KZN225 Msunduzi - Table C6 Consolidated Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22				
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast	
R thousands	1						
ASSETS							
Current assets							
Cash			380 398		15 522	380 398	
Call investment deposits			825		275 619	825	
Consumer debtors			2 549 907		2 366 291	2 549 907	
Other debtors			729 644		10 292	729 644	
Current portion of long-term receivables						-	
Inventory			173 496		352 496	173 496	
Total current assets			-	3 834 270	-	3 020 220	3 834 270
Non current assets							
Long-term receivables					(18 119)	-	
Investments						-	
Investment property			821 671		877 142	821 671	
Investments in Associate						-	
Property, plant and equipment			6 764 876		7 013 909	6 764 876	
Biological			1 070		715	1 070	
Intangible			30 700		21 305	30 700	
Other non-current assets			360 375		96 300	360 375	
Total non current assets			-	7 978 694	-	7 991 253	7 978 694
TOTAL ASSETS			-	11 812 963	-	11 011 473	11 812 963
LIABILITIES							
Current liabilities							
Bank overdraft							
Borrowing			95 346		40 158	95 346	
Consumer deposits			114 344		143 905	114 344	
Trade and other payables			946 359		1 531 173	946 359	
Provisions			140 398		49 793	140 398	
Total current liabilities			-	1 296 447	-	1 765 029	1 296 447
Non current liabilities							
Borrowing			377 458		203 745	377 458	
Provisions			809 779		611 285	809 779	
Total non current liabilities			-	1 187 237	-	815 030	1 187 237
TOTAL LIABILITIES			-	2 483 685	-	2 580 059	2 483 685
NET ASSETS	2		-	9 329 279	-	8 431 414	9 329 279
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)			9 100 365		8 239 629	9 100 365	
Reserves			228 913		191 785	228 913	
TOTAL COMMUNITY WEALTH/EQUITY	2		-	9 329 279	-	8 431 414	9 329 279

OPERATING EXPENDITURE PERFORMANCE FOR 2021/22 BUDGET YEAR

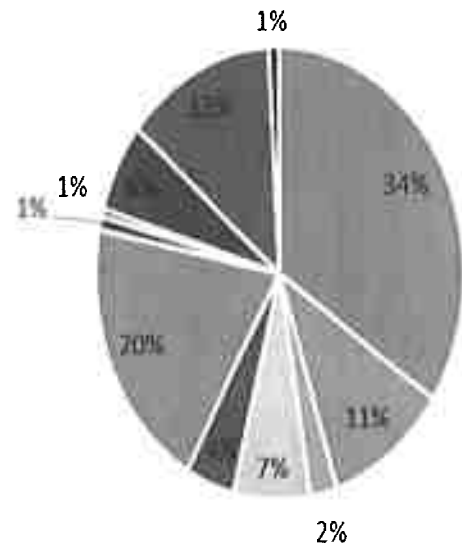
Standard Classification	2021/2022	
	Original Budget	YTD Actual GL
Bulk Purchases	2 185 393 029	1 183 941 577
Contracted Services	671 603 475	256 152 029
Debt Impairment	150 000 000	23 558 600
Depreciation and Asset Impairment	420 917 987	195 115 488
Employee Related Costs - Social Contributions	277 736 937	116 466 976
Employee Related Costs - Wages & Salaries	1 260 995 789	613 858 852
Grants and Subsidies	61 496 301	22 474 016
Interest Expense - External Borrowings	34 724 270	14 602 378
Other Expenditure	407 174 164	61 961 406
Other Materials	827 396 600	377 835 570
Remuneration Of Councillors	56 332 908	24 156 547
Grand Total	6 353 771 460	2 890 123 438

Year to Date Actual 31 December 2021



- Bulk Purchases
- Contracted Services
- Debt Impairment
- Depreciation and Asset Impairment
- Employee Related Costs - Social Contributions
- Employee Related Costs - Wages & Salaries
- Grants and Subsidies
- Interest Expense - External Borrowings
- Other Expenditure
- Other Materials
- Remuneration Of Councillors

Original Budget Expenditure by Type & Share of Total Budget

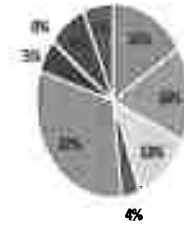


- Bulk Purchases
- Debt Impairment
- Employee Related Costs - Social Contributions
- Grants and Subsidies
- Other Expenditure
- Remuneration Of Councillors
- Contracted Services
- Depreciation and Asset Impairment
- Employee Related Costs - Wages & Salaries
- Interest Expense - External Borrowings
- Other Materials

CAPITAL EXPENDITURE PERFORMANCE FOR 2021/22 BUDGET YEAR

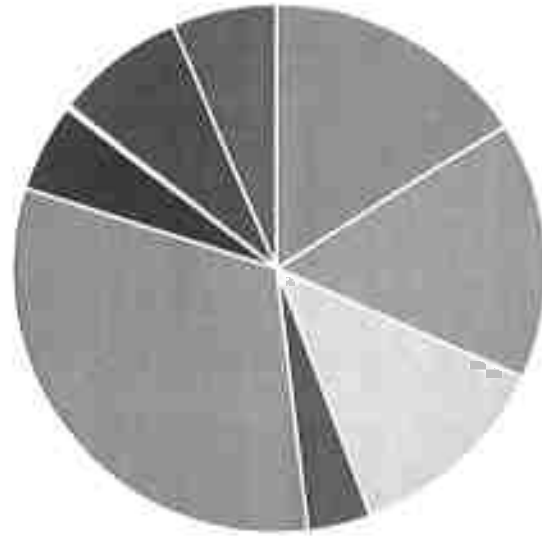
Capital Expenditure as at 31 December 2021	2021/2022	
Funding Source	Original Budget	YTD Actual
BORROWING: NON-CURRENT: ANNUITY LOANS	100 000 000	12 241 466
COUNCIL FUNDING	99 005 051	75 377 580
EDTEA:Z4:INFORMAL ECONOMY INFRASTRUCTURE		150 457
HOUSING	78 500 000	8 546 601
INTEGRATED NATIONAL ELECTRICITY PROG	24 000 000	5 388 552
MUNICIPAL INFRASTRUCTURE GRANT	199 296 582	125 736 947
NEIGHBOURH DEV PARTNERSHP GRANT	34 000 000	5 309 329
PROV GOV: HOUSING ACCREDITATION	1 500 000	-
PUBLIC TRANSPORT INFR GRANT	49 946 079	23 906 522
WATER SERVICES INFRASTRUCTURE GRANT	40 000 000	12 343 760
Total Capital Budget 2021/2022	626 247 712	269 001 214

Year to Date Actual 31 December 2021



- BORROWING: NON-CURRENT: ANNUITY LOANS
- EDTEA:Z4:INFORMAL ECONOMY INFRASTRUCTURE
- INTEGRATED NATIONAL ELECTRICITY PROG
- NEIGHBOURH DEV PARTNERSHP GRANT
- PUBLIC TRANSPORT INFR GRANT
- COUNCIL FUNDING
- HOUSING
- MUNICIPAL INFRASTRUCTURE GRANT
- PROV GOV: HOUSING ACCREDITATION
- WATER SERVICES INFRASTRUCTURE GRANT

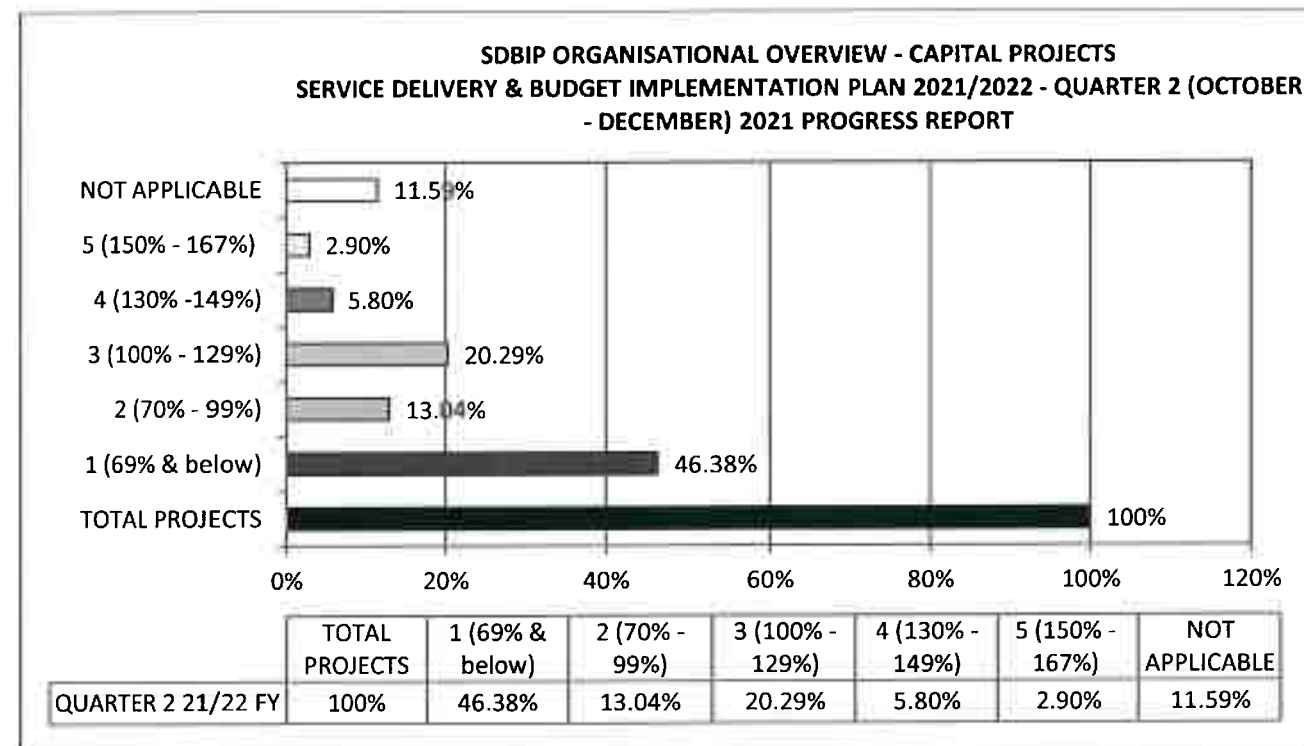
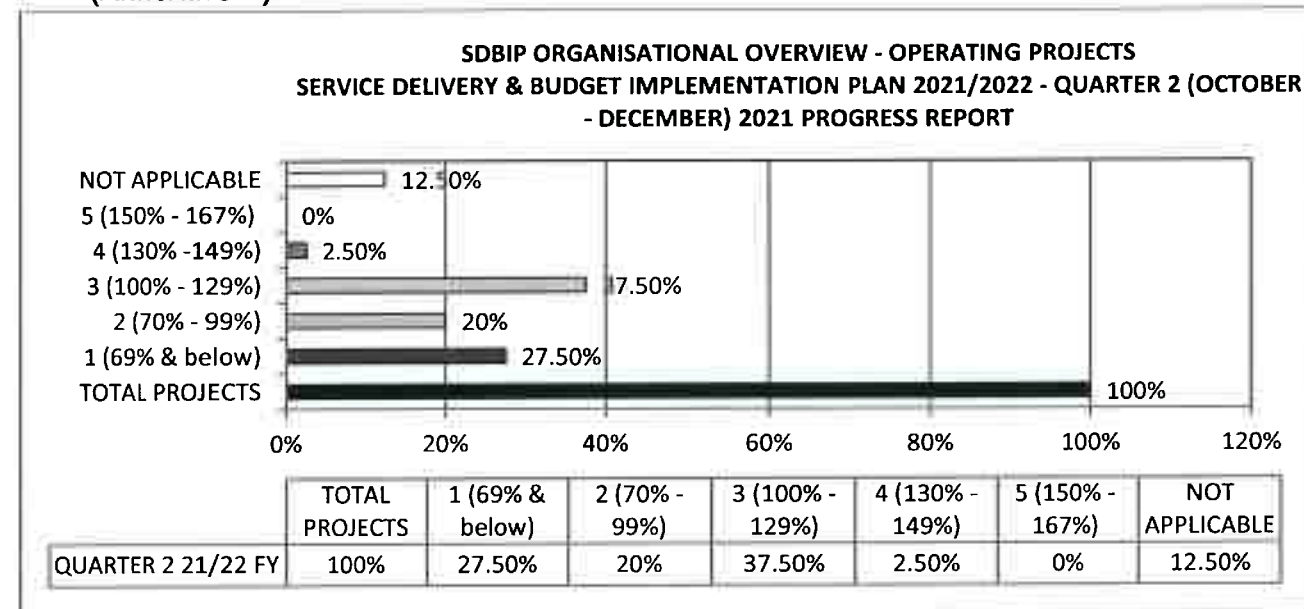
Original Capital Budget Funding Source & Share of Total Budget



- BORROWING: NON-CURRENT: ANNUITY LOANS
- EDTEA:Z4:INFORMAL ECONOMY INFRASTRUCTURE
- INTEGRATED NATIONAL ELECTRICITY PROG
- NEIGHBOURH DEV PARTNERSHP GRANT
- PUBLIC TRANSPORT INFR GRANT
- COUNCIL FUNDING
- HOUSING
- MUNICIPAL INFRASTRUCTURE GRANT
- PROV GOV: HOUSING ACCREDITATION
- WATER SERVICES INFRASTRUCTURE GRANT

5.2 ORGANISATIONAL COMPLIANCE, PERFORMANCE AND KNOWLEDGE MANAGEMENT (Annexure)

5.2.1 GRAPHICAL REPRESENTATION OF SDBIP PERFORMANCE AT MID YEAR (Annexure B)



**5.2.2 SUMMARY OF MID YEAR PERFORMANCE INDICATORS. - BASIC SERVICES
(Annexure C)**

BASIC SERVICES INDICATORS					
UNIT	NUMBER OF INDICATORS	TARGET MET	PERCENT AGE	TARGET NOT MET	PROPOSED AMENDMENTS
WATER & SANITATION	13	7	53,84%	6	5 PROPOSED AMENDMENTS & 4 REMOVALS
ELECTRICITY	11	4	36,36%	7	9 PROPOSED AMENDMENTS
PROJECT MANGEMENT (HALLS)	5	3	60%	2	4 PROPOSED AMENDMENTS AND 1 NEW INDICATOR
ROADS & TRANSPORTATION	17	4	23.52	13	16 PROPOSED AMENDMENTS
WASTE MAANGEMENT	2	2	100%	0	NONE
HUMAN SETTLEMENTS	14	4	28,57%	10	3 PROPOSED REMOVALS & 3 PROPOSED AMENDMENTS
TOTAL	62	24	38,07%	38	

5.3 Matters Raised in the Annual Report (Annexure D)

In line with section 131 of MFMA, a corrective audit action plan has been developed to address the matters raised by the Auditor General.

The audit action plan includes the root causes, planned corrective measures to address the findings, target dates/timeframes and progress to date. The input for the audit action plan was obtained from various departments/sections within the municipality.

The findings are tracked on a regular basis from management to provide update on implementation of auditor's recommendations.

The progress to date in resolving the findings is stipulated on the audit action plan.

The following table highlights the summary audit of findings that have been resolved or in progress as at 31 December 2022:

	Annexure A	Compliance	Annexure B	ICT	Total	%
Total Number of findings	6	7	28	83	124	100%
Resolved	3	4	18	74	99	80%
In progress	3	3	10	9	25	20%
Not Started	0	0	0	0	0	0%

The above table stipulates that 80% of audit findings have been resolved and management has committed to ensure that all audit findings are resolved.

For details of audit, findings and progress in resolving the audit findings please refer to attached audit action plan attached as Annexures.

Annexure A: Findings in progress

1. Material losses - Water.
2. Material losses - Electricity.
3. Material uncertainty relating to going concern.

Annexure Compliance: Findings in progress

1. Suppliers not paid within 30 days of receipt of invoice.
2. Appropriate action was not taken against officials.
3. Breakdown of landfill site systems and instruments led to loss of revenue resulting in a financial loss.

The following five (3) audit findings in Annexure A are still in progress

Material water losses

As disclosed in note 77 to the consolidated and separate financial statements, material water losses of 22, 12 kilolitres amounting to R209, 11 million (2019: 20, 12 kilolitres amounting to R157, 21 million) was incurred, which represents 30% (2019: 28%) of total water purchased. Progress made by management in resolving audit finding:

Interventions for Loss Reduction; (Revised Non- Revenue Water Master Plan will be Completed and be presented to SMC on the SMC by 13th December 2021.)

Meter Replacement Contract, SCM 9 19/20, to be surpassed by SCM 57 20/21 awaiting the final award letter to be signed. The program is to replace 3004 water meters based on the exception list. Nett effect is an increase in Billed Metered Consumption and a reduction in Unbilled Metered Consumption. Currently we have replaced approximately 4000 meters in the current financial year.

(This will Further address the root cause iro of illegal connections). An order of 5000 water meters was placed via stores. Delivery of approximately 1500 anticipated over the next 3 weeks.

The implications of the unrest on SCM 9 19/20. The service provider was unable to obtain ready-made meters since factories that were manufacturing these materials were affected for the past four months. currently, the service provider has initiated to manufacture the meters in-house and has committed to delivery in the next four to six weeks from the first week of December 2021.

The service provider has since been assisting with disconnections and reconnections.
Real Loss Reduction; Leak Detection Tender:

Currently the contract was advertised and closing on the 29th September, Nett effect results in identification and repair of all visible and non-visible leakage, which once detected and repaired will reduce real losses.

High Water Loss areas have been identified to dispatch contractors once appointed. (Contract currently has an objection which supply chain is facilitating. We anticipate this contract to commence in January 2022.

Pressure Management:

Thirty- seven (37) pressure management zones have been designed and simulated, awaiting the Civils Tender for implementation (currently at Bid specification level) Nett effect will result in reduction of real/physical losses.

Global Interventions:

To date 78% of existing Pressure Management Zones have been reinstated to their optimal functionality. On-going monitoring and adjustments are undertaken within these systems, as

to mitigate the burst frequency and prevent leakage within the defined pressure managed zones.

An apparent loss policy is currently at draft stage which will assist with a standard Operation Procedure to deal with illegal connections. (This will deal with root cause as identified by AG). 4 Additional Plumbers have been employed including the shortlisting Foreman/Charge hands/Supervisors which will assist in the operational responses to reduce water losses. The 4 additional plumbers have commenced on the 1st August 2021. The Operations and Maintenance budget has been significantly increased which will be used to repair leaks and burst pipes. In relation to ageing infrastructure, only a limited budget in relation to Capex of R 1 000 000 has been made available in the 2021/2022 financial year. The Water Losses in relation to the 2020/2021 financial year closed at 29,8% which is below the 30% in line with MFMA Circular for Norms and Standards.

Water losses have been concluded at 29.8%, which is in the process of being audited. This is below the norm of 30% in terms of circular 72. The rand value will increase due to the increase in tariffs.

Replacement of water pipes in the northern areas has commenced (Contractor and consultant). The Superintendent: Water including 4 additional plumber's posts has been filled. The recommendation for the meter Foremen has also been completed.

Material losses- Electricity

As disclosed in note 77 to the consolidated and separate financial statements, material electricity losses of 308,98 kilowatt hours amounting to R178,49 million (2019: 248,60 kilowatt hours amounting to R248,22 million) was incurred, which represents 18% (2019: 14%) of total electricity purchased.

Progress made by management in resolving audit finding:

1. Hilton Infrastructure Upgrade 25% construction
2. Masons 132/11kV Substation Upgrade 80% Procurement
3. Swapo 50% Procurement,
4. Thembalihle 20% construction,
5. Ezinketheni 12% construction,
6. Sweetwater's 15% construction,
7. Zamokuhle (Tamboville) 23% construction,
8. Mini Substation and Outdoor Breakers, 17% Deliveries and 0% Installation

9. Pole Mounted Transformers (PMT) 40% Deliveries and 25% Installation

10. Ring Main Unit (RMU) 40% Deliveries and 25% Installations

Material uncertainty relating to going concern

We draw attention to note 79 to the consolidated and separate financial statements, which indicates how Covid-19 affected the municipality to date, the inability of the municipality to collect monies due from consumer debtors, inability to pay creditors on time, decreasing reserves and other adverse financial ratios. These conditions, indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern.

Progress made by management in resolving audit finding

There is a steady progress on the revenue collections. The municipality is introducing the expenditure committee to contain the expenditure and monitor the implementation of the cost containment strategy. Disconnections due to none payments is monitored daily in the revenue meetings chaired by the accounting officer. The auditing of bulk meters has been completed. The water restriction is also being performed and they are proving to be effective where we have experienced an increase on the number of customers that has come back to the municipality to request for the reconnections.

The following three (3) audit findings in Annexure Compliance are still not resolved:

1. Suppliers not paid within 30 days of receipt of invoice.

During the audit of expenditure (General and operational costs, transfers and subsidies, operating leases and bulk purchases), it was noted that some invoices were not paid within 30 days of receipt of invoice. It was also noted that some invoices were not date stamped when received by the creditors section. Therefore, it cannot be confirmed if the payment was made within 30 days as the number of days between invoice stamped by creditors and payment date is not known. The expenditure checklist was not dated when signed, therefore it cannot be confirmed if it was signed in the 19/20 period.

Progress made by management in resolving audit finding:

2. Appropriate action was not taken against officials.

It was noted that action was not taken against implicated employees as per the recommendations of forensic reports. This therefore translates into a 50% non-compliance rate and therefore will be reported as a paragraph in the audit report. As a result, the municipality did not comply with section 171(4) of the MFMA.

Progress made by management in resolving audit finding:

There are currently 60 on going cases on the roll with 20 being finalised.

3. Breakdown of landfill site systems and instruments led to loss of revenue resulting in a financial loss

Revenue due not billed and collected:

It was noted that there were no billings done from January 2020 to June 2020 at the landfill site due to a breakdown of the digitizer of the weighbridge and weighbridge not calibrated.

The following events and circumstance indicate that management failed to maintain the digitizer of the weighbridge and weighbridge system:

- through inspection of the correspondence email, dated the 31 January 2020 from the Acting senior manager-waste management to the (acting) CFO and service provider: Opt KZN, it was noted that the digitizer of the weighbridge at the landfill site was not working and the vehicles that were entering the site were not being weighed and that there was no record of the tonnage deposited. It was further noted that the weighbridge could have been used to measure the tonnage of waste coming into the landfill site without the software, however management was not able to bill the related consumers.
- Further inspection of the correspondence email dated, 1 February 2020 from the service provider revealed that digitizer was damaged by water and inspection of correspondence email dated the 6 of February revealed that the landfill weighbridge was not calibrated and a full repair was required.
- It was further noted that council was not made aware that the system was not working and revenue could not be billed as there was no related council resolution on the matter as responded to by management in request for information number 156 of 2020.
- Through inspection of the verification certificate of the instruments at the landfill site it was noted that the expiry date of the certificate was 25 October 2019 and through inspection of the new verification certificate it was noted that that the verification test was only conducted on the 10 June 2020. Based on the above it is evident that preventative verification checks to proactively manage and maintain the systems at the landfill site was not conducted timeously as indicative of the 8-month delay of the verification certificate.

This can directly be attributed to the loss of revenue and inability of the municipality to bill as a result of the system crash. Upon inspection of the handover certificate from Opto Africa, dated the 3 August 2020, it was noted the weighbridge electronics were repaired, all the test, verifications, and inspections necessary to ensure compliance with legal and specified requirements were carried out and the software was installed and training was provided. Based on the above, it is evident that there was a significant delay as indicative of the 7-month delay in procuring and implementation of a new system at the landfill site to enable billing to continue and this also can directly be attributed to the loss of revenue.

As a result, the accounting officer did not comply with section 62(1) (a), 63(1) (a), 64(2)(a) and 64(2)(e) of the MFMA and the municipality did not bill revenue to an estimated amount of R3 931 917,04 leading to a financial loss. The financial loss was calculated based on billing history at the landfill site.

Progress made by management in resolving audit finding:

On Monday 29 November 2021, a report was formally withdrawn from the SMC after the recommendations from Auditors that a City Manager must appoint an independent professional person to investigate the matter of breakdown of land fill site.

Annexure B

Please refer to annexure B, as per attached, as there are numerous findings relating to annexure B.

ICT FINDINGS

Please refer to annexure ICT, as per attached, as there are numerous findings relating to annexure ICT.

5.3 SUSTAINABLE DEVELOPMENT AND CITY ENTERPRISES – SAFER CITY MUNICIPAL ENTITY PERFORMANCE

MUNICIPAL ENTITY (SAFE CITY): PERFORMANCE PROGRESS		
ANNUAL TARGET	QUARTER 2 TARGET	QUARTER 2 ACTUAL
169 x CCTV Cameras to be monitored 24 hours in all areas with CCTV coverage	169 CCTV Cameras to be monitored 24 hours in all areas with CCTV coverage by the 31 st December 2021	169 CCTV Cameras monitored 24 hours in all areas with CCTV coverage by the 31 st December 2021
12 x Monthly Reports of criminal incidents detected by CCTV Cameras prepared and submitted to the SM: City Entities within 7 days after month end	6 x Monthly Reports of criminal incidents detected by CCTV Cameras prepared and submitted to the SM: City Entities within 7 days after month end by the 31 st December 2021	6 x Monthly Reports of criminal incidents detected by CCTV Cameras were prepared and submitted to the SM: City Entities within 7 days after month end by the 31 st December 2021
Ave 2 Minutes Turn-around time of reporting to SAPS or Municipal Traffic Dept. Or Security of every criminal or suspicious incidents & Bylaws violations taking place in all areas with CCTV Camera coverage	Ave 2 Minutes Turn-around time of reporting to SAPS, Municipal Traffic or Security Dept. of every criminal or suspicious incidents & Bylaws violations taking place in all areas with CCTV Camera coverage by the 31 st December 2021	Ave 1.5 Minutes Turn-around time of reporting to SAPS, Municipal Traffic or Security Dept. of every criminal or suspicious incidents & Bylaws violations taking place in all areas with CCTV Camera coverage by the 31 st December 2021
240 x CCTV inspections conducted as per the maintenance schedule by Safe City Technicians	120 x CCTV inspections conducted as per the maintenance schedule by Safe City Technicians by the 31 st December 2021	130 x CCTV inspections conducted as per the maintenance schedule by Safe City Technicians by the 31 st December 2021
Average 3 days turn-around time to repair faulty CCTV equipment as per the Faults Register/Book	Average 3 days turn-around time to repair faulty CCTV equipment as per the Faults Register/Book by the 31 st December 2021	Average 1 day turn-around time to repair faulty CCTV equipment as per the Faults Register/Book by the 31 st December 2021
100% Monitoring of Camera Downtime in order to ensure no less than 90% of Cameras are operational in all CCTV cameras under control of Safe City	100% Monitoring of Camera Downtime in order to ensure no less than 90% of Cameras are operational in all CCTV cameras under control of Safe City by the 31 st December 2021	98% Monitoring of Camera Downtime in order to ensure no less than 90% of Cameras are operational in all CCTV cameras under control of Safe City by the 31 st December 2021
100% Safe City ISO 9001 accreditation to be valid and maintained during the 19/20 FY	100% Safe City ISO 9001 accreditation to be valid and maintained during the 21/22 FY by the 31 st December 2021	100% Safe City ISO 9001 accreditation still valid and maintained during the 21/22 FY by the 31 st December 2021
Average of 90% of all confirmed reported crime within camera visual area detected by Safe City operators	Average of 90% of all confirmed reported crime within camera visual area detected by Safe City operators by the 31 st December 2021	Average 93% of all confirmed reported crime within camera visual area detected by Safe City operators by the 31 st December 2021

5.4 OPERATIONAL BUDGET SAFE CITY:

The Total Expenditure for July 2021 to December 2021 is R 6 647 049 (Excl Vat) with a negative variance of R 438 604 (Excl Vat) The negative variance to the large payments made for Auditor General fees and the December bonuses.

6. IMPLICATIONS:

6.1 FINANCIAL

As per the details contained in Annexure A

6.2 LEGAL

The report is submitted in compliance with the Municipal Finance Management Act S72

6.3 COMMUNICATION

- 6.3.1 The Mid-Year performance report will be published on the Municipal Website within 14 days of approval by Council.
- 6.3.2 The mid-year budget and performance assessment must be submitted to:
- (i) the mayor of the municipality;
 - (ii) the National Treasury; and
 - (iii) the provincial treasury.

6.4 SERVICE DELIVERY IMPLICATIONS

The Service Delivery & Budget Implementation Plan (SDBIP) Report is a reflection of performance of the municipality against pre-determined targets.

7. RECOMMENDATIONS

IT IS RECOMMENDED THAT:

- 7.1 The report on the mid-year budget and performance assessment is noted.
- 7.2 The report on the mid-year budget and performance is submitted to:
(i) The Mayor;
(ii) National Treasury; and
(ii) Provincial Treasury.
- 7.3 Having considered the report on the mid-year budget and performance assessment, the accounting officer makes further recommendations as to whether an adjustment budget is necessary; and recommend revised projections for revenue and expenditure to the extent this may be necessary.
- 7.4 That any proposed amendments be to the SDBIP and OP be made in line with Budget the adjustment.

8. SUBMITTED BY:



MUNICIPAL MANAGER

(MP KHATHIDE)

DATE: 27/01/2022

ANNEXURES:

ANNEXURE A: SECTION 72 REPORT

ANNEXURE B: MID-YEAR SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN
(QUARTER 2)

ANNEXURE C: AMENDED SDBIP BASIC SERVICES INDICATORS

ANNEXURE D: AG ACTION PLAN

ANNEXURE A



Msunduzi Municipality

MFMA s71, s72 & s52 (d) Monthly, Mid-Year & Quarterly Reports

Budget & Treasury Office

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1. PART 1 – IN YEAR REPORT

1.1 Mayors Report

1.2 Resolutions

1.3 Executive Summary

Legislative Requirements

In terms of Section 72 of the MFMA, the Accounting Officer of the Municipality is required to submit a report in the prescribed format to the Mayor by the 25 January of each year, reviewing the financial performance of the municipality for the first six months of the year. This mid-year report is a critical stage in the in year reporting cycle of the municipality as it allows the municipality to review any circumstances that may have changed since the preparation of the annual budget.

As part of the review, in terms of Section 72(3), the accounting officer needs to make recommendations as to whether the SDBIP and Annual budget, i.e. Both Operational & Capital, needs to be adjusted. Furthermore, Section 54(f) of the MFMA requires the Mayor to consider and submit a report to Council by 31 January.

FINANCIAL PERFORMANCE

Revenue: The total year to date (ytd) actual revenue generated for the month of December amounted to R 3.207 billion while the projected ytd budget amounted to R 3.209 billion. This means that the municipality generated slightly less than what was projected at the end of the sixth month.

The variances on Property Rates revenue, Refuse removal revenue and Water revenue are below 10%, which is an acceptable level. However, revenue from Transfers and subsidies has a variance of 44%. This means that revenue generated from this source is higher than projected in the annual budget. However, the municipality will continue to monitor this area closely.

Revenue from External investments, Licence and Permit Electricity, Fines and Other revenue is less than initially projected in the annual budget. Therefore, the estimates should be adjusted downwards in the adjustments budget.

Overall, in the sixth month of the year, the municipality generated R3.207 billion revenue against the annual budget of R6.418 billion, which is 50% of the annual budget. The municipality must monitor closely the levels of revenue generated and expenditure incurred to mitigate the risk of expenditure exceeding revenue as that may create cash flow problems in a long run.

Operating Expenditure: The total year to date (ytd) actual operating expenditure for the period ending 31 December 2021 amounted to R 2.890 billion while the ytd budget amounted to R 3.052 billion. Operational expenditure is largely defined by the bulk purchases (electricity) and employee related costs both accounting for 67% of the annual budget expenditure.

Overall, the municipality recorded an operating surplus of R316.460 million for the sixth month of the financial year.

Capital Expenditure: The year to date (ytd) actual capital expenditure for the period ending 31 December 2021 amounted to R269 001 million while the ytd budget amounted to R 288 151 million resulting in underperformance of R19 150 million (-7%) of the capital budget. This is a serious cause of concern because under-expenditure on capital projects directly results in a negative impact on service delivery. The municipality should therefore put measures in place to ensure that the acceleration of expenditure on capital projects thereby improving on delivery of services.

Grant Receipts: The total operational and capital grant receipts for the sixth month amounted to R680 510 million while the expenditure amounted to R 216.612 and million that only amounts to 32 percent performance against receipts.

Cash & Cash equivalents: As at the end of 31 December 2021, the cash and investments resulted in a positive balance amounting to R286.363 million.

Consumer Debtors: Consumer debtors at the end of the sixth month (31 December 2021) is at R 5.236 billion. The municipality's debtors are continually increasing which poses a serious threat to the municipality's future sustainability. A significant amount of debtors relates to household debtors' category which amount to R3.904 billion, of which R3.470 billion has been outstanding for more than 90 days. Commercial debtors are the second largest category of debtors owed to the municipality amounting to R879.616 million, of which R541.237 millions of those debtors have been outstanding for more than 90 days. The lowest category of debtors owed to the municipality relates to Organ of the states which amounts to R225.530million, it should be noted although this category is considered the lowest, if efforts are made by the organs of the state owing the municipality in ensuring this balance is reduced, this may make a significant difference in the municipality's cash flow position. Achieving the collection overall in all categories will save the municipality from the significant Cash Flow risk exposure as it will always be liquid and able to pay its debts as they become due. The municipality will continuously introduce measures to ensure acceptable levels of debt collections and thereby mitigating the risk of cash flow problems in future.

Creditors: Creditors owed by the municipality as at the end of mid-year amount to R1.365 billion.

1.4 In-year Budget Statement Tables

Parent Municipality (Msunduzi Municipality Only)

Monthly Budget Statements Summary

Table C1 below provides a summary of the overall performance of the Municipality and is unpacked in the sections that follow.

KZN225 Msunduzi - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	1 321 379	-	106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges	-	4 017 824	-	378 545	1 934 253	2 008 912	(74 659)	-4%	4 017 824
Investment revenue	-	16 077	-	704	4 582	8 038	(3 457)	-43%	16 077
Transfers and subsidies	-	661 216	-	207 189	475 611	330 608	145 003	44%	661 216
Other own revenue	-	401 919	-	24 347	162 742	200 960	(38 217)	-19%	401 919
Total Revenue (excluding capital transfers and contributions)	-	6 418 414	-	717 682	3 206 606	3 209 207	(2 601)	-0%	6 418 414
Employee costs	-	1 526 571	-	120 115	730 326	763 286	(32 960)	-4%	1 526 571
Remuneration of Councillors	-	56 333	-	4 407	24 157	28 166	(4 010)	-14%	56 333
Depreciation & asset impairment	-	420 918	-	32 936	195 115	210 459	(15 344)	-7%	420 918
Finance charges	-	34 724	-	2 380	14 602	17 362	(2 760)	-16%	34 724
Inventory consumed and bulk purchases	-	3 015 913	-	178 673	1 561 777	1 507 957	53 821	4%	3 015 913
Transfers and subsidies	-	45 863	-	3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure	-	1 002 858	-	85 164	341 695	501 429	(159 734)	-32%	1 002 858
Total Expenditure	-	6 103 181	-	426 862	2 890 146	3 051 590	(161 444)	-5%	6 103 181
Surplus/(Deficit)	-	315 233	-	290 820	316 460	157 617	158 843	101%	315 233
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	380 797	-	31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030
Capital expenditure & funds sources									
Capital expenditure	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Capital transfers recognised	-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds	-	95 505	-	31 173	74 959	47 753	27 206	57%	95 505
Total sources of capital funds	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Financial position									
Total current assets	-	3 833 354	-	-	3 015 439	-	-	-	3 833 354
Total non current assets	-	7 969 427	-	-	7 982 127	-	-	-	7 969 427
Total current liabilities	-	1 295 697	-	-	1 763 645	-	-	-	1 295 697
Total non current liabilities	-	1 187 237	-	-	815 030	-	-	-	1 187 237
Community wealth/Equity	-	9 319 846	-	-	8 418 891	-	-	-	9 319 846
Cash flows									
Net cash from (used) operating	-	664 034	-	-	-	332 017	332 017	100%	664 034
Net cash from (used) investing	-	(576 302)	-	-	-	(288 151)	(288 151)	100%	(576 302)
Net cash from (used) financing	-	8 362	-	-	-	(45 819)	(45 819)	100%	(91 638)
Cash/cash equivalents at the month/year end	-	380 310	-	-	-	282 263	282 263	100%	(3 905)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151
Creditors Age Analysis									
Total Creditors	850 356	208 026	866	293 891	11 409	-	-	-	1 364 548

Table C2 provides the statement of financial performance by standard classification.

KZN225 Msunduzi - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	1 981 019	-	229 278	961 816	990 509	(28 693)	-3%	1 981 019
Executive and council		-	3 579	-	292	1 332	1 789	(458)	-26%	3 579
Finance and administration		-	1 977 440	-	228 986	960 485	988 720	(28 235)	-3%	1 977 440
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		-	130 530	-	3 057	30 979	65 265	(34 286)	-53%	130 530
Community and social services		-	21 601	-	1 283	7 146	10 801	(3 654)	-34%	21 601
Sport and recreation		-	292	-	5	50	146	(96)	-66%	292
Public safety		-	3 970	-	536	1 834	1 985	(151)	-8%	3 970
Housing		-	104 666	-	1 234	21 948	52 333	(30 385)	-58%	104 666
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		-	38 413	-	19 144	89 963	19 206	70 757	368%	38 413
Planning and development		-	38 298	-	6 700	7 820	19 149	(11 330)	-59%	38 298
Road transport		-	-	-	12 444	82 132	-	82 132		-
Environmental protection		-	114	-	-	11	57	(46)	-80%	114
<i>Trading services</i>		-	4 904 765	-	498 051	2 317 473	2 452 382	(134 909)	-6%	4 904 765
Energy sources		-	3 038 086	-	220 476	1 363 596	1 519 043	(155 447)	-10%	3 038 086
Water management		-	1 476 594	-	149 884	621 343	738 297	(116 954)	-16%	1 476 594
Waste water management		-	213 395	-	110 339	249 568	106 697	142 871	134%	213 395
Waste management		-	176 690	-	17 351	82 966	88 345	(5 379)	-6%	176 690
Other	4	-	64 846	-	135	9 573	32 423	(22 850)	-70%	64 846
Total Revenue - Functional	2	-	7 119 572	-	749 666	3 409 804	3 559 786	(149 982)	-4%	7 119 572
Expenditure - Functional										
<i>Governance and administration</i>		-	1 216 239	-	101 598	463 667	608 120	(144 453)	-24%	1 216 239
Executive and council		-	117 003	-	11 697	54 578	58 502	(3 924)	-7%	117 003
Finance and administration		-	1 077 460	-	88 862	401 787	538 730	(136 943)	-25%	1 077 460
Internal audit		-	21 775	-	1 039	7 302	10 888	(3 586)	-33%	21 775
<i>Community and public safety</i>		-	533 850	-	44 076	275 762	266 925	8 837	3%	533 850
Community and social services		-	138 324	-	11 965	69 363	69 162	201	0%	138 324
Sport and recreation		-	133 116	-	10 803	69 925	66 558	3 366	5%	133 116
Public safety		-	197 034	-	16 298	99 215	98 517	698	1%	197 034
Housing		-	50 205	-	4 186	32 163	25 103	7 060	28%	50 205
Health		-	15 170	-	824	5 096	7 585	(2 489)	-33%	15 170
<i>Economic and environmental services</i>		-	421 022	-	32 067	166 785	210 511	(43 726)	-21%	421 022
Planning and development		-	73 618	-	5 366	33 246	36 809	(3 563)	-10%	73 618
Road transport		-	321 529	-	24 880	121 993	160 765	(38 771)	-24%	321 529
Environmental protection		-	25 875	-	1 821	11 545	12 937	(1 392)	-11%	25 875
<i>Trading services</i>		-	4 189 945	-	244 419	1 954 095	2 094 972	(140 877)	-7%	4 189 945
Energy sources		-	2 660 034	-	182 125	1 325 590	1 330 017	(4 427)	0%	2 660 034
Water management		-	1 127 189	-	28 844	432 717	563 595	(130 877)	-23%	1 127 189
Waste water management		-	287 545	-	23 562	134 133	143 773	(9 639)	-7%	287 545
Waste management		-	115 176	-	9 887	61 655	57 588	4 066	7%	115 176
Other		-	62 486	-	4 703	29 838	31 243	(1 405)	-4%	62 486
Total Expenditure - Functional	3	-	6 423 542	-	426 862	2 890 146	3 211 771	(321 625)	-10%	6 423 542
Surplus/ (Deficit) for the year		-	696 030	-	322 805	519 658	348 015	171 643	49%	696 030

Table C3 presents the same information as table C2 above, the difference being that it's by Municipal vote.

KZN225 Msunduzi - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - City Manager		-	63	-	-	-	31	(31)	-100,0%	63
Vote 2 - City Finance		-	1 955 891	-	228 560	954 584	977 946	(23 361)	-2,4%	1 955 891
Vote 3 - Corporate Services		-	210 663	-	19 240	92 231	105 331	(13 101)	-12,4%	210 663
Vote 4 - Community Services and Social Equity		-	6 094	-	292	2 618	3 047	(429)	-14,1%	6 094
Vote 5 - Infrastructure Services		-	4 738 512	-	493 504	2 320 737	2 369 256	(48 519)	-2,0%	4 738 512
Vote 6 - Sustainable Development and City Enterprises		-	208 350	-	8 069	39 634	104 175	(64 540)	-62,0%	208 350
Total Revenue by Vote	2	-	7 119 572	-	749 666	3 409 804	3 559 786	(149 982)	-4,2%	7 119 572
Expenditure by Vote										
Vote 1 - City Manager	1	-	149 906	-	13 491	69 338	74 953	(5 615)	-7,5%	149 906
Vote 2 - City Finance		-	646 310	-	55 759	209 534	323 155	(113 621)	-35,2%	646 310
Vote 3 - Corporate Services		-	785 014	-	68 735	405 133	392 507	12 626	3,2%	785 014
Vote 4 - Community Services and Social Equity		-	195 537	-	11 140	61 917	97 769	(35 851)	-36,7%	195 537
Vote 5 - Infrastructure Services		-	4 437 107	-	261 748	2 031 168	2 218 554	(187 386)	-8,4%	4 437 107
Vote 6 - Sustainable Development and City Enterprises		-	209 668	-	15 988	113 056	104 834	8 223	7,8%	209 668
Total Expenditure by Vote	2	-	6 423 542	-	426 862	2 890 146	3 211 771	(321 625)	-10,0%	6 423 542
Surplus/ (Deficit) for the year	2	-	696 030	-	322 805	519 658	348 015	171 643	49,3%	696 030

Statement of financial Performance

This schedule provides information on the planned revenue and operational expenditures against the actual results for the period ending 31 December 2021.

KZN225 Msunduzi - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		1 321 379			106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges - electricity revenue		2 961 894			206 771	1 322 150	1 480 947	(158 797)	-11%	2 961 894
Service charges - water revenue		773 217			64 756	384 906	386 609	(1 702)	0%	773 217
Service charges - sanitation revenue		160 155			97 739	171 356	80 077	91 278	114%	160 155
Service charges - refuse revenue		122 557			9 279	55 841	61 278	(5 437)	-9%	122 557
Rental of facilities and equipment		30 635			2 152	12 167	15 317	(3 150)	-21%	30 635
Interest earned - external investments		16 077			704	4 582	8 038	(3 457)	-43%	16 077
Interest earned - outstanding debtors		213 289			17 331	97 138	106 645	(9 507)	-9%	213 289
Dividends received					-	-	-	-	-	
Fines, penalties and forfeits		1 895			21	309	947	(638)	-67%	1 895
Licences and permits		1 179			23	300	590	(290)	-49%	1 179
Agency services		634			480	1 188	317	871	275%	634
Transfers and subsidies		661 216			207 189	475 611	330 608	145 003	44%	661 216
Other revenue		154 287			4 340	51 640	77 143	(25 504)	-33%	154 287
Gains										
Total Revenue (excluding capital transfers and contributions)		-	6 418 414	-	717 682	3 206 606	3 209 207	(2 601)	0%	6 418 414
Expenditure By Type										
Employee related costs		1 526 571			120 115	730 326	763 286	(32 960)	-4%	1 526 571
Remuneration of councillors		56 333			4 407	24 157	28 166	(4 010)	-14%	56 333
Debt impairment		150 000			16 777	23 559	75 000	(51 441)	-69%	150 000
Depreciation & asset impairment		420 918			32 936	195 115	210 459	(15 344)	-7%	420 918
Finance charges		34 724			2 380	14 602	17 362	(2 760)	-16%	34 724
Bulk purchases - electricity		2 185 393			158 357	1 183 942	1 092 697	91 245	8%	2 185 393
Inventory consumed		830 520			20 316	377 836	415 260	(37 424)	-9%	830 520
Contracted services		654 655			55 502	256 209	327 328	(71 118)	-22%	654 655
Transfers and subsidies		45 863			3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure		198 202			12 886	61 927	99 101	(37 174)	-38%	198 202
Losses										
Total Expenditure		-	6 103 181	-	426 862	2 890 146	3 051 590	(161 444)	-5%	6 103 181
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	315 233	-	290 820	316 460	157 617	158 843	101%	315 233
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			380 797		31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		-	696 030	-	322 805	519 658	348 015			696 030
Taxation										
Surplus/(Deficit) after taxation		-	696 030	-	322 805	519 658	348 015			696 030
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		-	696 030	-	322 805	519 658	348 015			696 030
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		-	696 030	-	322 805	519 658	348 015			696 030

Capital Expenditure

Table C5 below reports on the capital expenditure by department (municipal vote) for single year as well as multiyear capital appropriations. The bottom part of the schedule looks at the funding sources of the capital projects.

KZN225 Msunduzi - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-year expenditure appropriation										
Vote 1 - City Manager		-	-	-	50	50	-	50		-
Vote 2 - City Finance		-	-	-	5 707	5 772	-	5 772		-
Vote 3 - Corporate Services		-	-	-	260	7 185	-	7 185		-
Vote 4 - Community Services and Social Equity		-	-	-	-	-	-	-		-
Vote 5 - Infrastructure Services		-	-	-	51 173	233 403	-	233 403		-
Vote 6 - Sustainable Development and City Enterprises		-	-	-	5 694	16 673	-	16 673		-
Total Capital Multi-year expenditure	4,7	-	-	-	62 884	263 084	-	263 084		-
Single Year expenditure appropriation	2									
Vote 1 - City Manager		-	9 040	-	191	301	4 520	(4 219)	-93%	9 040
Vote 2 - City Finance		-	39 857	-	-	3 699	19 928	(16 230)	-81%	39 857
Vote 3 - Corporate Services		-	50 557	-	433	1 213	25 278	(24 065)	-95%	50 557
Vote 4 - Community Services and Social Equity		-	4 458	-	25	132	2 229	(2 096)	-94%	4 458
Vote 5 - Infrastructure Services		-	346 648	-	-	476	173 324	(172 848)	-100%	346 648
Vote 6 - Sustainable Development and City Enterprises		-	125 743	-	-	96	62 871	(62 775)	-100%	125 743
Total Capital single-year expenditure	4	-	576 302	-	649	5 917	288 151	(282 234)	-98%	576 302
Total Capital Expenditure		-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Capital Expenditure - Functional Classification										
Governance and administration		-	52 296	-	5 974	9 967	26 148	(16 181)	-62%	52 296
Executive and council		-	6 042	-	191	248	3 021	(2 773)	-92%	6 042
Finance and administration		-	45 844	-	5 783	9 718	22 922	(13 204)	-58%	45 844
Internal audit		-	410	-	-	205	(205)	-100%	410	
Community and public safety		-	133 799	-	705	14 420	66 900	(52 479)	-78%	133 799
Community and social services		-	43 382	-	705	2 477	21 691	(19 215)	-89%	43 382
Sport and recreation		-	2 475	-	-	780	1 238	(457)	-37%	2 475
Public safety		-	1 100	-	-	550	(550)	-100%	1 100	
Housing		-	86 842	-	-	11 164	43 421	(32 257)	-74%	86 842
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	115 510	-	32 200	131 222	57 755	73 467	127%	115 510
Planning and development		-	35 890	-	5 682	5 460	17 945	(12 485)	-70%	35 890
Road transport		-	79 620	-	26 518	125 762	39 810	85 952	216%	79 620
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	272 097	-	24 655	113 258	136 048	(22 790)	-17%	272 097
Energy sources		-	130 000	-	14 078	32 502	65 000	(32 498)	-50%	130 000
Water management		-	77 661	-	7 569	29 137	38 830	(9 693)	-25%	77 661
Waste water management		-	59 936	-	3 008	46 465	29 968	16 497	55%	59 936
Waste management		-	4 500	-	5 153	2 250	2 903	129%	4 500	
Other		-	2 600	-	-	134	1 300	(1 166)	-90%	2 600
Total Capital Expenditure - Functional Classification	3	-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302
Funded by:										
National Government		-	297 297	-	28 208	172 685	148 648	24 037	16%	297 297
Provincial Government		-	83 500	-	373	8 697	41 750	(33 053)	-79%	83 500
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Foundations, Public Community and Education)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	6	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds		-	95 505	-	31 173	74 959	47 753	27 206	57%	95 505
Total Capital Funding		-	576 302	-	63 533	269 001	288 151	(19 150)	-7%	576 302

A detailed analysis of the capital expenditure programme is provided in section 2.7 "Capital Expenditure Programme".

Table C6 displays the financial position of the municipality as at 31 December 2021.

KZN225 Msunduzi - Table C6 Monthly Budget Statement - Financial Position - M06

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash			380 310		15 446	380 310
Call investment deposits					270 917	-
Consumer debtors			2 549 907		2 366 291	2 549 907
Other debtors			729 642		10 289	729 642
Current portion of long-term receivables						-
Inventory			173 496		352 496	173 496
Total current assets		-	3 833 354	-	3 015 439	3 833 354
Non current assets						
Long-term receivables					(18 119)	-
Investments						-
Investment property			821 671		877 142	821 671
Investments in Associate						-
Property, plant and equipment			6 755 609		7 004 783	6 755 609
Biological			1 070		715	1 070
Intangible			30 700		21 305	30 700
Other non-current assets			360 375		96 300	360 375
Total non current assets		-	7 969 427	-	7 982 127	7 969 427
TOTAL ASSETS		-	11 802 781	-	10 997 566	11 802 781
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing			95 346		40 158	95 346
Consumer deposits			114 344		143 905	114 344
Trade and other payables			945 609		1 530 792	945 609
Provisions			140 398		48 790	140 398
Total current liabilities		-	1 295 697	-	1 763 645	1 295 697
Non current liabilities						
Borrowing			377 458		203 745	377 458
Provisions			809 779		611 285	809 779
Total non current liabilities		-	1 187 237	-	815 030	1 187 237
TOTAL LIABILITIES		-	2 482 935	-	2 578 675	2 482 935
NET ASSETS	2	-	9 319 846	-	8 418 891	9 319 846
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			9 090 933		8 227 106	9 090 933
Reserves			228 913		191 785	228 913
TOTAL COMMUNITY WEALTH/EQUITY	2	-	9 319 846	-	8 418 891	9 319 846

Consolidated Budget Tables (With Municipal Entity: Safe City)

KZN225 Msunduzi - Table C1 Consolidated Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	1 321 379	-	106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges	-	4 017 824	-	378 545	1 934 253	2 008 912	(74 659)	-4%	4 017 824
Investment revenue	-	16 077	-	712	4 622	8 038	(3 416)	-43%	16 077
Transfers and subsidies	-	661 216	-	207 189	475 611	330 608	145 003	44%	661 216
Other own revenue	-	401 919	-	27 450	168 951	200 960	(32 009)	-16%	401 919
Total revenue (excluding capital transfers and contributions)	-	6 418 414	-	720 793	3 212 854	3 209 207	3 647	0%	6 418 414
Employee costs	-	1 538 090	-	121 623	736 136	769 045	(32 909)	-4%	1 538 090
Remuneration of Councillors	-	56 333	-	4 407	24 157	28 166	(4 010)	-14%	56 333
Depreciation & asset impairment	-	421 872	-	33 015	195 585	210 936	(15 351)	-7%	421 872
Finance charges	-	34 724	-	2 380	14 602	17 362	(2 760)	-16%	34 724
Inventory consumed and bulk purchases	-	3 015 913	-	178 673	1 561 777	1 507 957	53 821	4%	3 015 913
Transfers and subsidies	-	45 863	-	3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure	-	1 005 619	-	85 519	342 512	502 809	(160 297)	-32%	1 005 619
Total Expenditure	-	6 118 414	-	428 805	2 897 243	3 059 207	(161 964)	-5%	6 118 414
Surplus/(Deficit)	-	300 000	-	291 988	315 612	150 000	165 612	110%	300 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	380 797	-	31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (monetary)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797
Capital expenditure & funds sources									
Capital expenditure	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Capital transfers recognised	-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	-	100 000	-	3 779	12 680	50 000	(37 340)	-75%	100 000
Internally generated funds	-	95 789	-	31 173	74 975	47 895	27 080	57%	95 789
Total sources of capital funds	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Financial position									
Total current assets	-	3 834 270	-	-	3 020 220	-	-	-	3 834 270
Total non current assets	-	7 978 694	-	-	7 991 253	-	-	-	7 978 694
Total current liabilities	-	1 296 447	-	-	1 765 029	-	-	-	1 296 447
Total non current liabilities	-	1 187 237	-	-	815 000	-	-	-	1 187 237
Community wealth/Equity	-	9 329 279	-	-	8 431 414	-	-	-	9 329 279
Cash flows									
Net cash from (used) operating	-	664 165	-	1 660	2 966	332 082	329 116	99%	664 296
Net cash from (used) investing	-	(576 586)	-	-	(16)	(288 293)	(288 277)	100%	(576 870)
Net cash from (used) financing	-	8 362	-	-	-	(45 819)	(45 819)	100%	(91 638)
Cash/cash equivalents at the month/year end	-	380 157	-	-	2 950	282 186	279 236	99%	(4 211)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151
Creditors Age Analysis									
Total Creditors	850 356	208 026	866	293 891	11 409	-	-	-	1 364 548

KZN225 Msunduzi - Table C2 Consolidated Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	1 981 019	-	229 278	961 816	990 509	(28 693)	-3%	1 981 019
Executive and council		-	3 579	-	292	1 332	1 789	(458)	-26%	3 579
Finance and administration		-	1 977 440	-	228 986	960 485	988 720	(28 235)	-3%	1 977 440
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	130 530	-	6 169	37 227	65 265	(28 038)	-43%	130 530
Community and social services		-	21 601	-	1 283	7 146	10 801	(3 654)	-34%	21 601
Sport and recreation		-	292	-	5	50	146	(96)	-66%	292
Public safety		-	3 970	-	3 647	8 082	1 985	6 097	307%	3 970
Housing		-	104 666	-	1 234	21 948	52 333	(30 385)	-58%	104 666
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	38 413	-	19 144	89 963	19 206	70 757	368%	38 413
Planning and development		-	38 298	-	6 700	7 820	19 149	(11 330)	-59%	38 298
Road transport		-	-	-	12 444	82 132	-	82 132	-	-
Environmental protection		-	114	-	-	11	57	(46)	-80%	114
<i>Trading services</i>		-	4 904 765	-	498 051	2 317 473	2 452 382	(134 909)	-6%	4 904 765
Energy sources		-	3 038 086	-	220 476	1 363 596	1 519 043	(155 447)	-10%	3 038 086
Water management		-	1 476 594	-	149 884	621 343	738 297	(116 954)	-16%	1 476 594
Waste water management		-	213 395	-	110 339	249 568	106 697	142 871	134%	213 395
Waste management		-	176 690	-	17 351	82 966	88 345	(5 379)	-6%	176 690
<i>Other</i>	4	-	64 846	-	135	9 573	32 423	(22 850)	-70%	64 846
Total Revenue - Functional	2	-	7 119 572	-	752 778	3 416 053	3 559 786	(143 733)	-4%	7 119 572
Expenditure - Functional										
<i>Governance and administration</i>		-	1 216 239	-	101 598	463 667	608 120	(144 453)	-24%	1 216 239
Executive and council		-	117 003	-	11 697	54 578	58 502	(3 924)	-7%	117 003
Finance and administration		-	1 077 460	-	88 862	401 787	538 730	(136 943)	-25%	1 077 460
Internal audit		-	21 775	-	1 039	7 302	10 888	(3 586)	-33%	21 775
<i>Community and public safety</i>		-	549 083	-	46 019	282 858	274 542	8 316	3%	549 083
Community and social services		-	138 324	-	11 965	69 363	69 162	201	0%	138 324
Sport and recreation		-	133 116	-	10 803	69 925	66 558	3 366	5%	133 116
Public safety		-	211 547	-	18 241	106 312	105 774	538	1%	211 547
Housing		-	50 926	-	4 186	32 163	25 463	6 700	26%	50 926
Health		-	15 170	-	824	5 096	7 585	(2 489)	-33%	15 170
<i>Economic and environmental services</i>		-	421 022	-	32 067	166 785	210 511	(43 726)	-21%	421 022
Planning and development		-	73 618	-	5 366	33 246	36 809	(3 563)	-10%	73 618
Road transport		-	321 529	-	24 880	121 993	160 765	(38 771)	-24%	321 529
Environmental protection		-	25 875	-	1 821	11 545	12 937	(1 392)	-11%	25 875
<i>Trading services</i>		-	4 189 945	-	244 419	1 954 095	2 094 972	(140 877)	-7%	4 189 945
Energy sources		-	2 660 034	-	182 125	1 325 590	1 330 017	(4 427)	0%	2 660 034
Water management		-	1 127 189	-	28 844	432 717	563 595	(130 877)	-23%	1 127 189
Waste water management		-	287 545	-	23 562	134 133	143 773	(9 639)	-7%	287 545
Waste management		-	115 176	-	9 887	61 655	57 588	4 066	7%	115 176
<i>Other</i>		-	62 486	-	4 703	29 838	31 243	(1 405)	-4%	62 486
Total Expenditure - Functional	3	-	6 438 775	-	428 805	2 897 243	3 219 388	(322 145)	-10%	6 438 775
Surplus/ (Deficit) for the year		-	680 797	-	323 973	518 810	340 398	178 412	52%	680 797

KZN225 Msunduzi - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06
December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - City Manager		-	63	-	-	-	31	(31)	-100,0%	63
Vote 2 - City Finance		-	1 955 891	-	228 560	954 584	977 946	(23 361)	-2,4%	1 955 891
Vote 3 - Corporate Services		-	210 663	-	19 240	92 231	105 331	(13 101)	-12,4%	210 663
Vote 4 - Community Services and Social Equity		-	6 094	-	292	2 618	3 047	(429)	-14,1%	6 094
Vote 5 - Infrastructure Services		-	4 738 512	-	493 504	2 320 737	2 369 256	(48 519)	-2,0%	4 738 512
Vote 6 - Sustainable Development and City Enterprises		-	208 350	-	11 181	45 883	104 175	(58 292)	-56,0%	208 350
Total Revenue by Vote	2	-	7 119 572	-	752 778	3 416 053	3 559 786	(143 733)	-4,0%	7 119 572
Expenditure by Vote										
Vote 1 - City Manager	1	-	149 906	-	13 491	69 338	74 953	(5 615)	-7,5%	149 906
Vote 2 - City Finance		-	646 310	-	55 759	209 534	323 155	(113 621)	-35,2%	646 310
Vote 3 - Corporate Services		-	785 014	-	68 735	405 133	392 507	12 626	3,2%	785 014
Vote 4 - Community Services and Social Equity		-	195 537	-	11 140	61 917	97 769	(35 851)	-36,7%	195 537
Vote 5 - Infrastructure Services		-	4 437 107	-	261 748	2 031 168	2 218 554	(187 386)	-8,4%	4 437 107
Vote 6 - Sustainable Development and City Enterprises		-	224 901	-	17 931	120 153	112 451	7 702	6,8%	224 901
Total Expenditure by Vote	2	-	6 438 775	-	428 805	2 897 243	3 219 388	(322 145)	-10,0%	6 438 775
Surplus/ (Deficit) for the year	2	-	680 797	-	323 973	518 810	340 398	178 412	52,4%	680 797

KZN225 Msunduzi - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates		1 321 379			106 897	629 418	660 689	(31 272)	-5%	1 321 379
Service charges - electricity revenue		2 961 894			206 771	1 322 150	1 480 947	(158 797)	-11%	2 961 894
Service charges - water revenue		773 217			64 756	384 906	386 609	(1 702)	0%	773 217
Service charges - sanitation revenue		160 155			97 739	171 356	80 077	91 278	114%	160 155
Service charges - refuse revenue		122 557			9 279	55 841	61 278	(5 437)	-9%	122 557
Rental of facilities and equipment		30 635			2 152	12 167	15 317	(3 150)	-21%	30 635
Interest earned - external investments		16 077			712	4 622	8 038	(3 423)	-92%	16 077
Interest earned - outstanding debtors		213 289			17 331	97 138	106 645	(9 507)	-9%	213 289
Dividends received		-			-	-	-	-	-	-
Fines, penalties and forfeits		1 895			21	309	947	(638)	-67%	1 895
Licences and permits		1 179			23	300	590	(290)	-49%	1 179
Agency services		634			480	1 188	317	871	275%	634
Transfers and subsidies		661 216			207 189	475 611	330 608	145 003	44%	661 216
Other revenue		154 287			7 443	57 848	77 143	(22 399)	-129%	154 287
Gains		-			-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	6 418 414	-	720 793	3 212 854	3 209 207	3 647	0%	6 418 414
Expenditure By Type										
Employee related costs		1 538 090			121 623	736 136	769 045	(32 916)	-5%	1 538 090
Remuneration of councillors		56 333			4 407	24 157	28 166	(4 010)	-14%	56 333
Debt impairment		150 000			16 777	23 559	75 000	(51 441)	-69%	150 000
Depreciation & asset impairment		421 872			33 015	195 585	210 936	(15 352)	-8%	421 872
Finance charges		34 724			2 380	14 602	17 362	(2 760)	-16%	34 724
Bulk purchases - electricity		2 185 393			158 357	1 183 942	1 092 697	91 245	8%	2 185 393
Inventory consumed		830 520			20 316	377 836	415 260	(37 424)	-9%	830 520
Contracted services		655 391			55 512	256 275	327 696	(71 439)	-90%	655 391
Transfers and subsidies		45 863			3 187	22 474	22 931	(457)	-2%	45 863
Other expenditure		200 228			13 231	62 679	100 114	(37 550)	-113%	200 228
Losses		-			-	-	-	-	-	-
Total Expenditure		-	6 118 414	-	428 805	2 897 243	3 059 207	(161 964)	-5%	6 118 414
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	300 000	-	291 988	315 612	150 000	165 612	110%	300 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			380 797		31 985	203 198	190 398	12 800	7%	380 797
Transfers and subsidies - capital (in-kind - all)			-		-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		-	680 797	-	323 973	518 810	340 398			680 797
Taxation			-		-	-	-	-	-	-
Surplus/(Deficit) after taxation		-	680 797	-	323 973	518 810	340 398			680 797
Attributable to minorities			-		-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		-	680 797	-	323 973	518 810	340 398			680 797
Share of surplus/ (deficit) of associate			-		-	-	-	-	-	-
Surplus/ (Deficit) for the year		-	680 797	-	323 973	518 810	340 398			680 797

KZN225 Msunduzi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Multi-year expenditure appropriation										
Vote 1 - City Manager		-	-	-	50	50	-	50		-
Vote 2 - City Finance		-	-	-	5 707	5 772	-	5 772		-
Vote 3 - Corporate Services		-	-	-	260	7 185	-	7 185		-
Vote 4 - Community Services and Social Equity		-	-	-	-	-	-	-		-
Vote 5 - Infrastructure Services		-	-	-	51 173	233 403	-	233 403		-
Vote 6 - Sustainable Development and City Enterprises		-	-	-	5 694	16 673	-	16 673		-
Total Capital Multi-year expenditure	4,7	-	-	-	62 884	263 084	-	263 084		-
Single Year expenditure appropriation	2									
Vote 1 - City Manager		-	9 040	-	191	301	4 520	(4 219)	-93%	9 040
Vote 2 - City Finance		-	39 857	-	-	3 699	19 928	(16 230)	-81%	39 857
Vote 3 - Corporate Services		-	50 557	-	433	1 213	25 278	(24 065)	-95%	50 557
Vote 4 - Community Services and Social Equity		-	4 458	-	25	132	2 229	(2 096)	-94%	4 458
Vote 5 - Infrastructure Services		-	346 648	-	-	476	173 324	(172 848)	-100%	346 648
Vote 6 - Sustainable Development and City Enterprises		-	126 027	-	-	112	63 013	(62 901)	-100%	126 027
Total Capital single-year expenditure	4	-	576 586	-	649	5 933	288 293	(282 360)	-98%	576 586
Total Capital Expenditure		-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Capital Expenditure - Functional Classification										
Governance and administration		-	52 296	-	5 974	9 967	26 148	(16 181)	-62%	52 296
Executive and council		-	6 042	-	191	248	3 021	(2 773)	-92%	6 042
Finance and administration		-	45 844	-	5 783	9 718	22 922	(13 204)	-58%	45 844
Internal audit		-	410	-	-	205	(205)	-100%	410	
Community and public safety		-	134 083	-	705	14 436	67 042	(52 605)	-78%	134 083
Community and social services		-	43 382	-	705	2 477	21 691	(19 215)	-89%	43 382
Sport and recreation		-	2 475	-	-	780	1 238	(457)	-37%	2 475
Public safety		-	1 384	-	-	16	692	(676)	-98%	1 384
Housing		-	86 842	-	-	11 164	43 421	(32 257)	-74%	86 842
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	115 510	-	32 200	131 222	57 755	73 467	127%	115 510
Planning and development		-	35 890	-	5 682	5 460	17 945	(12 485)	-70%	35 890
Road transport		-	79 620	-	26 518	125 762	39 810	85 952	216%	79 620
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	272 097	-	24 655	113 258	136 048	(22 790)	-17%	272 097
Energy sources		-	130 000	-	14 078	32 502	65 000	(32 498)	-50%	130 000
Water management		-	77 661	-	7 569	29 137	38 830	(9 693)	-25%	77 661
Waste water management		-	59 936	-	3 008	46 465	29 968	16 497	55%	59 936
Waste management		-	4 500	-	-	5 153	2 250	2 903	129%	4 500
Other		-	2 600	-	-	134	1 300	(1 166)	-90%	2 600
Total Capital Expenditure - Functional Classification	3	-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586
Funded by:										
National Government		-	297 297	-	28 208	172 685	148 648	24 037	16%	297 297
Provincial Government		-	83 500	-	373	8 697	41 750	(33 053)	-79%	83 500
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Entities, etc.)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	380 797	-	28 581	181 382	190 398	(9 016)	-5%	380 797
Borrowing	6	-	100 000	-	3 779	12 660	50 000	(37 340)	-75%	100 000
Internally generated funds		-	95 789	-	31 173	74 975	47 895	27 080	57%	95 789
Total Capital Funding		-	576 586	-	63 533	269 017	288 293	(19 276)	-7%	576 586

KZN225 Msunduzi - Table C6 Consolidated Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22				
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast	
R thousands	1						
ASSETS							
Current assets							
Cash			380 398		15 522	380 398	
Call investment deposits			825		275 619	825	
Consumer debtors			2 549 907		2 366 291	2 549 907	
Other debtors			729 644		10 292	729 644	
Current portion of long-term receivables						-	
Inventory			173 496		352 496	173 496	
Total current assets			-	3 834 270	-	3 020 220	3 834 270
Non current assets							
Long-term receivables					(18 119)	-	
Investments						-	
Investment property			821 671		877 142	821 671	
Investments in Associate						-	
Property, plant and equipment			6 764 876		7 013 909	6 764 876	
Biological			1 070		715	1 070	
Intangible			30 700		21 305	30 700	
Other non-current assets			360 375		96 300	360 375	
Total non current assets			-	7 978 694	-	7 991 253	7 978 694
TOTAL ASSETS			-	11 812 963	-	11 011 473	11 812 963
LIABILITIES							
Current liabilities							
Bank overdraft							
Borrowing			95 346		40 158	95 346	
Consumer deposits			114 344		143 905	114 344	
Trade and other payables			946 359		1 531 173	946 359	
Provisions			140 398		49 793	140 398	
Total current liabilities			-	1 296 447	-	1 765 029	1 296 447
Non current liabilities							
Borrowing			377 458		203 745	377 458	
Provisions			809 779		611 285	809 779	
Total non current liabilities			-	1 187 237	-	815 030	1 187 237
TOTAL LIABILITIES			-	2 483 685	-	2 580 059	2 483 685
NET ASSETS	2		-	9 329 279	-	8 431 414	9 329 279
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)			9 100 365		8 239 629	9 100 365	
Reserves			228 913		191 785	228 913	
TOTAL COMMUNITY WEALTH/EQUITY	2		-	9 329 279	-	8 431 414	9 329 279

PART 2 – SUPPORTING DOCUMENTATION

2.1 Debtors Analysis

The table presented below summarises the Debtors Age Analysis as at 31 December 2021.

Table 2.1.1: Debtors Age Analysis by Income Source

KZN225 Msunduzi - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

R thousands	Description	NT Code	Budget Year 2021/22											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.Lo Council Policy
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Djs	151-180 Djs	181 Djs-1 Yr	Over 1Yr	Total	Total over 90 days			
Debtors Age Analysis By Income Source															
	Trade and Other Receivables from Exchange Transactions - Water	1200	112 752	43 064	39 801	42 371	29 613	39 277	193 110	1 458 238	1 958 225	1 762 608		1 141 779	
	Trade and Other Receivables from Exchange Transactions - Electricity	1300	113 216	40 768	16 858	15 848	13 091	11 833	50 105	167 376	429 095	258 252		102 072	
	Receivables from Non-exchange Transactions - Property Rates	1400	146 925	52 343	28 675	27 966	26 453	23 105	113 370	672 898	1 091 735	863 792		484 080	
	Receivables from Exchange Transactions - Waste Water Management	1500	119 949	6 764	5 919	5 832	5 509	5 214	27 729	239 169	416 085	283 453		191 710	
	Receivables from Exchange Transactions - Waste Management	1600	14 801	3 711	3 357	3 155	3 025	2 786	15 095	133 797	179 726	157 658		109 402	
	Receivables from Exchange Transactions - Property Rental Debtors	1700	2 688	1 088	1 353	1 021	817	790	3 571	43 307	54 636	49 506		35 233	
	Interest on Arrear Debtor Accounts	1810	34 336	17 869	18 032	26 026	16 911	18 137	97 756	661 733	890 801	820 563		451 689	
	Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820													
	Other	1900	(4 713)	365	132	25	16	464	13 523	206 036	215 948	220 064		204 298	
	Total By Income Source	2000	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151	4 416 096	-	2 720 244	
	2020/21 - totals only		464 685	159 561	118 330	104 982	120 661	96 138	475 255	3 232 885	4 772 507	4 029 931		2 129 136	
Debtors Age Analysis By Customer Group															
	Organs of State	2200	7 614	12 653	7 842	8 765	6 560	4 824	24 168	153 105	225 530	197 421		105 972	
	Commercial	2300	268 020	48 532	21 828	25 729	20 309	20 537	101 405	373 258	879 616	541 237		253 519	
	Households	2400	257 679	97 842	78 646	82 755	64 041	71 610	370 187	2 881 142	3 903 902	3 469 735		2 224 934	
	Other	2500	6 643	6 945	5 812	4 994	4 525	4 635	18 500	175 049	227 103	207 704		135 820	
	Total By Customer Group	2600	539 955	165 973	114 127	122 243	95 435	101 606	514 260	3 582 553	5 236 151	4 416 096	-	2 720 244	

Chart 1: Debtors Age Analysis by Customer Group

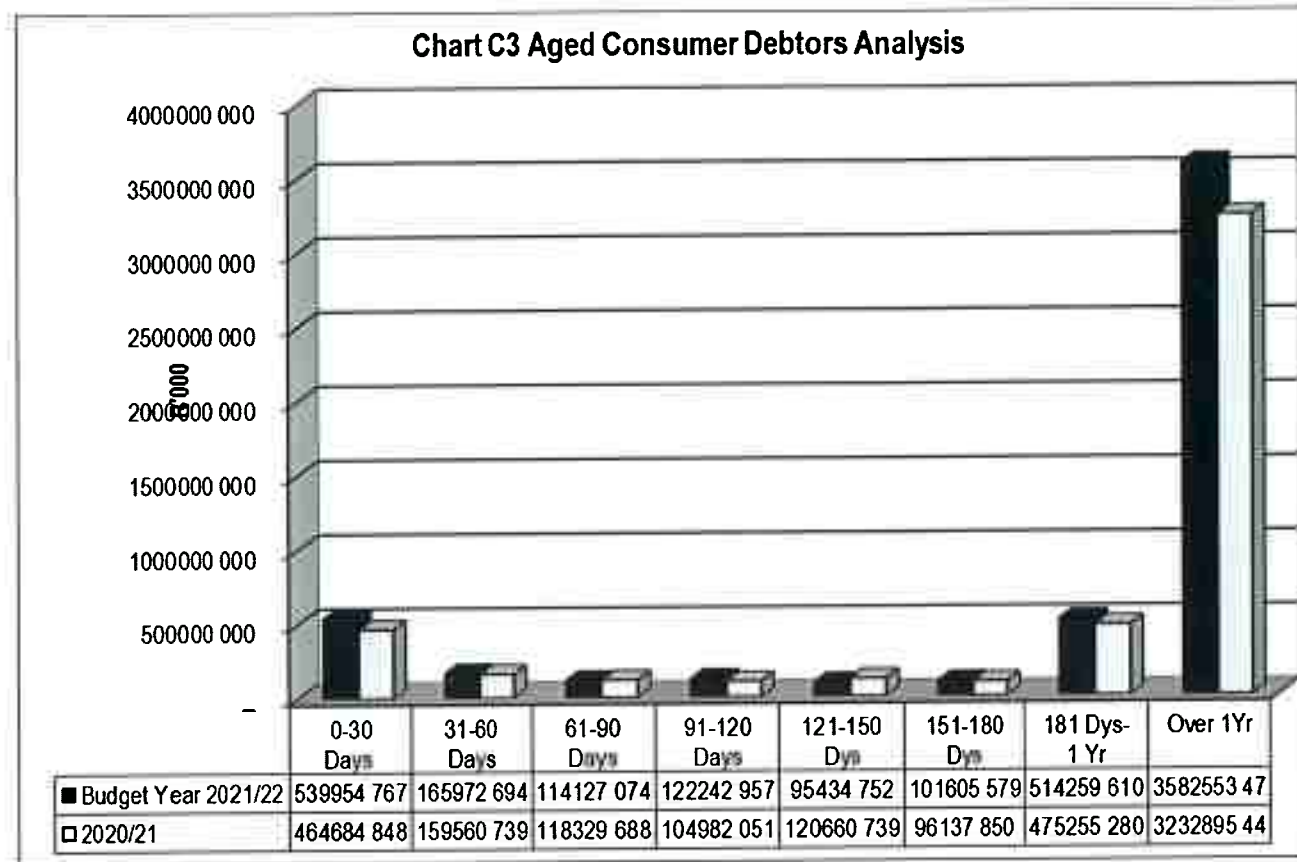
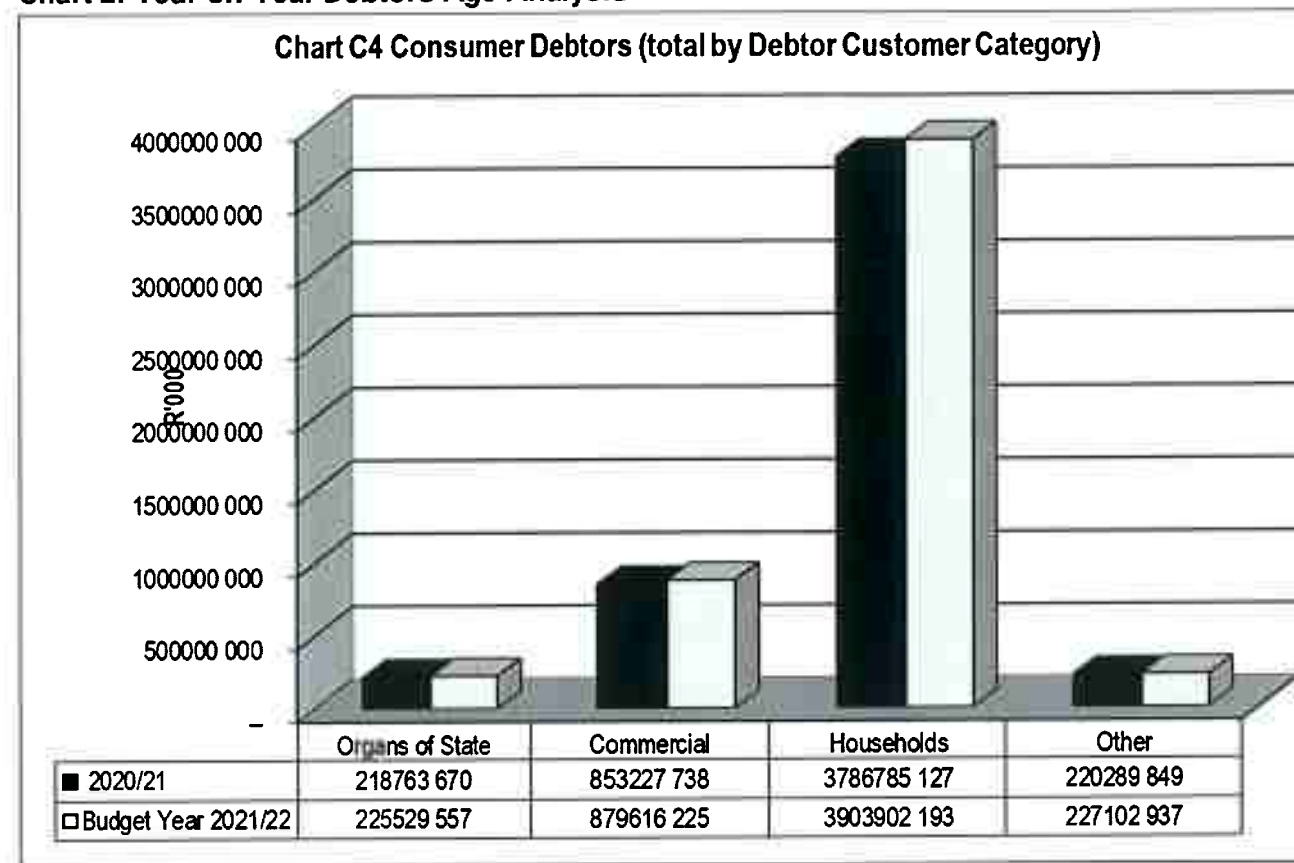


Chart 2: Year on Year Debtors Age Analysis



The information presented in the chart above reflects an increase in the outstanding debtor's balances when compared to the prior month balance bringing the total outstanding debtors balance to R 5.236 billion.

Total debt owed to the municipality ranked from highest to lowest for current budget year reflects that households owe 74% of the total municipal debt as detailed below:

- ✓ Households 75%
- ✓ Commercial 17%
- ✓ Organs of State 4%
- ✓ Other 4%

2.2 Creditors Analysis

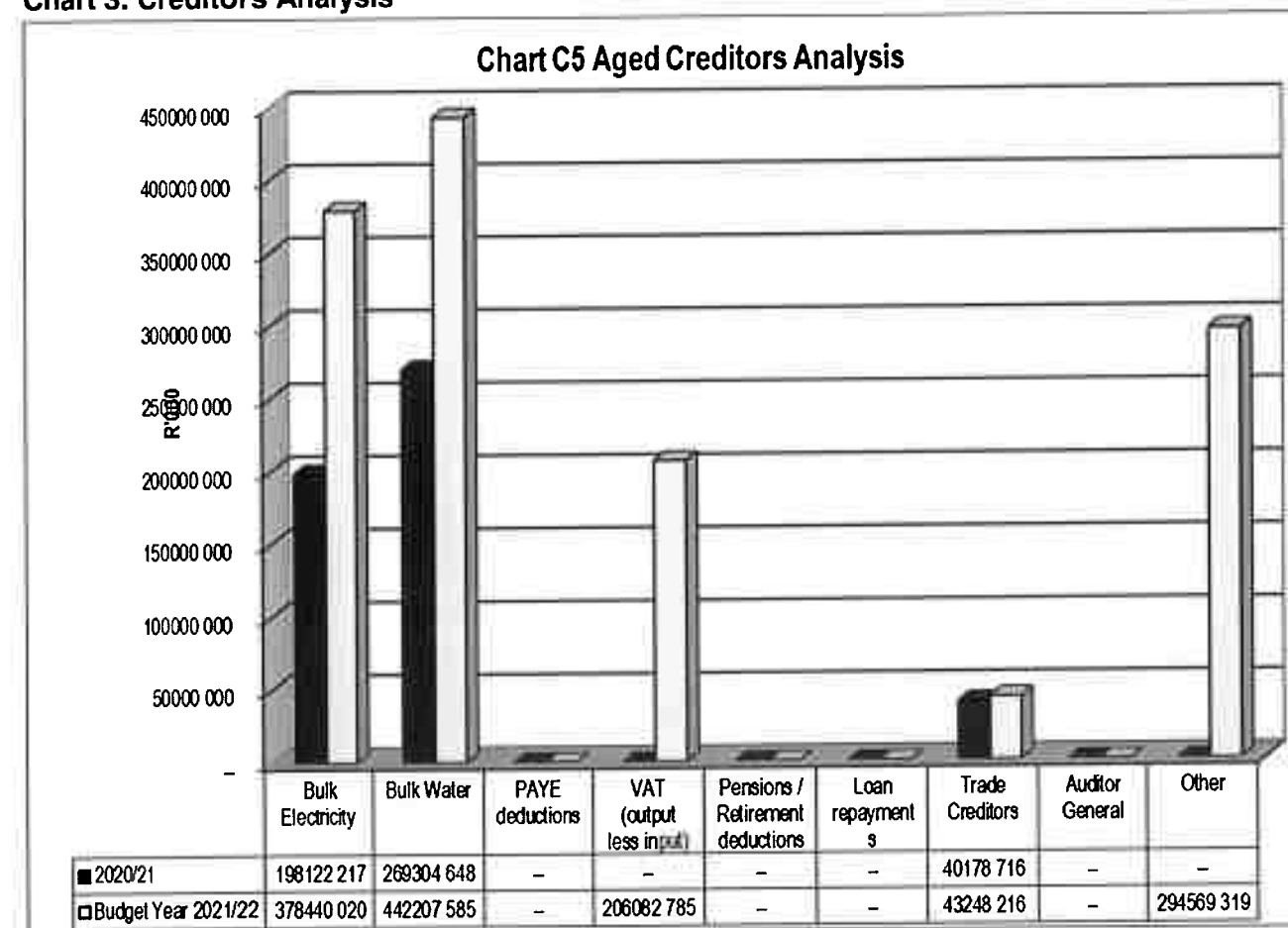
Table SC 4 below presents the aged creditors as at 31 December 2021

KZN225 Msunduzi - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2021/22									Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year			
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	182 198	-	-	196 242	-	-	-	-	-	378 440	198 122
Bulk Water	0200	133 990	199 768	-	97 481	10 968	-	-	-	-	442 208	269 305
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	206 083	-	-	-	-	-	-	-	-	206 083	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	33 516	8 258	866	168	441	-	-	-	-	43 248	40 179
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-
Other	0900	294 569	-	-	-	-	-	-	-	-	294 569	-
Total By Customer Type	1000	850 356	208 026	866	293 891	11 409	-	-	-	-	1 364 548	507 606

The chart below presents a comparison of the age creditors between the current and prior year and for December month.

Chart 3: Creditors Analysis



2.3 Investment Portfolio Analysis

The following information presents the short term investments balances broken down per investment type as at 31 December 2021.

KZN225 Msunduzi - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate -	Commissio n Paid (Rands)	Commissio n Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands														
Municipality														
Call Accounts										185 816	159	(173 200)	258 142	270 917
														-
														-
														-
														-
Municipality sub-total										185 816		(173 200)	258 142	270 917
Entities														
										3 054	8		1 640	4 702
														-
														-
														-
Entities sub-total										3 054		-	1 640	4 702
TOTAL INVESTMENTS AND INTEREST	2									188 870		(173 200)	259 782	275 619

The total consolidated investment balances as at 31 December 2021 is R275.619 million

2.4 Allocation and Grant receipts and Expenditure

Grant Receipts: The total year to date operational and capital grant receipts for the month of December 2021 amounted to R 680 510 million that is inclusive of equitable share of R462.197 million and Capital transfers of R 188.332 million.

KZN225 Msunduzi - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:		-	631 712	-	2 386	268 890	315 856	(51 355)	-16,3%	631 712
Local Government Equitable Share			616 262			256 776	308 131	(51 355)	-16,7%	616 262
Finance Management			1 900			1 900	950			1 900
Municipal Systems Improvement										
EPWP Incentive			3 516			879	1 758			3 516
Water Services Operating Subsidy										
Public Transport Infrastructure										
Energy Efficiency and Demand Management										
Operating costs-MIG			10 034		2 386	9 335	5 017			10 034
Provincial Government:		-	29 503	-	-	17 867	14 752	3 115	21,1%	29 503
Housing Accreditation-OPERATING			14 077			1 627	7 038	(5 412)	-76,9%	14 077
Human Settlements - Accredited Municipal RO										
Housing Projects -OPERATING						2 952		2 952		
Arts and Culture- Community Library Services			425				213	(213)	-100,0%	425
Community Library Service and Provincialisation Library-OPERATING			12 863			12 863	6 432	6 432	100,0%	12 863
Tatham Art Gallery-OPERATING						425		425		
Greater Edendale Development Initiative-OPERATING										
Operation DukuSumlando-OPERATING										
COGTA			2 139				1 069	(1 069)	-100,0%	2 139
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Operating Transfers and Grants	5	-	661 216	-	2 386	286 757	330 608	(48 240)	-14,6%	661 216
Capital Transfers and Grants										
National Government:		-	297 297	-	47 379	174 913	148 648	26 265	17,7%	297 297
Municipal Infrastructure Grant (MIG)			199 297		47 379	114 885	99 648	15 237	15,3%	199 297
Public Transport and Systems										
Neighbourhood Development Partnership			34 000			20 028	17 000	3 028	17,8%	34 000
Dept of Minerals/Electricity										
Integrated National Electrification Programme			24 000			20 000	12 000	8 000	66,7%	24 000
Municipal Systems Improvement										
Municipal Water Infrastructure Grant			40 000			20 000	20 000			40 000
Energy Efficiency and Demand Management										
Provincial Government:		-	83 500	-	-	13 419	41 750	(28 331)	-67,9%	80 000
Airport Development Project										
Housing Accreditation-CAPITAL			1 500				750	(750)	-100,0%	1 500
Jika Joe Community Residential Units-CAPITAL			78 500			9 829	39 250	(29 421)	-75,0%	78 500
Greater Edendale Development Initiative-CAPITAL										
Youth Enterprise Park-CAPITAL										
Informal Economy Instructure Development-CAPITAL										
Community Library Service and Provincialisation Library-CAPITAL			3 500			3 500	1 750	1 750	100,0%	
Provincial Government:										
Arts and Culture-Museum Subsidies - Tatham Art Gallery						90		90		
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Capital Transfers and Grants	5	-	380 797	-	47 379	188 332	190 398	(2 067)	-1,1%	377 297
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	1 042 012	-	49 765	475 089	521 006	(50 306)	-9,7%	1 038 512

Grants Expenditure: The YTD budget grant expenditure for the month of December 2021 amounted to R 521.791 million, and YTD actual expenditure amounted to R 216.612 million

KZN225 Msunduzi - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	631 712	-	206 108	5 642	7 725	(2 084)	-27,0%	631 712
Local Government Equitable Share			616 262		205 421			-		616 262
Finance Management			1 900		34	275	950	(675)	-71,1%	1 900
Municipal Systems Improvement										
EPWP Incentive			3 516		292	1 270	1 758	(488)	-27,8%	3 516
Water Services Operating Subsidy										
Public Transport Infrastructure										
Energy Efficiency and Demand Management										
Operating costs-MIG			10 034		361	4 097	5 017	(920)	-18,3%	10 034
Provincial Government:		-	29 503	-	1 081	7 772	14 752	(6 979)	-47,3%	29 503
Provincial Government										
Expanded Public Works Grant						62		62		
Sport and Recreation										
Human Settlements - Title Deeds Restoration										
Housing Accreditation-OPERATING			14 077		512	3 128	7 038	(3 910)	-55,6%	14 077
Human Settlements - Accredited Municipalities										
Human Settlements - Accredited Municipal RO										
Housing Projects -OPERATING			425			2 952	213	2 740	1289,2%	425
Community Library Service and Provincialisation Library-OPERATING			12 863		569	1 348	6 432	(5 084)	-79,0%	12 863
Arts and Culture- Provincialisation										
Tatham Art Gallery-OPERATING						282		282		
Greater Edendale Development Initiative-OPERATING										
Operation Dluvusumlando-OPERATING										
COGTA			2 139				1 069	(1 069)	-100,0%	2 139
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
Total operating expenditure of Transfers and Grants:		-	661 216	-	207 189	13 414	22 477	(9 063)	-40,3%	661 216
Capital expenditure of Transfers and Grants										
National Government:		-	297 297	-	31 612	194 501	148 648	45 853	30,8%	297 297
Municipal Infrastructure Grant (MIG)			199 297		15 727	141 907	99 648	42 259	42,4%	199 297
Public Transport and Systems					5 658	26 850		26 850		
Neighbourhood Development Partnership			34 000		6 106	6 106	17 000	(10 894)	-64,1%	34 000
Dept of Mineral/Electricity										
Integrated National Electrification Programme			24 000		1 115	5 589	12 000	(6 411)	-53,4%	24 000
Municipal Systems Improvement										
Municipal Water Infrastructure Grant			40 000		3 007	14 049	20 000	(5 951)	-29,8%	40 000
Energy Efficiency and Demand Management										
Provincial Government:		-	85 070	-	373	8 697	42 535	(33 838)	-79,6%	85 070
Arts and Culture-Museum Subsidies										
Manaye Area Precinct Upgrade-CAPITAL			70				35			70
Housing Accreditation-CAPITAL			3 000				1 500			3 000
Jika Joe Community Residential Units-CAPITAL			78 500			8 547	39 250			78 500
Informal Economy Infrastructure Development-CAPITAL					373	150				
Provincial Government			3 500				1 750			3 500
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants:		-	382 367	-	31 985	203 198	191 183	12 015	6,3%	382 367
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	1 043 582	-	239 174	216 612	213 660	2 952	1,4%	1 043 582

Councillor and Board Member and Employee Benefits

KZN225 Msunduzi - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21		Budget Year 2021/22						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		15 792			458	3 014	7 896	(4 882)	-62%	15 792
Pension and UIF Contributions		6 274			89	842	3 137	(2 295)	-73%	6 274
Medical Aid Contributions		10 528			237	925	5 264	(4 339)	-82%	10 528
Motor Vehicle Allowance		2 445			2 445	14 595	5 264	9 331	177%	10 528
Cellphone Allowance		5 264			1 073	3 341	2 632	709	27%	5 264
Housing Allowances		5 264			100	1 397	2 632	(1 235)	-47%	5 264
Other benefits and allowances					4	43				
Sub Total - Councillors			53 650		4 407	24 157	26 825	(2 669)	-10%	53 650
% Increase	4									
Senior Managers of the Municipality	3									
Basic Salaries and Wages		10 016			733	4 394	5 008	(614)	-12%	10 016
Pension and UIF Contributions		1 458			69	418	729	(311)	-43%	1 458
Medical Aid Contributions		160			10	49	80	(32)	-39%	160
Overtime										
Performance Bonus		666			150	250	333	(83)	-25%	666
Motor Vehicle Allowance		1 278			708	1 039	639	400	63%	1 278
Cellphone Allowance		111			7	42	56	(14)	-25%	111
Housing Allowances		756			16	96	378	(282)	-75%	756
Post-retirement benefit obligations	2									
Sub Total - Senior Managers of Municipality			14 446		1 693	6 288	7 223	(935)	-13%	14 446
% Increase	4									
Other Municipal Staff										
Basic Salaries and Wages		1 024 928			71 292	432 423	512 464	(80 041)	-16%	1 024 928
Pension and UIF Contributions		188 647			13 792	83 749	94 324	(10 574)	-11%	188 647
Medical Aid Contributions		70 301			5 317	32 251	35 150	(2 899)	-8%	70 301
Overtime		16 033			9 453	51 009	8 017	42 992	536%	16 033
Performance Bonus		70 366			6	65 135	35 183	29 952	85%	70 366
Motor Vehicle Allowance		24 659			2 347	14 269	12 330	1 939	16%	24 659
Cellphone Allowance		4 233			383	2 292	2 116	176	8%	4 233
Housing Allowances		7 813			355	2 132	3 906	(1 775)	-45%	7 813
Other benefits and allowances		46 855			13 898	28 840	23 427	5 412	23%	46 855
Payments in lieu of leave										
Long service awards		24 173			1 578	11 938	12 086	(148)	-1%	24 173
Post-retirement benefit obligations	2									
Sub Total - Other Municipal Staff			1 478 007		118 421	724 038	739 004	(14 966)	-2%	1 478 007
% Increase	4									
Total Parent Municipality			1 546 104		124 522	754 482	773 052	(18 570)	-2%	1 546 104
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages					47	82		82		
Sub Total - Board Members of Entities	2				47	82		82		
% Increase	4									
Senior Managers of Entities										
Basic Salaries and Wages		583			114	399	291	107	36,9%	
Medical Aid Contributions		27			2	14	14	1	6,1%	
Performance Bonus		62					31			
Motor Vehicle Allowance		25			3	15	12	3	20,2%	
Cellphone Allowance		8			1	5	4	1	17,6%	
Sub Total - Senior Managers of Entities			705		119	433	352	80	23%	
% Increase	4									
Other Staff of Entities										
Basic Salaries and Wages		6 770			628	3 039	3 385	(345)	-10,2%	6 770
Pension and UIF Contributions		571			45	225	285	(61)	-21,3%	571
Medical Aid Contributions		890			82	430	445	(15)	-3,4%	890
Overtime		1 067			26	135	534	(399)	-74,7%	1 067
Performance Bonus		691					345			691
Motor Vehicle Allowance		195			9	43	98	(55)	-56,5%	195
Cellphone Allowance		93			7	33	46	(14)	-29,4%	93
Housing Allowances										
Other benefits and allowances						2		2		
Payments in lieu of leave		85					42	(42)	-100,0%	85
Long service awards										
Post-retirement benefit obligations										
Sub Total - Other Staff of Entities			10 362		797	3 905	5 181	(1 275)	-25%	10 362
% Increase	4									
Total Municipal Entities			11 067		963	4 420	5 533	(1 113)	-20%	11 067
TOTAL SALARY, ALLOWANCES & BENEFITS			1 557 170		125 485	758 903	778 585	(19 682)	-3%	1 557 170
% Increase	4									
TOTAL MANAGERS AND STAFF			1 503 520		121 031	734 684	751 780	(17 096)	-2%	1 503 520

Councillor Allowances

The expenditure on councillor allowances variance as at 31 December 2021 is -10%, which is acceptable. The year to date budget for Remuneration of Councillor's is R 26.825 million while the actual expenditure incurred was R 24.157 million resulting in a little under expenditure performance.

Employee Benefits

The total consolidated salaries actual expenditure as at 31 December 2021 amounted to R734.664 million, against the year to date budget of R751.760 million, resulting in a slight under-expenditure of R17.096 million.

2.5 Parent Municipality Financial Performance

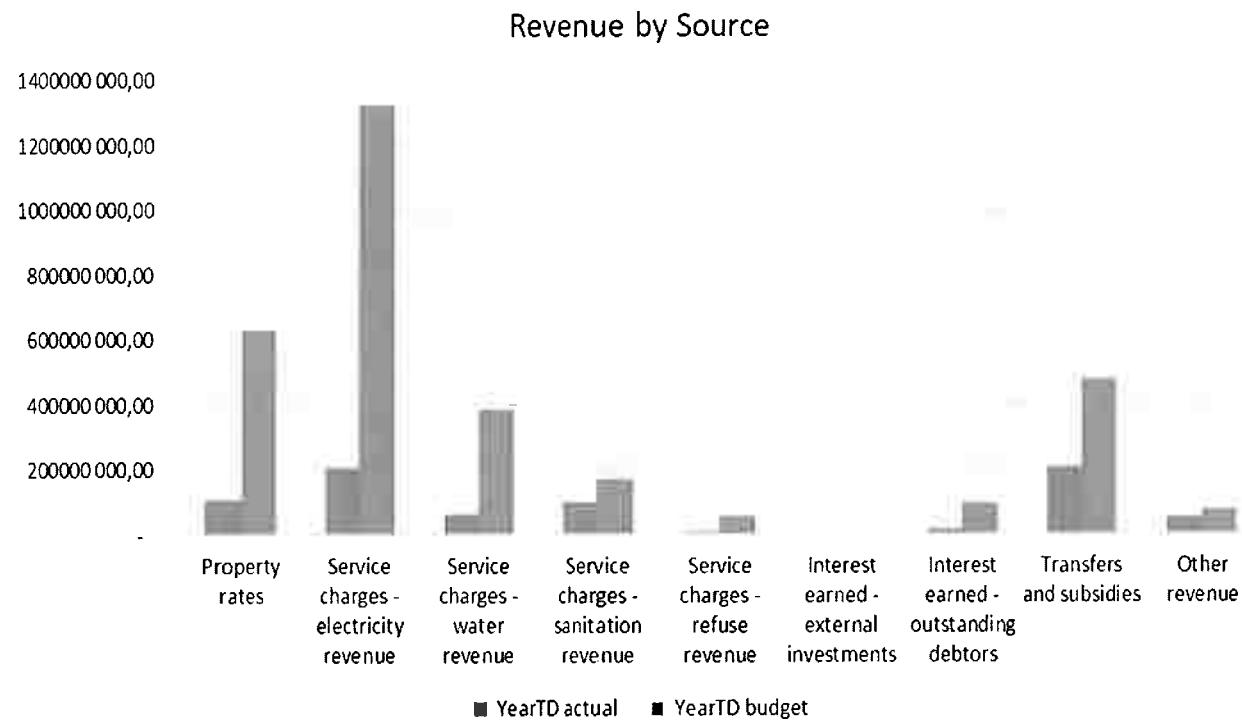
REVENUE ANALYSIS

The financial performance section analyses material variances between the actual targets as at year to date and the budget for the same period. This report analyses each major component under following headings;

- ✓ Revenue by Source and
- ✓ Operational Expenditure by Type

2.5.1 FINANCIAL PERFORMANCE

Chart 4: Revenue Analysis



Service Charges – Electricity Revenue: This is a major revenue source of the Municipality contributing 41% to the actual Year operating revenue basket. The year to date revenue earned from electricity service charges had a -11% variance when compared to the Year to date Budget, which is not acceptable variance as it is more than 10%.

Property Rates is the second largest contributor to the operating revenue basket making up 20% of the total operating revenue. There is a -5% variance when comparing year to date actual and year to date budget which an acceptable variance.

Transfers recognised – Operational is made up of all operational grants funding mainly from the National & Provincial Government Departments, the largest of these being the equitable share.

Service Charges - Water revenue: The revenue earned from Water charges shared 12% of the budgeted revenue basket and 12% of YTD actual revenue, there is a slight over performance when comparing YTD actual to YTD Budget. The provision of Water is currently resulting in a gross profit.

Service Charges - sanitation revenue: reflects an over performance of 114% variance when comparing the YTD actual revenue to the YTD budget. The provision of sanitation service is currently resulting in a gross profit.

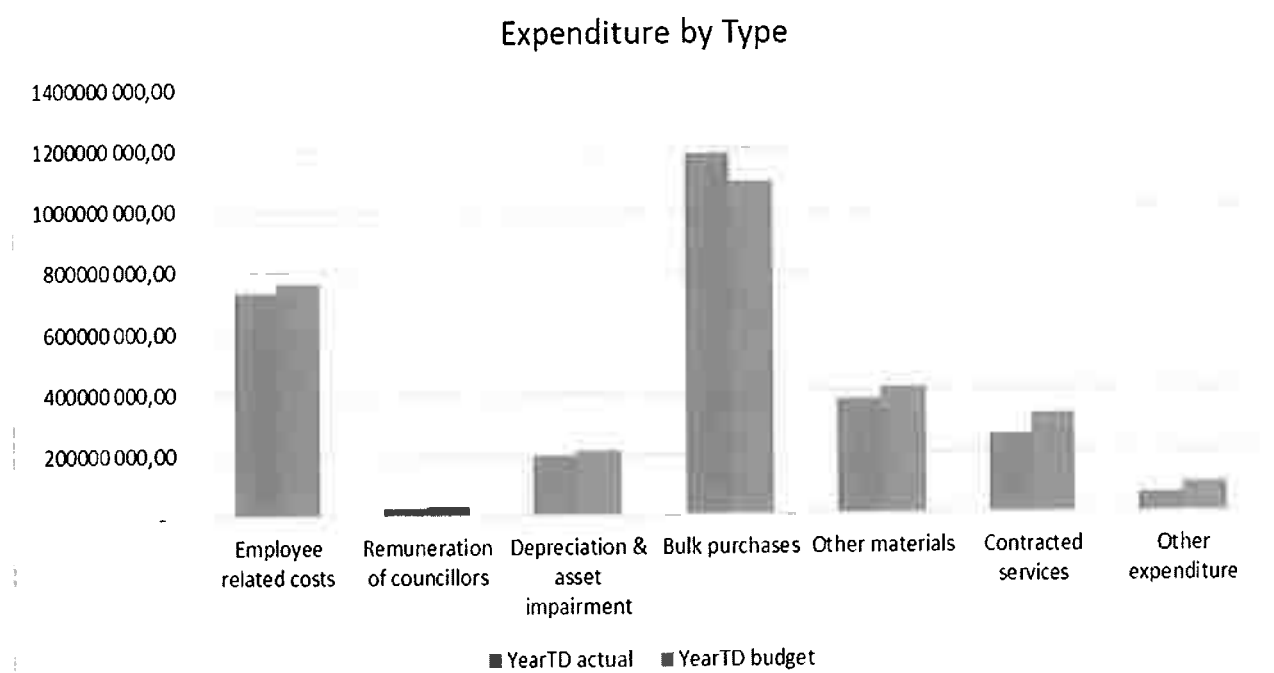
Service Charges - refuse revenue reflects an under performance of -9% when comparing the YTD actual revenue to the YTD budget. . The provision of solid waste service is currently resulting in a gross profit.

Interest earned – outstanding debtors contributed 3% to the total operating revenue whilst **other revenue** contributed 2% to the total operating revenue received as at 31 December 2021.

OPERATIONAL EXPENDITURE

The chart below presents the Sixth Month YTD operational expenditure movements against the YTD budgets.

Chart 5: Expenditure by category



Bulk Purchases: YTD budget figure was R 1.093 billion while the actual costs incurred R1.183 million resulting in over-expenditure of R91.245 million.

Employee Related Costs: There is a under expenditure of R32.960 million in respect of actual YTD expenditure on employee related costs against the YTD budget. This is due to post that are vacant and yet to be filled. An improvement should be noted in the remaining six months of the financial year since some of these positions have been filled. A detailed line item and business unit analysis of the employee related cost is contained in the MFMA S66 report on staff benefits.

Other Expenditure's YTD budget figure was R99.101 million while the actual costs incurred was R61.927 million resulting in under-expenditure of R37.174million.

Depreciation & Asset Impairment: The depreciation & asset impairment YTD budget is R210.459 million. The actual YTD being R195.115million, which resulted in an under-expenditure of R15.344million.

Finance Charges: YTD budgeted figure for finance charges for as 31 December 2021 amounted to R 17.362 million and the Actual YTD was R114.602 million which resulted in slight variance of R2.760 million.

Contracted Services: YTD Actual for contracted services amounted to R256.209 million, whilst the budget amounted to R327.328 million, which resulted in variance of R71.118million.

Inventory Consumed: YTD actual figure for inventory consumed as at 31 December amounted to R377.836 million, which is inclusive of water bulk purchases of R345.780 million. Water Bulk purchases as at the end of December amounted to 42% of the Approved Budget.

2.6 Municipal Entity Financial Performance

Safe City Msunduzi NPC - Table F1 Monthly Budget Statement Summary - M06 December

Description	2019/20	Current Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates									
Service charges									
Investment revenue	109	150		8	40	75	(35)	-47%	150
Transfers recognised - operational									
Other own revenue	13 563	14 279		3 103	6 208	6 208	(0)	0%	14 279
Total Revenue (excluding capital transfers and contributions)	13 672	14 429		3 112	6 248	6 283	(35)	-1%	14 429
Employee costs	10 951	11 518		1 509	5 810	5 022	787	16%	11 518
Remuneration of Board Members									
Depreciation and asset impairment	950	954		79	469	477	(8)	-2%	954
Finance charges									
Materials and bulk purchases	39								
Transfers and grants									
Other expenditure	2 289	2 761		356	817	1 043	(226)	-22%	2 761
Total Expenditure	14 229	15 233		1 943	7 096	6 542	554	8%	15 233
Surplus/(Deficit)	(557)	(804)		1 168	(848)	(259)	(589)	228%	(804)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)									
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and									
Surplus/(Deficit) after capital transfers & contributions	(557)	(804)		1 168	(848)	(259)	(589)	228%	(804)
Taxation									
Surplus/ (Deficit) for the year	(557)	(804)		1 168	(848)	(259)	(589)	228%	(804)
Capital expenditure & funds sources									
Capital expenditure	284	284			16	124	(108)	-87%	
Transfers recognised - capital	284	284							
Borrowing									
Internally generated funds									
Total sources of capital funds	284	284							
Financial position									
Total current assets	1 069	916			4 781				916
Total non current assets	9 937	9 267			9 128				9 267
Total current liabilities	782	750			1 364				750
Total non current liabilities									
Community wealth/Equity	10 223	9 432			12 523				9 432
Cash flows									
Net cash from (used) operating	820	131		1 660	2 966	75	2 891	3855%	131
Net cash from (used) investing	(340)	(284)			(16)	(124)	108	-87%	(284)
Net cash from (used) financing									
Cash/cash equivalents at the year end	1 801	1 168	1 321	1 660	2 950	(49)	2 999	-6172%	1 168

2.7 Capital Programme Performance

This next section looks at the performance of the capital expenditure programme. This performance is illustrated in the table and charts that follow.

KZN225 Msunduzi - Supporting Table SC12 Consolidated Monthly Budget Statement - capital expenditure trend - M06 December

Month	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		48 025		22 664	22 664	48 025	25 361	52,8%	4%
August		48 025		14 809	37 473	96 050	58 577	61,0%	7%
September		48 025		65 238	102 711	144 075	41 364	28,7%	18%
October		48 025		46 569	149 281	192 101	42 820	22,3%	26%
November		48 025		56 200	205 481	240 126	34 645	14,4%	36%
December		48 025		63 536	269 017	288 151	19 134	6,6%	47%
January		48 025				336 176	-		
February		48 025				384 201	-		
March		48 025				432 226	-		
April		48 025				480 251	-		
May		48 025				528 276	-		
June		48 025				576 302	-		
Total Capital expenditure	-	576 302	-	269 017					

The Total Capital Expenditure as at the end of December amounted to R269.017 million.

KZN225 Msunduzi - Supporting Table SC13a Consolidated Monthly Budget Statement - capital expenditure on new assets by asset class - M06

Description	Ref	2020/21	Budget Year 2021/22							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	31 700	-	12 166	69 247	15 850	(53 397)	-336,9%	31 700
Roads Infrastructure		-	24 100	-	5 480	23 907	12 050	(11 857)	-98,4%	24 100
Roads		-	24 100	-	-	-	12 050	12 050	100,0%	24 100
Road Structures		-	-	-	5 480	23 907	-	(23 907)	-	-
Electrical Infrastructure		-	7 600	-	824	7 235	3 800	(3 435)	-90,4%	7 600
Power Plants		-	7 600	-	824	7 235	3 800	(3 435)	-90,4%	7 600
Water Supply Infrastructure		-	-	-	4 207	17 129	-	(17 129)	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	4 207	17 129	-	(17 129)	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	1 654	20 977	-	(20 977)	-	-
Pump Station		-	-	-	1 654	20 977	-	(20 977)	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Community Assets		-	1 800	-	632	2 182	900	(1 282)	-142,5%	1 800
Community Facilities		-	1 800	-	632	2 182	900	(1 282)	-142,5%	1 800
Halls		-	-	-	260	2 032	-	(2 032)	-	-
Centres		-	1 100	-	-	-	550	550	100,0%	1 100
Crèches		-	-	-	-	-	-	-	-	-
Parks		-	700	-	-	-	350	350	100,0%	700
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	373	150	-	(150)	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Other assets		-	107 342	-	-	8 547	53 671	45 124	84,1%	107 342
Operational Buildings		-	1 100	-	-	-	550	550	100,0%	1 100
Municipal Offices		-	1 100	-	-	-	550	550	100,0%	1 100
Housing		-	106 242	-	-	8 547	53 121	44 574	83,9%	106 242
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	106 242	-	-	8 547	53 121	44 574	83,9%	106 242
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	10	-	(10)	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	10	-	(10)	-	-
Computer Software and Applications		-	-	-	-	10	-	(10)	-	-
Computer Equipment		-	5 107	-	197	527	2 553	2 026	79,3%	5 107
Computer Equipment		-	5 107	-	197	527	2 553	2 026	79,3%	5 107
Furniture and Office Equipment		-	7 197	-	3 806	12 788	3 598	(9 190)	-255,4%	7 197
Furniture and Office Equipment		-	7 197	-	3 806	12 788	3 598	(9 190)	-255,4%	7 197
Machinery and Equipment		-	36 165	-	62	183	18 083	17 899	99,0%	36 165
Machinery and Equipment		-	36 165	-	62	183	18 083	17 899	99,0%	36 165
Transport Assets		-	14 155	-	-	4 916	7 078	2 162	30,5%	14 155
Transport Assets		-	14 155	-	-	4 916	7 078	2 162	30,5%	14 155
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	-	203 466	-	16 864	98 401	101 733	3 333	3,3%	203 466

KZN225 Msunduzi - Supporting Table SC13b Consolidated Monthly Budget Statement - capital expenditure on renewal of existing assets by asset

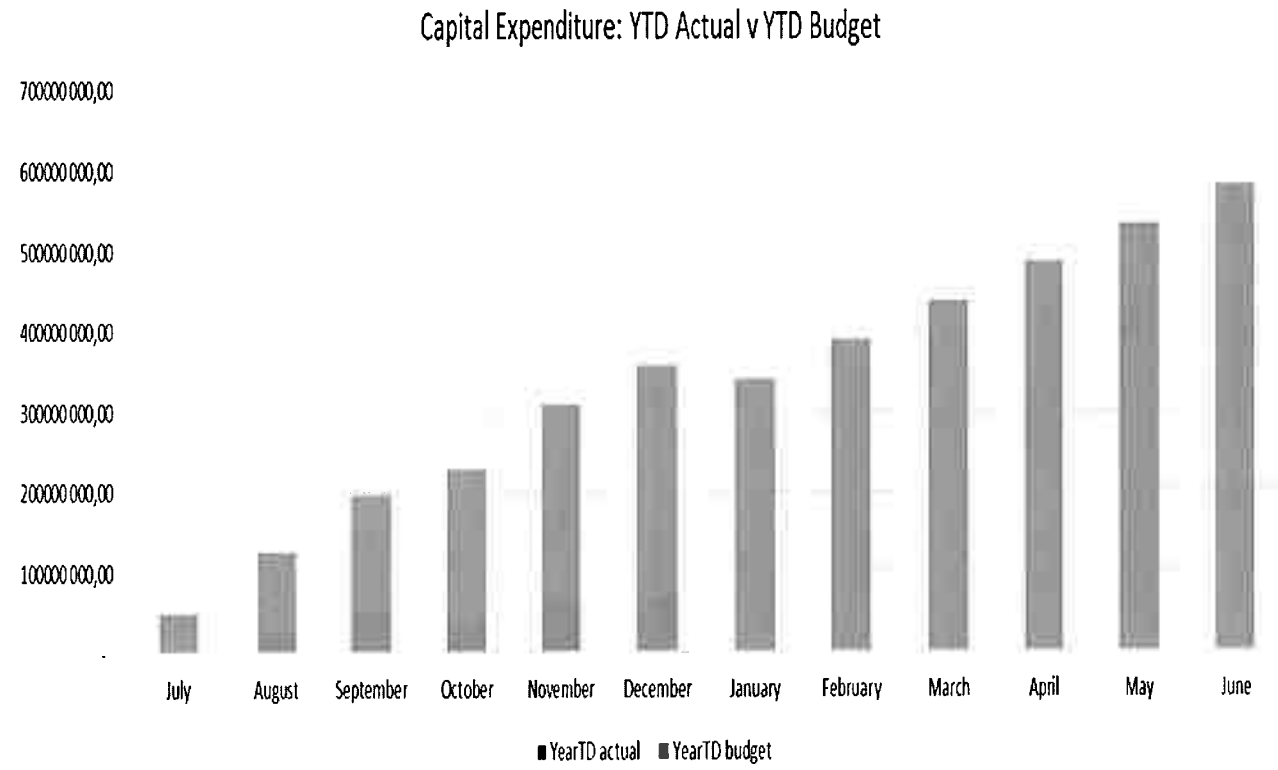
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	181 774	-	16 157	68 163	90 887	22 724	25,0%	181 774
Roads Infrastructure		-	41 327	-	15 739	58 202	20 663	(37 538)	-181,7%	41 327
Roads			40 481		15 739	58 202	20 240	(37 961)	-187,6%	40 481
Road Structures			846				423	423	100,0%	846
Water Supply Infrastructure		-	64 261	-	419	419	32 131	31 712	98,7%	64 261
Distribution			64 261		419	419	32 131	31 712	98,7%	64 261
Sanitation Infrastructure		-	74 186	-	-	9 542	37 093	27 550	74,3%	74 186
Pump Station			10 667			9 542	5 334	(4 209)	-78,9%	10 667
Reticulation			10 857				5 429	5 429	100,0%	10 857
Waste Water Treatment Works			14 250				7 125	7 125	100,0%	14 250
Outfall Sewers			24 629				12 314	12 314	100,0%	24 629
Toilet Facilities			13 782				6 891	6 891	100,0%	13 782
Capital Spares										
Solid Waste Infrastructure		-	2 000	-	-	-	1 000	1 000	100,0%	2 000
Landfill Sites			2 000				1 000	1 000	100,0%	2 000
Waste Transfer Stations										
Community Assets		-	35 808	-	-	-	17 904	17 904	100,0%	35 808
Community Facilities		-	35 808	-	-	-	17 904	17 904	100,0%	35 808
Halls			35 808				17 904	17 904	100,0%	35 808
Centres										
Crèches										
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Other assets		-	2 000	-	-	-	1 000	1 000	100,0%	2 000
Operational Buildings		-	1 000	-	-	-	500	500	100,0%	1 000
Municipal Offices			1 000				500	500	100,0%	1 000
Housing		-	1 000	-	-	-	500	500	100,0%	1 000
Staff Housing			1 000				500	500	100,0%	1 000
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	32 200	-	5 707	5 707	16 100	10 393	64,6%	32 200
Servitudes										
Licences and Rights		-	32 200	-	5 707	5 707	16 100	10 393	64,6%	32 200
Computer Software and Applications			32 200		5 707	5 707	16 100	10 393	64,6%	32 200
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing as	1	-	251 782	-	21 865	73 870	125 891	52 021	41,3%	251 782

KZN225 Msunduzi - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06

Description	Ref	Budget Year 2021/22								
		2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	115 449	-	24 804	96 604	57 725	(38 880)	-67,4%	115 449
Roads Infrastructure		-	39 149	-	11 867	57 264	19 575	(37 690)	-192,5%	39 149
Roads		-	39 149	-	5 299	43 178	19 575	(23 603)	-120,6%	39 149
Road Structures		-	-	-	6 568	14 086	-	(14 086)	-	-
Electric Infrastructure		-	74 000	-	6 275	6 547	37 000	30 453	82,3%	74 000
Power Plants		-	27 999	-	284	556	14 000	13 443	96,0%	27 999
HV Substations		-	46 001	-	-	-	23 000	23 000	100,0%	46 001
MV Networks		-	-	-	5 991	5 991	-	(5 991)	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	1 353	24 592	-	(24 592)	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	1 353	14 665	-	(14 665)	-	-
Pump Stations		-	-	-	-	9 927	-	(9 927)	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	2 300	-	-	2 892	1 150	(1 742)	-151,5%	2 300
Landfill Sites		-	2 300	-	-	2 892	1 150	(1 742)	-151,5%	2 300
Coastal Infrastructure		-	-	-	5 309	5 309	-	(5 309)	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	5 309	5 309	-	(5 309)	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	3 500	-	-	142	1 750	1 608	91,9%	3 500
Community Facilities		-	3 500	-	-	142	1 750	1 608	91,9%	3 500
Halls		-	-	-	-	-	-	(142)	-	-
Centres		-	-	-	-	-	-	-	-	-
Libraries		-	3 500	-	-	-	1 750	1 750	100,0%	3 500
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Other assets		-	2 389	-	-	-	1 195	1 195	100,0%	2 389
Operational Buildings		-	2 389	-	-	-	1 195	1 195	100,0%	2 389
Municipal Offices		-	2 389	-	-	-	1 195	1 195	100,0%	2 389
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing	1	-	121 338	-	24 804	96 746	60 669	(36 077)	-59,5%	121 338

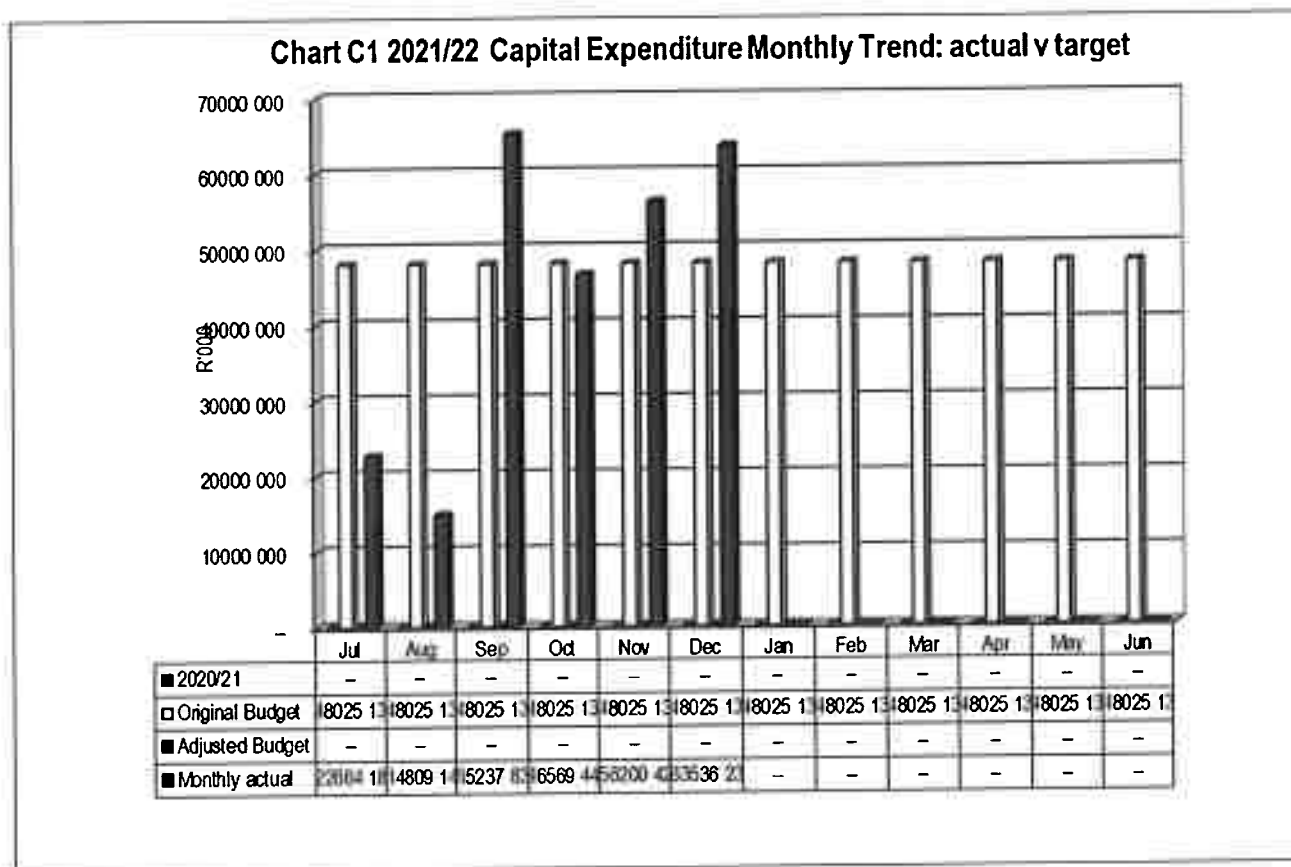
The chart below displays a comparison between the previous year's capital expenditure performances to that of the current year for the month under review.

Chart 6: Capital Expenditure Monthly Trend



The chart below, on the other hand, tracks the capital expenditure's cumulative balances budget versus actual.

Chart 7: Capital Expenditure: YTD Actual vs. YTD Target



In Year report of Municipal Entities is attached to the Municipality's in-year report

2.8 Municipal Manager's Quality's Certification

Quality Certificate

I, Madoda Khathide, the municipal manager of MSUNDUZI LOCAL MUNICIPALITY, hereby certify that –

- the monthly budget statement

for the month of DECEMBER 2021/ SECTION 52d/ SECTION 71/ SECTION 72 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print name: M Khathide

Municipal manager of: MSUNDUZI MUNICIPALITY

Signature: _____

Date: _____

ANNEXURE B

ANNEXURE 1



QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT - SERVICE DELIVERY
& BUDGET IMPLEMENTATION PLAN 2021/2022

ANNEXURE A: QUARTER 2 (OCTOBER- DECEMBER) | 2021 PROJECTION OF REVENUE BY EACH SOURCE - BUDGET YEAR 2021 / 2022

DESCRIPTION	QUARTER 2 2021 PROJECTED	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	SOURCE DOCUMENT
Property rates					
Property rates - penalties & collection charges	660,689	629,418	N/A	N/A	Sec 71
Service charges - electricity revenue	1,480,947	1,322,150	N/A	N/A	Sec 71
Service charges - water revenue	386,609	384,906	N/A	N/A	Sec 71
Service charges - sanitation revenue	80,077	171,356	N/A	N/A	Sec 71
Service charges - refuse revenue	61,278	55,841	N/A	N/A	Sec 71
Service charges - other	-		N/A	N/A	
Rental of facilities and equipment	15,317	12,167	N/A	N/A	Sec 71
Interest earned - external investments	8,038	4,582	N/A	N/A	Sec 71
Interest earned - outstanding debtors	106,645	97,138	N/A	N/A	Sec 71
Dividends received	-	-	N/A	N/A	
Fines	947	309	N/A	N/A	Sec 71
Licenses and permits	590	300	N/A	N/A	Sec 71
Agency services	317	1,188	N/A	N/A	Sec 71
Transfers recognized - operational	330,608	475,611	N/A	N/A	Sec 71
Other revenue	77,143	51,617	N/A	N/A	Sec 71
Gains on disposal of PPE					
Total Revenue (excluding capital transfers and contributions)	3,209,207	3,206,583			

ANNEXURE B: QUARTER 2 (OCTOBER- DECEMBER) 2021 PROJECTION OF REVENUE BY EACH SOURCE - BUDGET YEAR 20:1 / 2022					
DESCRIPTION	QUARTER 2 2021 PROJECTED	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	SOURCE DOCUMENT
Revenue by Vote					
City Manager	31	-	N/A	N/A	N/A
City Finance	977,946	954,584	N/A	N/A	Sec 71
Community Services and Social Equity	105,331	92,231	N/A	N/A	Sec 71
Corporate Services	3,047	2,618	N/A	N/A	Sec 71
Infrastructure Services	2,369,256	2,320,714	N/A	N/A	Sec 71
Sustainable Development and City Enterprises	104,175	39,634	N/A	N/A	Sec 71
TOTAL	3,559,786	3,409,781			

ANNEXURE C: QUARTER 2 (OCTOBER - DECEMBER) 2021 PROJECTION OF REVENUE BY EACH SOURCE - BUDGET YEAR 2021 / 2022					
DESCRIPTION	QUARTER 2 2021	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	SOURCE DOCUMENT
	PROJECTED				
Employee related costs	763,286	730,326	N/A	N/A	Sec 71
Remuneration of Councillors	28,166	24,157	N/A	N/A	Sec 71
Debt impairment	75,000	23,559	N/A	N/A	Sec 71
Depreciation & asset impairment	210,459	195,115	N/A	N/A	Sec 71
Finance charges	17,362	14,602	N/A	N/A	Sec 71
Bulk purchases	1,092,697	1,183,942	N/A	N/A	Sec 71
Other materials	415,260	377,836	N/A	N/A	Sec 71
Contracted services	327,328	256,152	N/A	N/A	Sec 71
Transfers and grants	22,931	22,474	N/A	N/A	Sec 71
Other expenditure	99,101	61,961	N/A	N/A	Sec 71
Loss on disposal of PPE	-	-			
Total Expenditure	3,051,590	2,890,123			

ANNEXURE D: QUARTER 2 (OCTOBER- DECEMBER) 2021 PROJECTION OF REVENUE BY EACH SOURCE - BUDGET YEAR 2021 / 2022					
DESCRIPTION	QUARTER 2 2021 PROJECTED	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	SOURCE DOCUMENT
Multi-year expenditure to be appropriated					
City Manager	74,953	69,338	N/A	N/A	Sec 71
City Finance	323,155	209,534	N/A	N/A	Sec 71
Community Services and Social Equity	392,507	405,133	N/A	N/A	Sec 71
Corporate Services	97,769	61,917	N/A	N/A	Sec 71
Sustainable Development and City Enterprises	2,218,554	2,031,145	N/A	N/A	Sec 71
	104,834	113,056	N/A	N/A	Sec 71
Total Capital Expenditure	3,211,771	2,890,123			

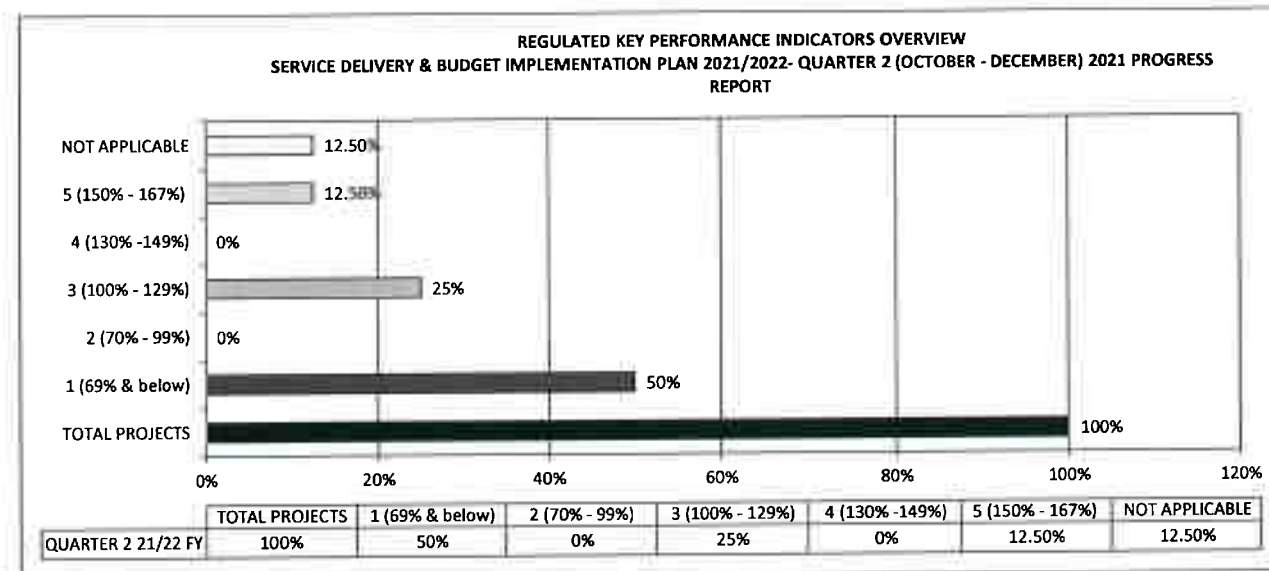
**REGULATED KEY PERFORMANCE INDICATORS OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

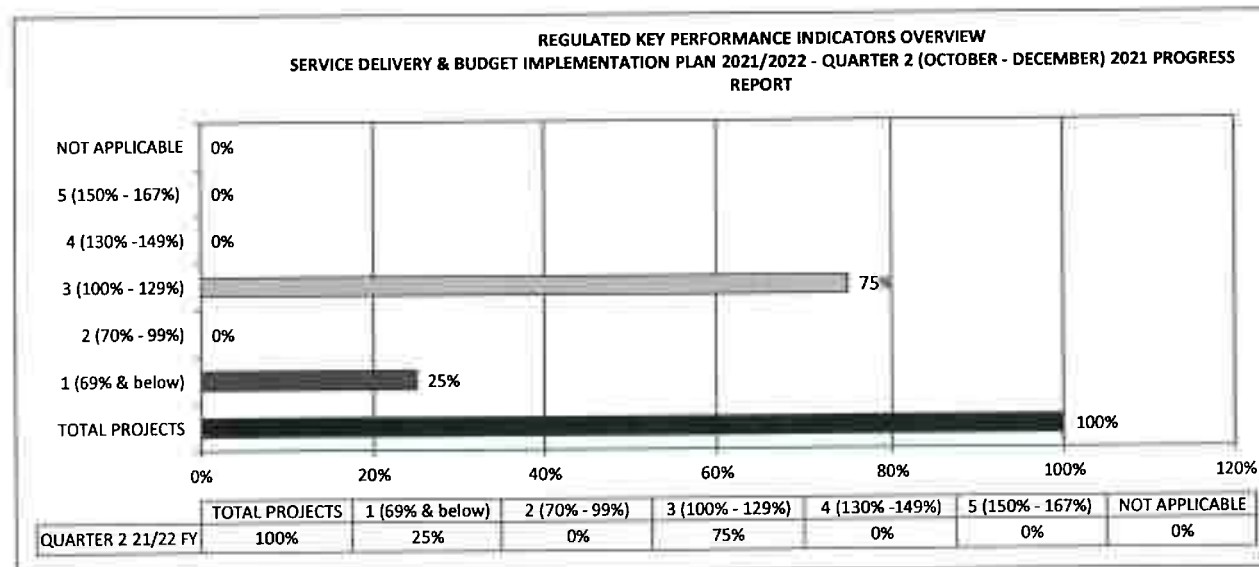
1 REGULATED KEY PERFORMANCE INDICATORS OVERVIEW

1.1	TOTAL PROJECTS:	12
1.1.1	OPERATING PROJECTS	8
1.1.2	CAPITAL PROJECTS	4

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



Indicator ID	Indicator Name	Indicator Description	Indicator Type	Indicator Unit	Indicator Metric	Indicator Target	Indicator Status	Indicator Data	Indicator Source	Indicator Reporting Period	Indicator Reporting Frequency	Indicator Reporting Date	Indicator Reporting Method	Indicator Reporting Location	Indicator Reporting Contact
A 02	BUILDING CAPABLE & AFFORDABLE HOUSING	Number of people employed in the three highest levels of management	Employment equity	Number of people	N/A	N/A	N/A	N/A	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	Quarterly	2021/2022	Quarterly	Quarterly	Quarterly
B 01	BACK TO BASICS	Improved access to basic services	Waste Management	Percentage of households with access to basic level of water	Percentage	90.0%	N/A	90.0%	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	Quarterly	2021/2022	Quarterly	Quarterly	Quarterly
B 01	BACK TO BASICS	Improved access to basic services	Waste Management	Percentage of households with access to basic level of electricity	Percentage	90.0%	N/A	90.0%	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	Quarterly	2021/2022	Quarterly	Quarterly	Quarterly
B 01	BACK TO BASICS	Improved access to basic services	Waste Management	Percentage of households with access to basic level of waste removal	Percentage	90.0%	N/A	90.0%	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	Quarterly	2021/2022	Quarterly	Quarterly	Quarterly
B 01	BACK TO BASICS	Improved access to basic services	Waste Management	Percentage of households with access to basic level of free basic services	Percentage	90.0%	N/A	90.0%	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	20/21 Final Report, July 2021, August 2021, September 2021, October 2021, November 2021, December 2021 reports	Quarterly	2021/2022	Quarterly	Quarterly	Quarterly

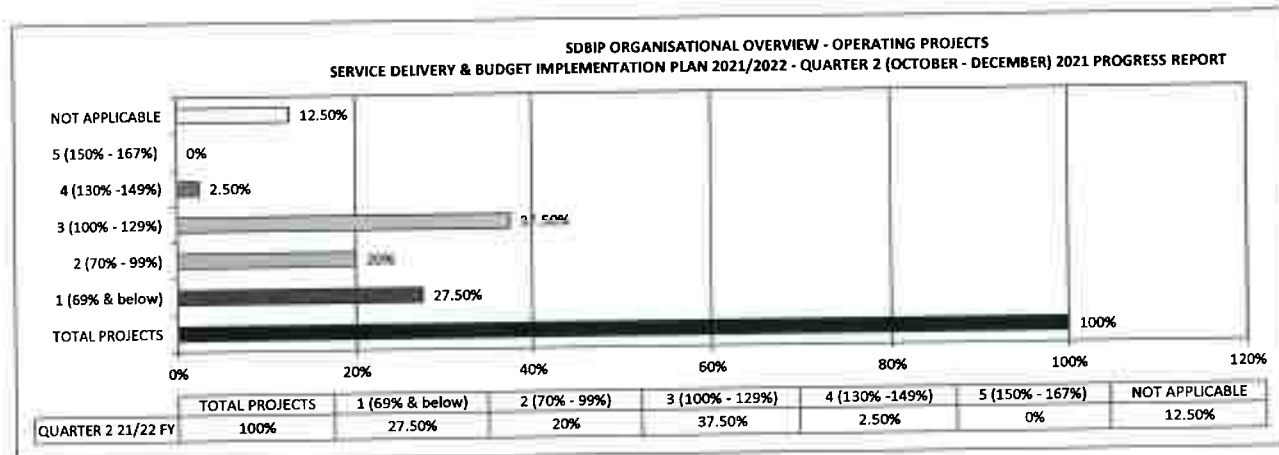
**SDBIP ORGANISATIONAL OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021
PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 SDBIP ORGANISATIONAL OVERVIEW

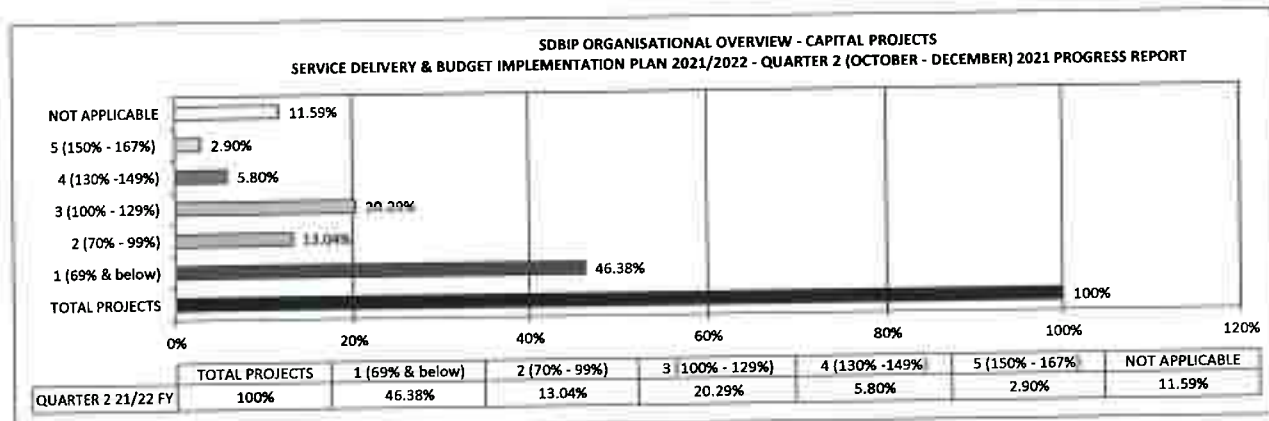
1.1	TOTAL PROJECTS:	149
1.1.1	OPERATING PROJECTS	80
1.1.2	CAPITAL PROJECTS	69

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



- 1.2.1 A total of 80 Operating Projects were reported on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.2 27,50% of the projects were reported as having achieved a 1 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.3 20% of the projects were reported as having achieved a 2 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.4 37,50% of the projects were reported as having achieved a 3 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.5 2,50% of the projects were reported as having achieved a 4 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.6 0% of the projects were reported as having achieved a 5 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.7 12,50% of the projects were reported as not applicable on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



- 2.1.1 A total of 69 Capital Projects were reported on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.2 46,38% of the projects were reported as having achieved a 1 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.3 13,04 % of the projects were reported as having achieved a 2 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.4 20,29% of the projects were reported as having achieved a 3 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.5 5,80% of the projects were reported as having achieved a 4 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.6 2,90% of the projects were reported as having achieved a 5 on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.7 11,59% of the projects were reported as not applicable due to not having any targets on the SDBIP for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

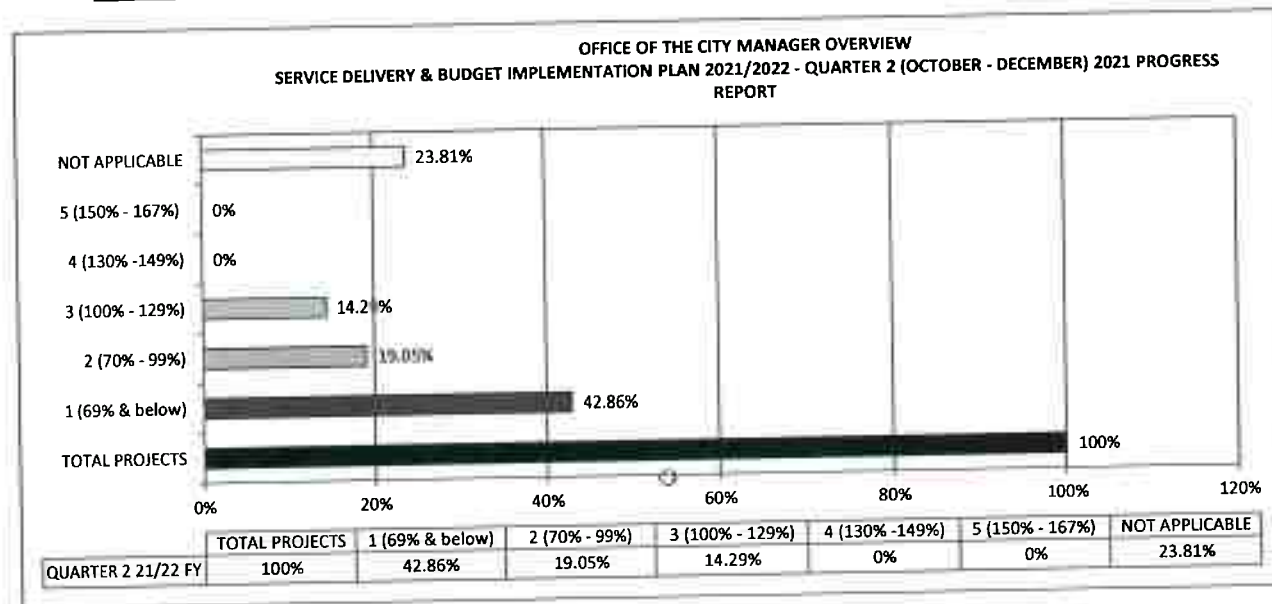
**OFFICE OF THE CITY MANAGER OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 OFFICE OF THE CITY MANAGER OVERVIEW

1.1	TOTAL PROJECTS:	21
1.1.1	OPERATING PROJECTS	21
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



**OFFICE OF THE CITY MANAGER - POLITICAL SUPPORT (OFFICE OF THE MAYOR, OFFICE OF THE SPEAKER
& MUNICIPAL PUBLIC ACCOUNTS) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

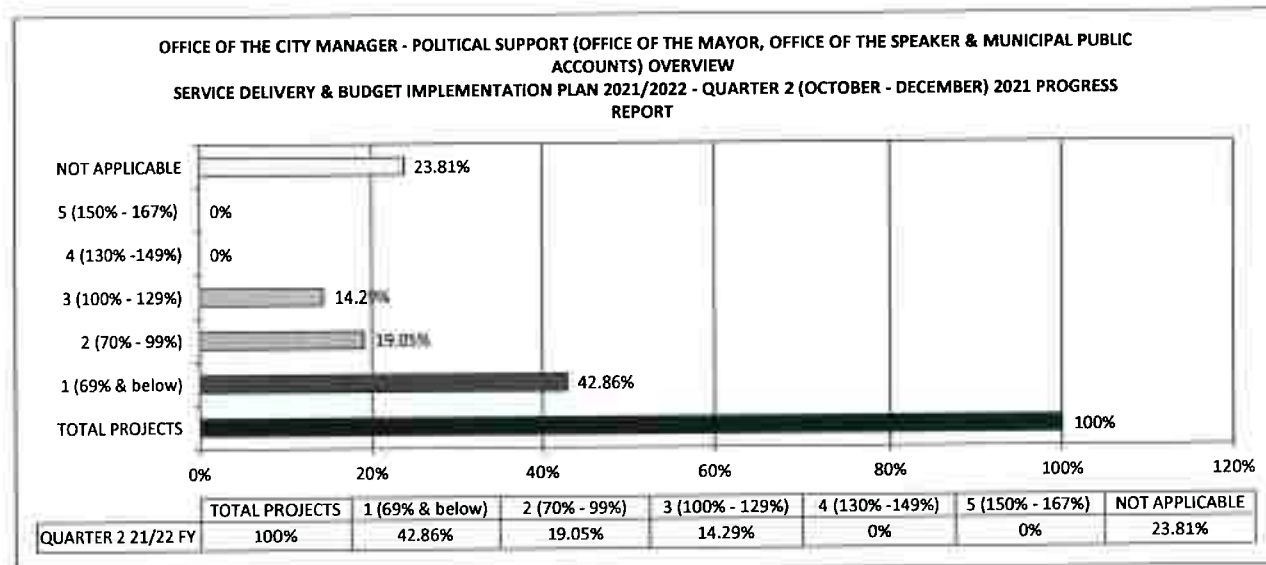
COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

**OFFICE OF THE CITY MANAGER - POLITICAL SUPPORT (OFFICE OF THE MAYOR, OFFICE OF THE SPEAKER
& MUNICIPAL PUBLIC ACCOUNTS) OVERVIEW**

1

- 1.1 **TOTAL PROJECTS:** 21
- 1.1.1 **OPERATING PROJECTS** 21
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 **GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS**



INDEX	IDP REFERENCE	CIS REFERENCE	SDBP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS Q40	MEASURABLE OBJECTIVE	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	ANNUAL BUDGET		PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021 MONTHLY PROGRESS REPORT				
												EXPENDITURE	REVENUE	ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	TIMEFRAME TO IMPLEMENT CORRECTIVE MEASURES	COUNCIL DOCUMENT
E 08	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 08	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight process plan		1.1. Oversight Process plan for the 2019/2020 FY prepared & submitted to Council by the 31st of May 2021	1.1. Oversight Process plan for the 2019/2020 FY prepared & submitted to Council by the 31st of May 2021	1.1. Oversight Process plan for the 2019/2020 FY prepared & submitted to Council by the 31st of May 2021	Date Oversight Report 19/20 FY prepared & submitted to Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 09	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 09	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight Report		1.1. Oversight Report 20/21 FY prepared & submitted to Council by the 31st of March 2022	1.1. Oversight Process Plan Report adopted	1.1. Oversight Report 20/21 FY prepared & submitted to Council by the 31st of March 2022	Date Oversight Report 19/20 FY prepared & submitted to Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 10	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 10	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight Report		Approved Oversight Report 20/21 FY made public (published on municipal website) within seven days of approval of report by the 7th of April 2022	3.1. Approved Oversight Report	Overnight Report 20/21 FY made public (published on municipal website) within seven days of approval of report by the 7th of April 2022	Date Approved Oversight Report 20/21 FY prepared & submitted to Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 11	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 11	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight		12.1. MPAC Monthly Reports prepared and submitted to Full Council during the 2020-2021 FY	12.1. MPAC Monthly Reports prepared and submitted to Full Council during the 2020-2021 FY	12.1. MPAC Monthly Reports prepared and submitted to Full Council by the 30th of June 2022	Number of Monthly Reports prepared and submitted to Full Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 12	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 12	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight		100% of all MPAC reports for the 2021 FY prepared and submitted to Full Council during the 2020-2021 FY	100% of all MPAC reports for the 2021 FY prepared and submitted to Full Council during the 2020-2021 FY	100% of all MPAC reports for the 2021 FY prepared and submitted to Full Council by the 30th of June 2022	% of all MPAC reports for the 2021 FY prepared and submitted to Full Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 13	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		PS 13	MPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	MPAC	Overnight Report		N/A	MPAC Annual 22/23 FY Workplan prepared and submitted to Council for Approval	MPAC Annual 22/23 FY Workplan prepared and submitted to Council by the 30th of June 2022	Date MPAC Annual 22/23 FY Workplan prepared and submitted to Council for Approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A

QUARTER 2 ACTUAL (Q2) - April										QUARTER 2 TARGET (Q2) - September										QUARTER 2 (OCTOBER - DECEMBER) 2021 MONTHLY PROGRESS REPORT									
IDP REFERENCE	CDS REFERENCE	SDBP REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROGRAMME	PROJECT	WARD	BASELINE / STATUS Q100	MEASURABLE OBJECTIVE	INDICATOR	PERFORMANCE COMMENT	FUNDING SOURCE	ANNUAL BUDGET	QUARTER 2 ACTUAL (Q2) - April	QUARTER 2 TARGET (Q2) - September	AC (11) - April	PERFORMANCE COMMENT	IMPACT / MEASURE	IMPLEMENTATION CORRECTIVE MEASURES	SOURCE DOCUMENT										
E1	2 - BACK TO PS 15 BASICS		NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	OFFICE OF SPEAKERS	WARD COMMITTEE OVERSIGHT	All	Annual schedule of meetings 21/22 2021/2022 FY (ward committees & community meetings) submitted to CoGTA by the 31st of December 2021	Annual schedule of meetings 21/22 2021/2022 FY (ward committees & community meetings) submitted to CoGTA by the 31st of December 2021	Annual schedule of meetings 21/22 2021/2022 FY (ward committees & community meetings) submitted to CoGTA by the 31st of December 2021	Annual schedule of meetings 21/22 2021/2022 FY (ward committees & community meetings) submitted to CoGTA by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Schedule of meetings									
E1	2 - BACK TO PS 16 BASICS		NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	OFFICE OF SPEAKERS	WARD COMMITTEE OVERSIGHT	All	144 x Monthly reports on the functioning/status of ward committees received by the Office of the Speaker from the 2020/2021 FY	144 x Monthly reports on the functioning/status of ward committees received by the Office of the Speaker from the 2020/2021 FY	144 x Monthly reports on the functioning/status of ward committees received by the Office of the Speaker from the 2020/2021 FY	144 x Monthly reports on the functioning/status of ward committees received by the Office of the Speaker from the 2020/2021 FY	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A									
E1	2 - BACK TO PS 17 BASICS		NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	OFFICE OF SPEAKERS	WARD COMMITTEE OVERSIGHT	All	164 x Minutes of community meetings from each of the 41 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting	164 x Minutes of community meetings from each of the 41 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting	164 x Minutes of community meetings from each of the 41 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting	164 x Minutes of community meetings from each of the 41 Ward Assistants submitted to the Office of the Speaker within 5 days after date of meeting	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A									
E1	2 - BACK TO PS 18 BASICS		NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	OFFICE OF SPEAKERS	WARD COMMITTEE OVERSIGHT	All	492 x ward committee meetings held during the 2019-2020 FY	492 x ward committee meetings held during the 2019-2020 FY	492 x ward committee meetings held during the 2019-2020 FY	492 x ward committee meetings held during the 2019-2020 FY	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A									
E1	2 - BACK TO PS 19 BASICS		NKPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	OFFICE OF SPEAKERS	WARD COMMITTEE OVERSIGHT	All	12 x monthly reports on the functioning of the Speaker's Office Operational Management Committee during the 2020-2021 FY	12 x monthly reports on the functioning of the Speaker's Office Operational Management Committee during the 2020-2021 FY	12 x monthly reports on the functioning of the Speaker's Office Operational Management Committee during the 2020-2021 FY	12 x monthly reports on the functioning of the Speaker's Office Operational Management Committee during the 2020-2021 FY	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A									

INDEX		PERFORMANCE REPORTING 2021/2022 FY - (CONTRACTS 1 - 4) (CONTRACTS 5 - 8) (CONTRACTS 9 - 12) (CONTRACTS 13 - 16) (CONTRACTS 17 - 20) (CONTRACTS 21 - 24) (CONTRACTS 25 - 28) (CONTRACTS 29 - 32) (CONTRACTS 33 - 36) (CONTRACTS 37 - 40) (CONTRACTS 41 - 44) (CONTRACTS 45 - 48) (CONTRACTS 49 - 52) (CONTRACTS 53 - 56) (CONTRACTS 57 - 60) (CONTRACTS 61 - 64) (CONTRACTS 65 - 68) (CONTRACTS 69 - 72) (CONTRACTS 73 - 76) (CONTRACTS 77 - 80) (CONTRACTS 81 - 84) (CONTRACTS 85 - 88) (CONTRACTS 89 - 92) (CONTRACTS 93 - 96) (CONTRACTS 97 - 100)																														
CDS REFERENCE		PROGRAMME		PROJECT		BASELINE / STATUS QDO		RESPONSIBLE OBJECTIVE		INITIAL TARGET / REPORT		CURRENT AS AT 31/03/2022		QUARTER 1 TARGET		QUARTER 1 ACTUAL		QUARTER 2 TARGET		QUARTER 2 ACTUAL		AC (%) (top value)		EQUITY F/R (top value)		CORE TYPE (top value)		TIMELINE TO IMPLEMENT CORRECTIVE MEASURES		SOURCE DOCUMENT		
E 1	1 - BUILDING A CAPABLE & RESILIENT MUNICIPALITY	PS 21	INFA 5 - GOOD GOVERNANCE OFFICE & PUBLIC PARTICIPATION	Public Place Street Naming	6 x Public Place and Street Naming Committee Meetings facilitated in the 30/06/21	6 x Public Place and Street Naming Committee Meetings facilitated during Nov 2021 - FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY	6 x Public Place and Street Naming Committee Meetings facilitated for the 21/22 FY

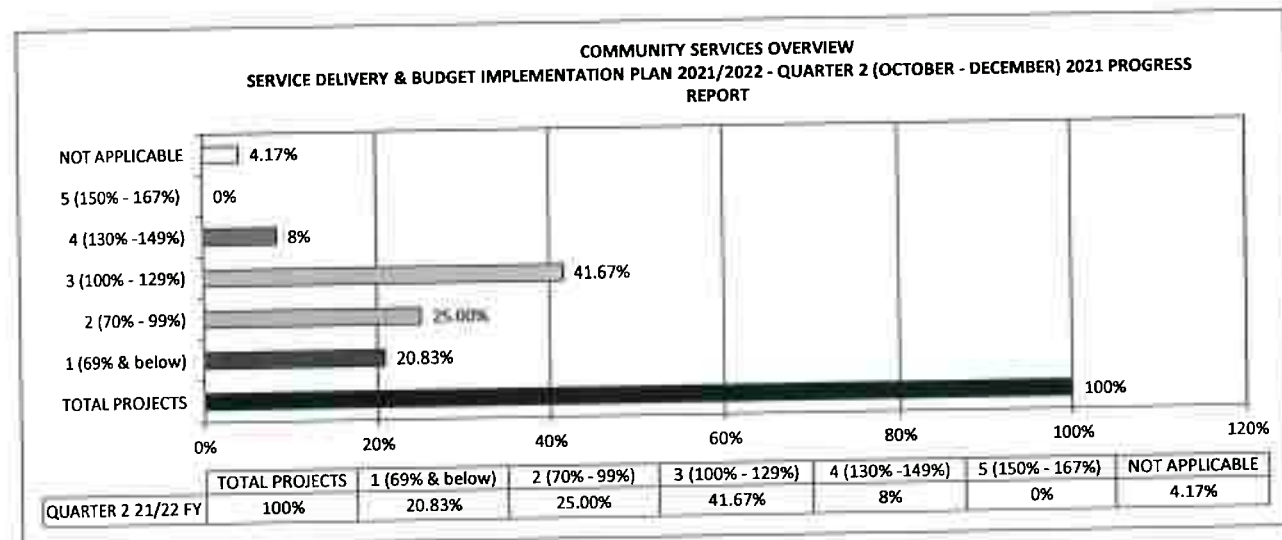
**COMMUNITY SERVICES OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

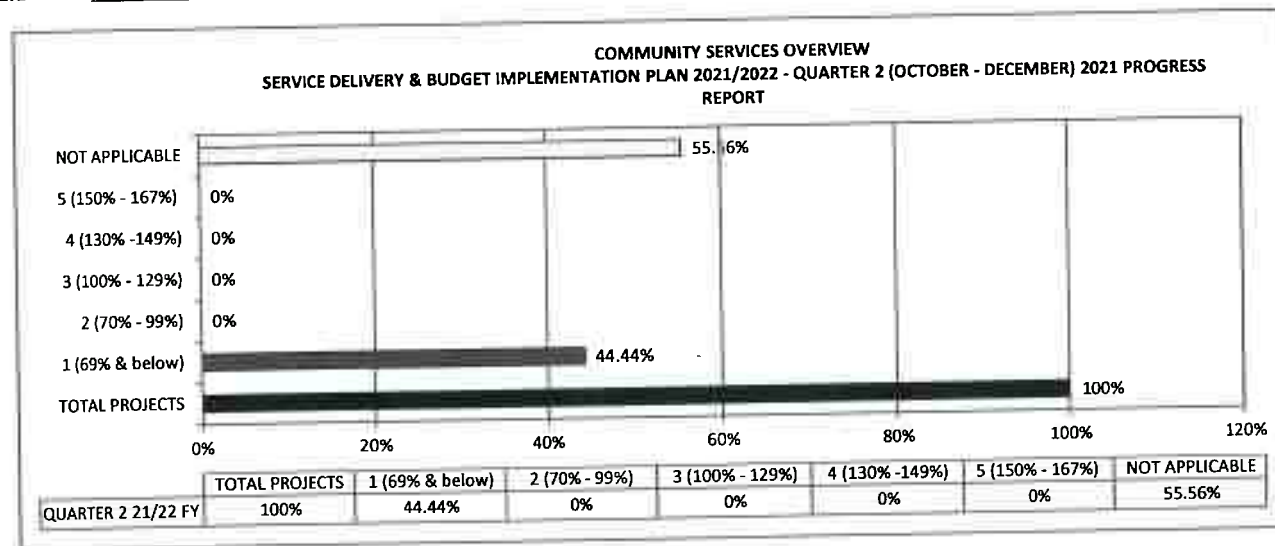
1 COMMUNITY SERVICES OVERVIEW

1.1	TOTAL PROJECTS:	33
1.1.1	OPERATING PROJECTS	24
1.1.2	CAPITAL PROJECTS	9

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



PUBLIC SAFETY, EMERGENCY SERVICES & ENFORCEMENT (TRAFFIC, SECURITY, FIRE & DISASTER)

OVERVIEW

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)

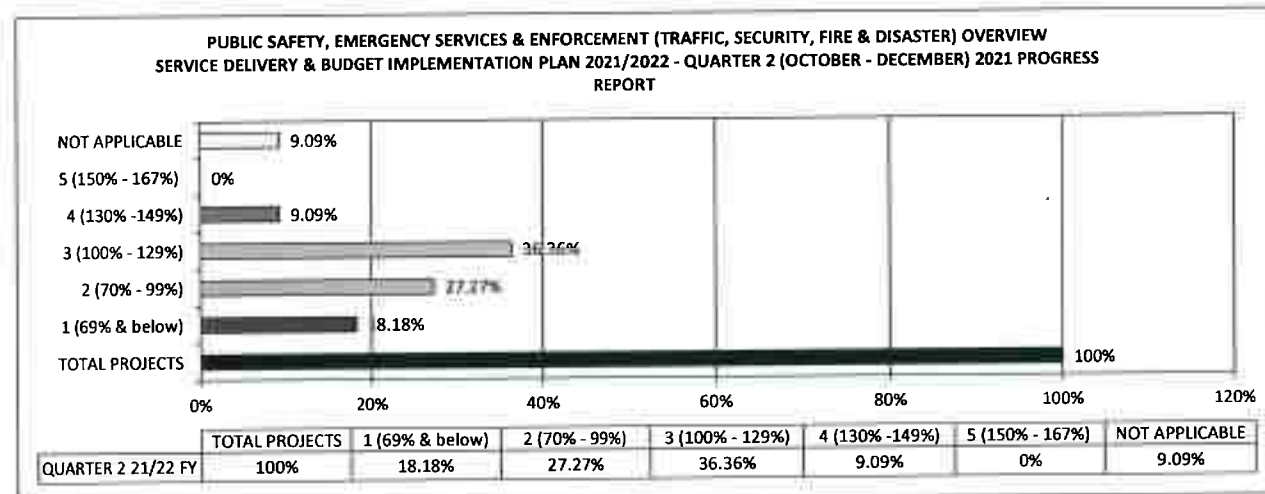
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 PUBLIC SAFETY, EMERGENCY SERVICES & ENFORCEMENT (TRAFFIC, SECURITY, FIRE & DISASTER) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 11
- 1.1.1 **OPERATING PROJECTS** 11
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



PROJ ID	PROJ TITLE	PROJ CODE	PROJ PHASE	PROJ DESCRIPTION	PROJ STATUS			ACTIVITY / SERVICE DELIVERY	ACTIVITY / SERVICE DELIVERY DESCRIPTION	ACTIVITY / SERVICE DELIVERY START DATE	ACTIVITY / SERVICE DELIVERY END DATE	ACTIVITY / SERVICE DELIVERY DURATION	ACTIVITY / SERVICE DELIVERY FREQUENCY	ACTIVITY / SERVICE DELIVERY STATUS	ACTIVITY / SERVICE DELIVERY COMMENTS	ACTIVITY / SERVICE DELIVERY REPORT
					STATUS	START DATE	END DATE									
E1	1. CREATING LEARNING CITY AND CITY OF LEARNING	PSDM 02	Public Safety & Law Enforcement	Public Safety & Law Enforcement	Fire arm audit	All	4. Quarterly reports on fire arms on the fire arm verification conducted in compliance with Fire Arms Control Act submitted to SAC	4. Quarterly Reports on the fire arm verification conducted in the 31/12/21 FY	4. Quarterly Reports on the fire arm verification conducted in compliance with Fire Arms Control Act submitted to SAC by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	Report
E1	1. BUILDING A CAPABLE DEVELOPMENTAL MUNICIPALITY	PSDM 02	Public Safety & Law Enforcement	Public Safety & Law Enforcement	Fire arm audit	All	4. Quarterly reports on fire arms on the fire arm verification conducted in compliance with Fire Arms Control Act submitted to SAC	4. Quarterly Reports on the fire arm verification conducted in compliance with Fire Arms Control Act submitted to SAC by the 31st of December 2021	4. Quarterly Reports on the fire arm verification conducted in compliance with Fire Arms Control Act submitted to SAC by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	Report
E1	1. BUILDING A CAPABLE DEVELOPMENTAL MUNICIPALITY	PSDM 03	Public Safety & Law Enforcement	Public Safety & Law Enforcement	Physical fire arm verification	All	2. Physical Fire arm verifications conducted on all arms and ammunition issued to Municipal staff by the 31st of December 2021	2. Physical Fire arm verifications conducted on all arms and ammunition issued to Municipal staff by the 31st of December 2021	2. Physical Fire arm verifications conducted on all arms and ammunition issued to Municipal staff by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	Quarterly Report on Verification of Firearms Done
E1	1. BUILDING A CAPABLE DEVELOPMENTAL MUNICIPALITY	PSDM 04	Public Safety & Law Enforcement	Public Safety & Law Enforcement	Fire Arm Training for all municipal fire arm holders	N/A	2. Fire Arm Training / Fire Arm Refresher Courses for all municipal fire arm holders conducted by the 31st of January 2022	2. Fire Arm Training / Fire Arm Refresher Courses for all municipal fire arm holders conducted by the 31st of January 2022	2. Fire Arm Training / Fire Arm Refresher Courses for all municipal fire arm holders conducted by the 31st of January 2022	N/A	N/A	N/A	N/A	N/A	N/A	To be conducted in February 2022
E1	1. BUILDING A CAPABLE DEVELOPMENTAL MUNICIPALITY	PSDM 05	DISASTER MANAGEMENT	DISASTER MANAGEMENT	Implementation of Disaster Management Plan/Strategy	All	4. Quarterly Disaster Management Advisory Forums facilitated	4. Quarterly Disaster Management Advisory Forums facilitated by the 31st of May 2022	4. Quarterly Disaster Management Advisory Forums facilitated by the 31st of May 2022	N/A	N/A	N/A	N/A	N/A	N/A	Agenda, meeting invite and Minutes of meeting
E1	2. BACK TO BASICS	PSDM 06	DISASTER MANAGEMENT	DISASTER MANAGEMENT	Implementation of Disaster Management Plan/Strategy	All	24 Hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of December 2021	24 Hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of December 2021	24 Hours turn around time to respond to disaster related incidents reported according to the Approved DM plan/strategy by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	INCIDENT MANAGEMENT FORMS / BENEFICIARY LISTS IN FILE.
E1	1. BUILDING A CAPABLE DEVELOPMENTAL MUNICIPALITY	PSDM 07	DISASTER MANAGEMENT	DISASTER MANAGEMENT	Review of Disaster Management Plan per Sector Plan as per Council in 31/12/21 FY for approval by Council	All	Reviewed Disaster Management Plan prepared and submitted to Full Council for approval by the 31st of December 2021	Reviewed Disaster Management Plan prepared and submitted to Full Council for approval by the 31st of December 2021	Reviewed Disaster Management Plan prepared and submitted to Full Council for approval by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	Copy of DM Sector plan

FY - QUARTER 2 (OCTOBER - DECEMBER 2021) PROGRESS REPORT														
CDP REFERENCE	SDMP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MACHINE / STATUS QNO	INDICATOR	UNIT OF MEASURE	QUARTER 2 TARGET	ACTUAL	VARIATION	REACTIVE MEASURE	TIMEFRAME TO IMPLEMENT MEASURES	SOURCE DOCUMENT
E3	1- BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	GOVERNANCE & PUBLIC PARTICIPATION	FIRE & RESCUE	Hazards	All	48 Major Hazard public awareness campaigns (1 per high risk area) conducted in 2021/2022	48 x Major Hazard public awareness campaigns (1 per high risk area) conducted in 2021/2022	Number of campaigns	24 Major Hazard Variations conducted by the start of December 2021	N/A	N/A	N/A	N/A	N/A
F2	1- BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	GOVERNANCE & PUBLIC PARTICIPATION	FIRE & RESCUE	Fire & Rescue fire prevention inspections	All	600 fire prevention inspections conducted by the 30th of June 2021	48 x Major Hazard Variations included in the 21/22 FY	Number of Variations	Major Hazard Variations conducted by the start of December 2021	N/A	N/A	N/A	N/A	ATTENDANCE REGISTERS
G E3	1- BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	NWPA 5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	FIRE & RESCUE	Fire & Rescue public awareness presentations facilitated by PSDM	All	120 Fire & Rescue public awareness presentations conducted by the 30th of June 2021	120 x Fire & Rescue public awareness presentations conducted in the 21/22 FY	Number of awareness presentations	60 x Fire & Rescue awareness presentations conducted by the 31st of December 2021	N/A	N/A	N/A	N/A	ATTENDANCE REGISTERS

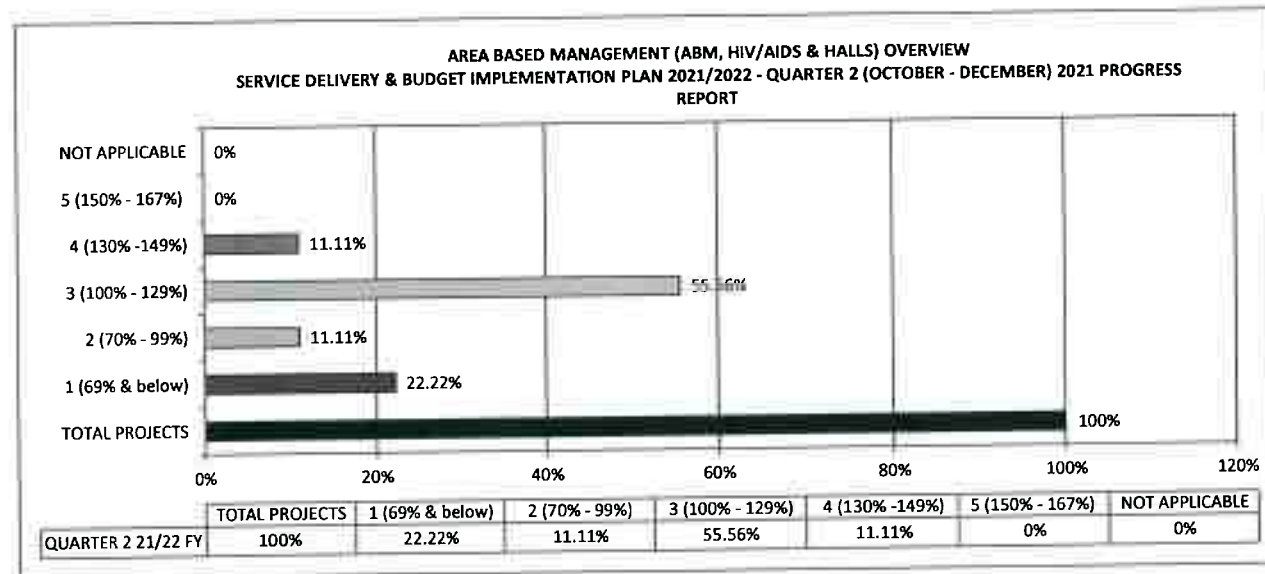
**AREA BASED MANAGEMENT (ABM, HIV/AIDS & HALLS) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 AREA BASED MANAGEMENT (ABM, HIV/AIDS & HALLS) OVERVIEW

1.1	TOTAL PROJECTS:	9
1.1.1	OPERATING PROJECTS	9
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



ID	NAME	FUNCTIONAL AREA	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR	MILESTONE	RESPONSIBLE OFFICER	2021/2022		2022/2023		REMARKS	PROGRESS	COMPLETION DATE	STATUS	
							Q1	Q2	Q3	Q4					
E E1	2 - BACK TO BASICS	ABM 02	Public Participation	Community Based Planning	All	N/A	1 Ward Plans identified in Municipalities in the 2021/2022	18 x ward plans for Municipalities reviewed and submitted to SAC by the 31st Dec 2021	N/A	N/A	18 x ward plans for Municipalities reviewed and submitted to SAC by the 31st Dec 2021	N/A	Review Targets in line with the Ward Committees.	7/2022	Completed
E E2	2 - BACK TO BASICS	ABM 03	Effective Public Participation	Strengthening Alliances with Local Side Council (LAC) & District Team (DTT) Community Participation	All	N/A	4 x OSS functionality quarterly reports for the 21/22 FY produced and submitted to the Office of the Mayor and District Council by the 31st Dec 2021	2 x OSS functionality quarterly reports for the 21/22 FY produced and submitted to The Office of the Mayor and District Council by 31st Dec 2021	N/A	N/A	2 x OSS functionality quarterly reports for the 21/22 FY produced and submitted to The Office of the Mayor and District Council by 31st Dec 2021	N/A	2 x OSS functionality quarterly reports for the 21/22 FY produced and submitted to The Office of the Mayor and District Council by 31st Dec 2021	N/A	OSS file
E E3	2 - BACK TO BASICS	ABM 04	Public Participation	Implement the public participation policy	All	N/A	1 x public participation policy presentations conducted in the 21/22 FY for each of the 38 wards on the council	1 x public participation policy presentations conducted in the 21/22 FY for each of the 38 wards on the council by the 31st Dec 2021	N/A	N/A	1 x public participation policy presentations conducted in the 21/22 FY for each of the 38 wards on the council by the 31st Dec 2021	N/A	Review in line with the New Ward Councils and Ward Committees.	1/Mar/2022	Registers
E E1	2 - BACK TO BASICS	ABM 05	Public Participation	Ward Audits	All	N/A	4 x quarterly ward audit reports for the 21/22 FY prepared and submitted to SAC on the 31st Dec 2021	4 x quarterly ward audit reports for the 21/22 FY prepared and submitted to SAC on the 31st Dec 2021	N/A	N/A	4 x quarterly ward audit reports for the 21/22 FY prepared and submitted to SAC on the 31st Dec 2021	N/A	Actual target is correct. The actual target is 1 ward audit and has been submitted.		Ward Audit
E E1	2 - BACK TO BASICS	ABM 06	HIV/AIDS & Social Services	HIV/AIDS Social Services	All	N/A	11 x Ten Days HIV/AIDS Training conducted in the 21/22 FY	8 x Ten Days HIV/AIDS Training conducted in the 21/22 FY	N/A	N/A	8 x Ten Days HIV/AIDS Training conducted in the 21/22 FY	N/A	400 x Ten Days HIV/AIDS Training conducted in the 21/22 FY by the 31st Dec 2021	N/A	ABM HIV/AIDS & Social Services Register
E E3	2 - BACK TO BASICS	ABM 07	HIV/AIDS & Social Services	Ward visits to support HIV/AIDS groups	All	N/A	217 Ward visits to be conducted in the 21/22 FY to support HIV/AIDS Support Groups	120 x Ward visits conducted in the 21/22 FY to support HIV/AIDS Support Groups	N/A	N/A	80 x Ward visits conducted in the 21/22 FY to support HIV/AIDS Support Groups by the 31st Dec 2021	N/A	80 x Ward visits conducted in the 21/22 FY to support HIV/AIDS Support Groups by the 31st Dec 2021	N/A	ABM HIV/AIDS & Social Services Register

PERFORMANCE REPORTING - QUARTER 2 (JULY - DECEMBER 2021) PROGRESS REPORT																	
INDEX	ID# REFERENCE	CDS REFERENCE	SDMP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	WARD	BASELINE / STATUS Q40	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	DATE OF REVIEW	QUARTER 2 (JULY - DECEMBER 2021) PROGRESS REPORT					
												QUARTER 2 (GET)	QUARTER 2 (GET)	A / P (A - 100% for 100%)	PROGRESS (0-100%)	PROGRESS (0-100%)	SO (0-100%)
E 03	7 - BACK TO BASICS			5 - GOVERNANCE & PUBLIC PARTICIPATION	Review Municipal Support Programmes	All	N/A	Review Municipal Support Programmes conducted in 2021/2022	Municipal Support Programmes	Review Municipal Support Programmes conducted in 2021/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 04	7 - BACK TO BASICS			5 - GOVERNANCE & PUBLIC PARTICIPATION	Review Municipal Support Programmes	All	N/A	Review Municipal Support Programmes conducted in 2021/2022	Municipal Support Programmes	Review Municipal Support Programmes conducted in 2021/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A
E 05	7 - BACK TO BASICS			5 - GOVERNANCE & PUBLIC PARTICIPATION	Review Municipal Support Programmes	All	N/A	Review Municipal Support Programmes conducted in 2021/2022	Municipal Support Programmes	Review Municipal Support Programmes conducted in 2021/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A

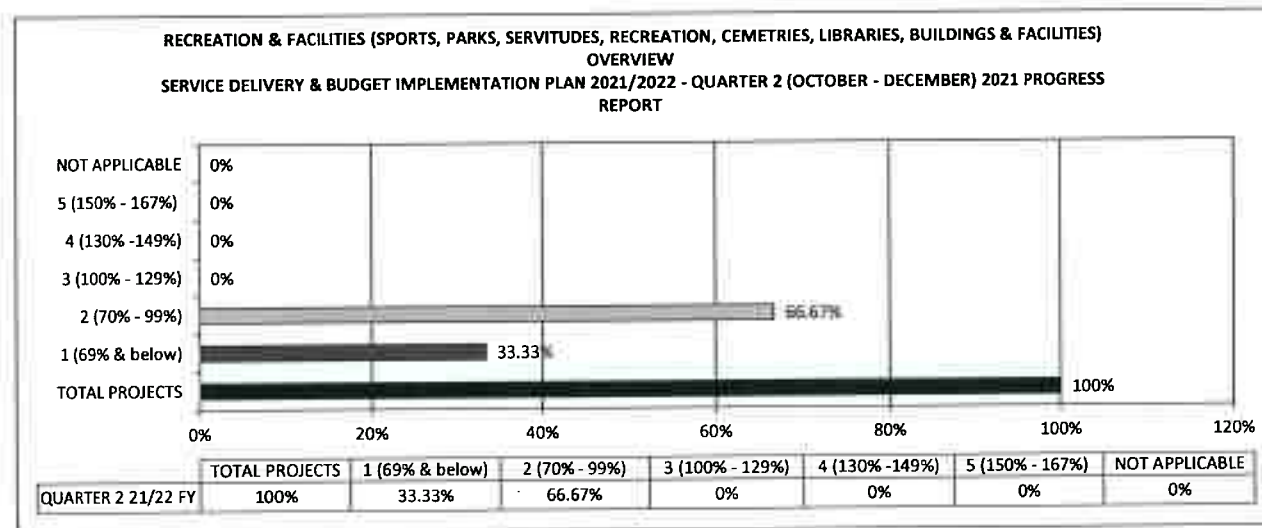
**RECREATION & FACILITIES (SPORTS, PARKS, SERVITUDES, RECREATION, CEMETRIES, LIBRARIES,
BUILDINGS & FACILITIES) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

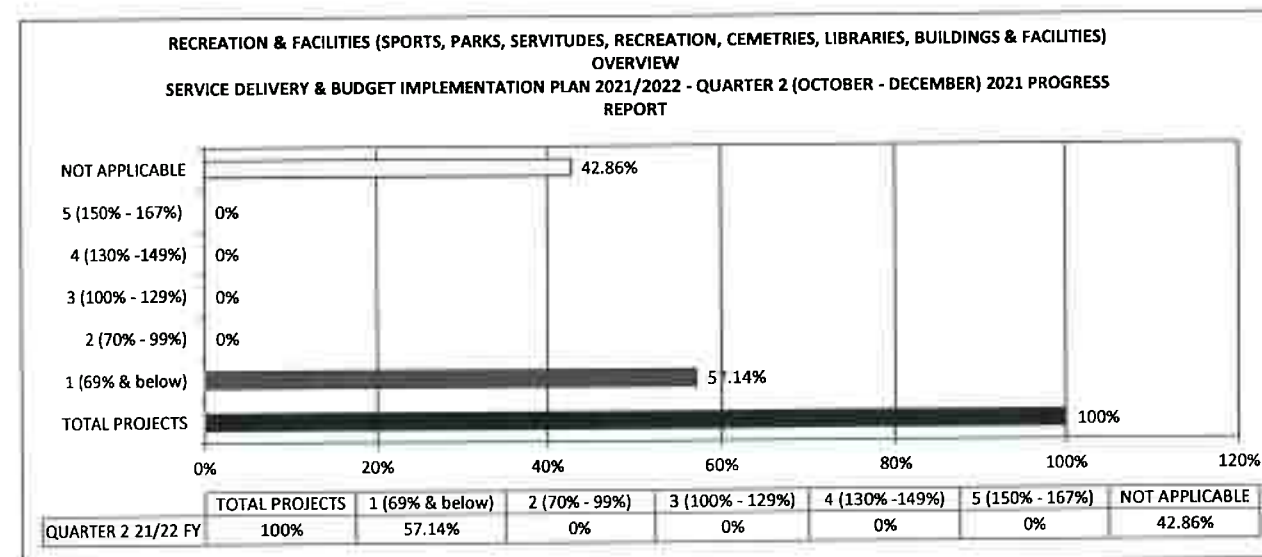
**RECREATION & FACILITIES (SPORTS, PARKS, SERVITUDES, RECREATION, CEMETRIES, LIBRARIES, BUILDINGS & FACILITIES)
OVERVIEW**

- 1.1 **TOTAL PROJECTS:** 10
- 1.1.1 **OPERATING PROJECTS** 3
- 1.1.2 **CAPITAL PROJECTS** 7

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2021/2022 FINANCIAL YEAR
 BUSINESS UNIT: COMMUNITY SERVICES
 SUB UNIT: RECREATION & FACILITIES (SPORTS, PAVIS, SERVICES, RECREATION, CEMETRIES, LIBRARIES, BUILDINGS & FACILITIES)

Item	Item Description	Category	Unit	Quantity	Unit Price	Total Price	Start Date	End Date	Notes	Contract Reference	Contract Value	Contract Status	Contract Start Date	Contract End Date	Contract Description
B 01	3 - BACK TO R & F 02	NPFA 2 - BASIC SERVICE DELIVERY	Grass cutting - City Entrances and Islands	10 islands and 10 main entrances	10	N/A	10	10	Grass cutting - City Entrances and Islands	N/A	N/A	N/A	N/A	N/A	Grass cutting - City Entrances and Islands
B 01	3 - BACK TO R & F 02	NPFA 2 - BASIC SERVICE DELIVERY	Grass cutting - ALL City Entrances and Islands	10 islands and 10 main entrances	10	N/A	10	10	Grass cutting - ALL City Entrances and Islands	N/A	N/A	N/A	N/A	N/A	Grass cutting - ALL City Entrances and Islands
B 02	3 - BACK TO R & F 04	NPFA 2 - BASIC SERVICE DELIVERY	Construction of Copernicus Library	1.1 Construction of Copernicus Library	1	R10,500,000	1	1	Construction of Copernicus Library	N/A	N/A	N/A	N/A	N/A	Construction of Copernicus Library
B 01	3 - BACK TO R & F 04	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of equipment at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of equipment at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of equipment at Paris
B 01	3 - BACK TO R & F 05	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles at Paris
B 01	3 - BACK TO R & F 06	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 07	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 08	NPFA 2 - BASIC SERVICE DELIVERY	Upgrade of Paris Headquarter Admin Block	1.1 Construction of Copernicus Library	1	N/A	1	1	Upgrade of Paris Headquarter Admin Block	N/A	N/A	N/A	N/A	N/A	Upgrade of Paris Headquarter Admin Block
B 02	3 - BACK TO R & F 09	NPFA 2 - BASIC SERVICE DELIVERY	Job creation EPMP	439 EPMP jobs created	439	N/A	439	439	Job creation EPMP	N/A	N/A	N/A	N/A	N/A	Job creation EPMP
B 01	3 - BACK TO R & F 04	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of equipment at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of equipment at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of equipment at Paris
B 01	3 - BACK TO R & F 05	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles at Paris
B 01	3 - BACK TO R & F 06	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 07	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 08	NPFA 2 - BASIC SERVICE DELIVERY	Upgrade of Paris Headquarter Admin Block	1.1 Construction of Copernicus Library	1	N/A	1	1	Upgrade of Paris Headquarter Admin Block	N/A	N/A	N/A	N/A	N/A	Upgrade of Paris Headquarter Admin Block
B 02	3 - BACK TO R & F 09	NPFA 2 - BASIC SERVICE DELIVERY	Job creation EPMP	439 EPMP jobs created	439	N/A	439	439	Job creation EPMP	N/A	N/A	N/A	N/A	N/A	Job creation EPMP
B 01	3 - BACK TO R & F 04	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of equipment at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of equipment at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of equipment at Paris
B 01	3 - BACK TO R & F 05	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles at Paris
B 01	3 - BACK TO R & F 06	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 07	NPFA 2 - BASIC SERVICE DELIVERY	Purchase of vehicles and machinery at Paris	1.1 Construction of Copernicus Library	1	N/A	1	1	Purchase of vehicles and machinery at Paris	N/A	N/A	N/A	N/A	N/A	Purchase of vehicles and machinery at Paris
B 02	3 - BACK TO R & F 08	NPFA 2 - BASIC SERVICE DELIVERY	Upgrade of Paris Headquarter Admin Block	1.1 Construction of Copernicus Library	1	N/A	1	1	Upgrade of Paris Headquarter Admin Block	N/A	N/A	N/A	N/A	N/A	Upgrade of Paris Headquarter Admin Block
B 02	3 - BACK TO R & F 09	NPFA 2 - BASIC SERVICE DELIVERY	Job creation EPMP	439 EPMP jobs created	439	N/A	439	439	Job creation EPMP	N/A	N/A	N/A	N/A	N/A	Job creation EPMP

PERFORMANCE REPORT: 2021/2022 FY - 2021/2022 OCTOBER - DECEMBER 2021 PROGRESS REPORT													
INDEX	IDP REFERENCE	SDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROJECT	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	OPI		REASON FOR DEVIATION	CORRECTIVE MEASURE	TIMETABLE TO IMPLEMENT CORRECTIVE MEASURES	SOURCE DOCUMENT
								ACTUAL	TARGET				
			3. SERVICE DELIVERY		4.1.2 Community Health Workers (CHWs) are trained and deployed to provide health services to communities in rural areas.	4.1.2.1 Community Health Workers (CHWs) are trained and deployed to provide health services to communities in rural areas.	Number of reports	N/A	N/A	N/A	N/A	N/A	N/A
								N/A	N/A	Due to a change in the reporting process for the 2021/2022 financial year, the data for the period from 1st October 2021 to 31st October 2021 is not available.		12 Dec-23	

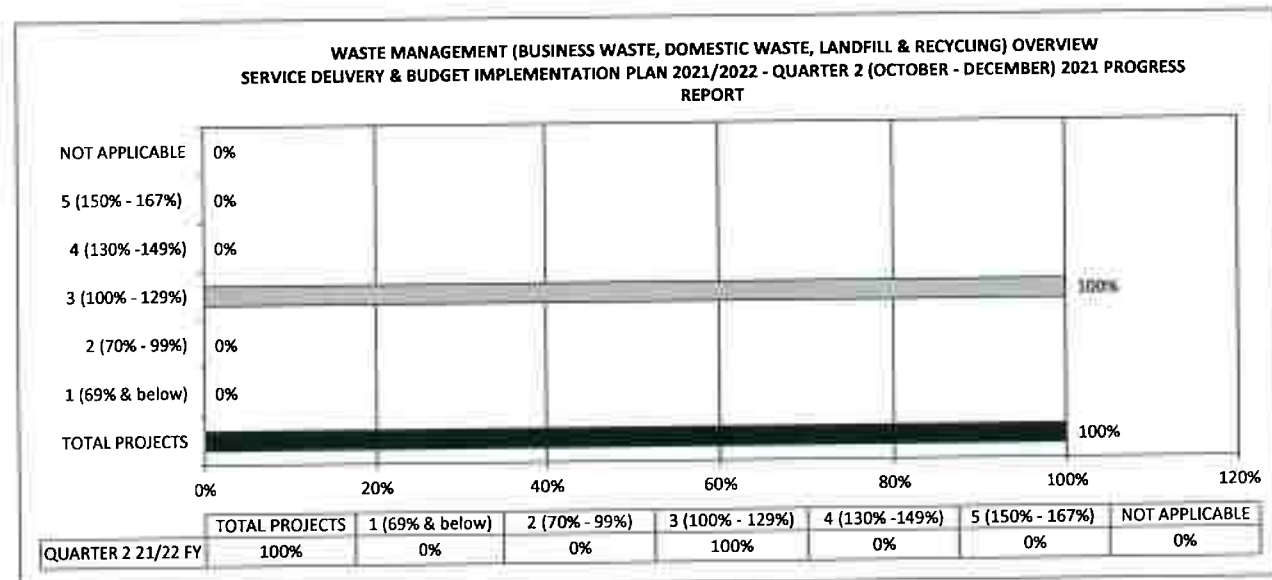
**WASTE MANAGEMENT (BUSINESS WASTE, DOMESTIC WASTE, LANDFILL & RECYCLING) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

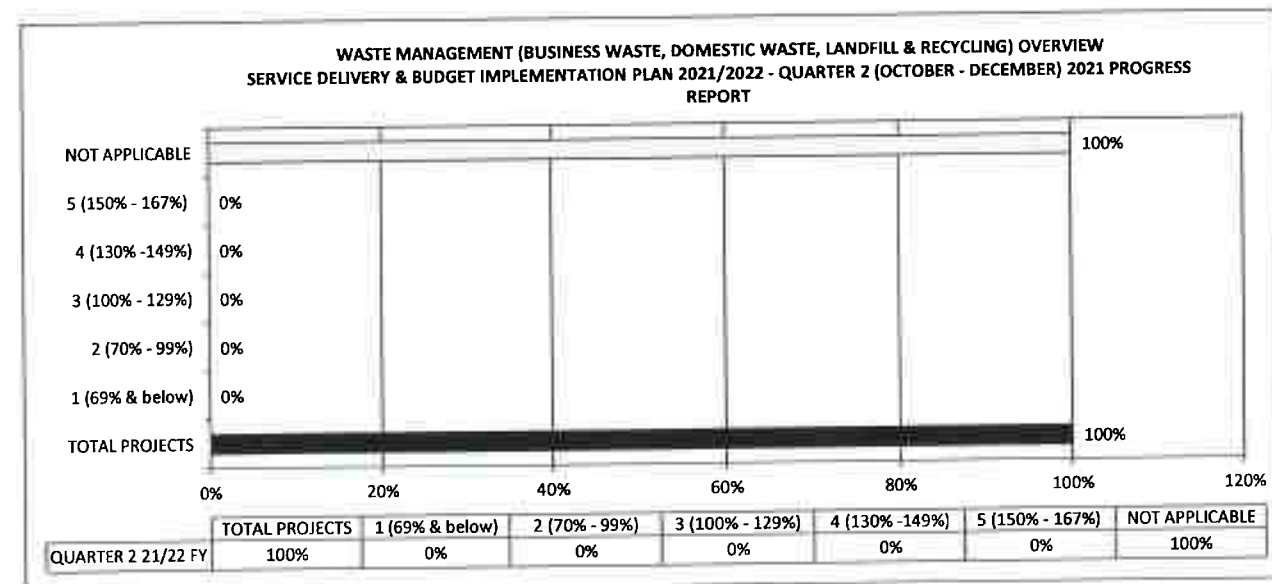
1 WASTE MANAGEMENT (BUSINESS WASTE, DOMESTIC WASTE, LANDFILL & RECYCLING) OVERVIEW

- 1.1 TOTAL PROJECTS:** 3
- 1.1.1 OPERATING PROJECTS** 1
- 1.1.2 CAPITAL PROJECTS** 2

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2021/2022 FINANCIAL YEAR
 BUSINESS UNIT: COMMUNITY SERVICES
 SUB UNIT: WASTE MANAGEMENT (BUSINESS WASTE, DOMESTIC WASTE, LANDFILL & RECYCLING)

MDCX		IP ADDRESS	DATE RECEIVED	REQUESTOR KEY	PROVIDER	STATUS	WASTE / TRASH CODE	WASTE/ TRASH QUANTITY	SECTION	WASTE/ TRASH / SERVICE	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY	WASTE / TRASH QUANTITY
B	EL	BACK BASICS	WMI 01	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed once a week for all households within Municipal Municipality for the 19/20 FY	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A
B	EL	BACK BASICS	WMI 02	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed once a week for all households within Municipal Municipality for the 19/20 FY	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A
B	EL	BACK BASICS	WMI 03	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A
B	EL	BACK BASICS	WMI 04	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A
B	EL	BACK BASICS	WMI 05	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A
B	EL	BACK BASICS	WMI 06	WPA 2 - SERVICE DELIVERY	Waste Management Collection	38 to 38	Refuse collection area with dedicated Refuse collection	Refuse collection completed	Refuse collection once a week for all households within Municipal Municipality by the 21/22 FY by the 30th of June 2022	100 000 000.00	N/A	Council	Refuse collection completed once a week for all households within Municipal Municipality for the 21/22 FY by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A

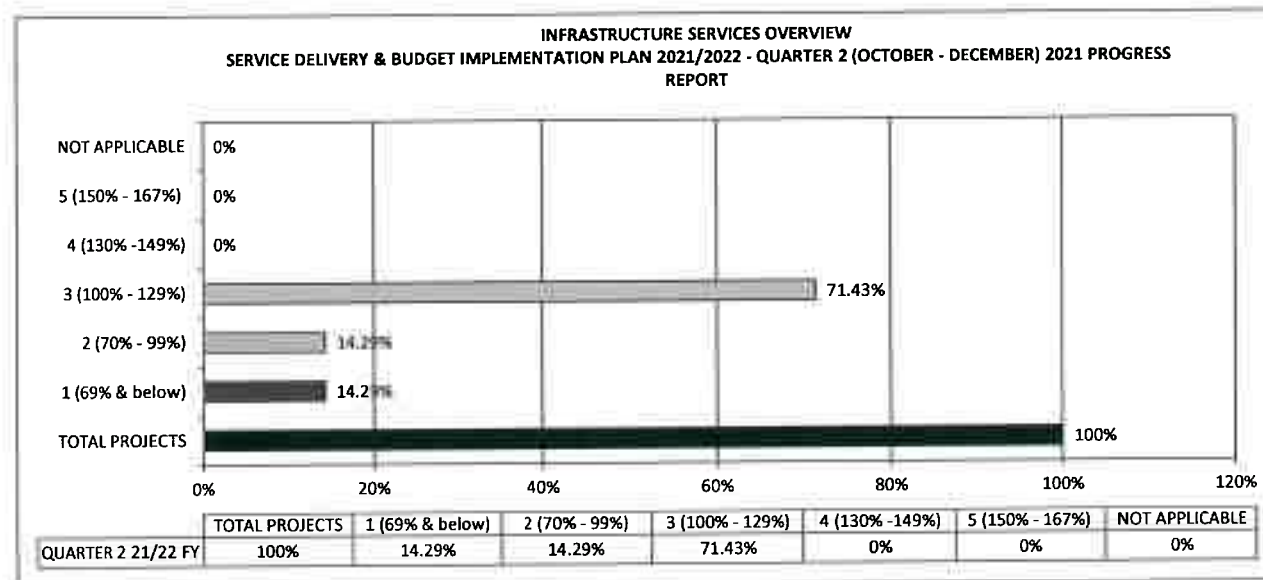
**INFRASTRUCTURE SERVICES OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

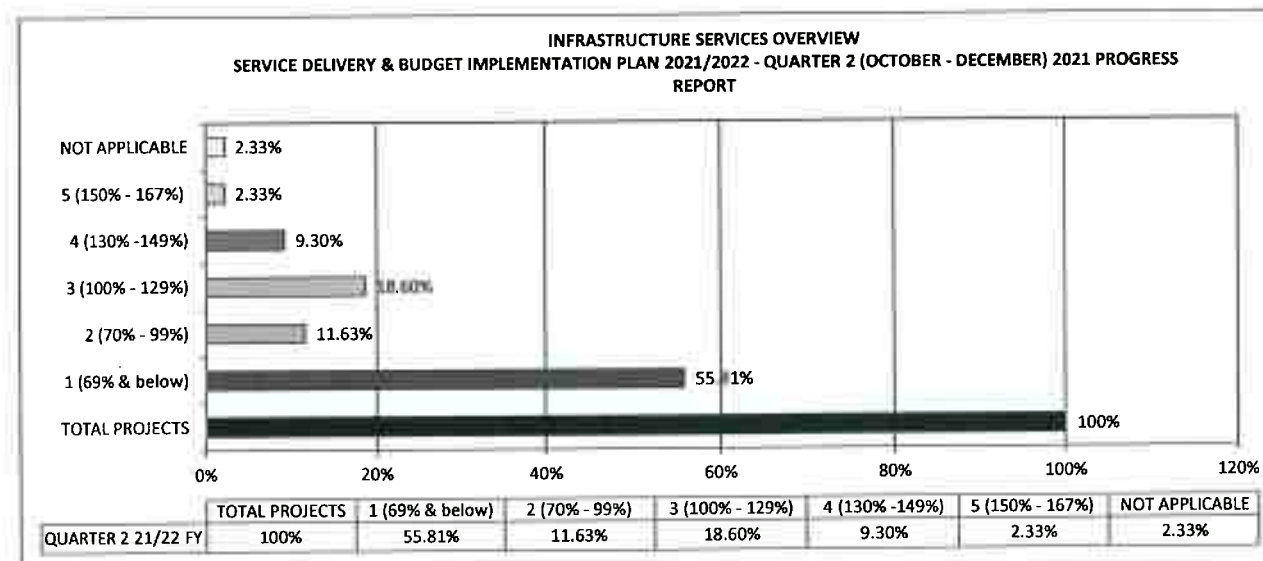
1 INFRASTRUCTURE SERVICES OVERVIEW

- 1.1 **TOTAL PROJECTS:** 49
- 1.1.1 **OPERATING PROJECTS** 7
- 1.1.2 **CAPITAL PROJECTS** 42

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



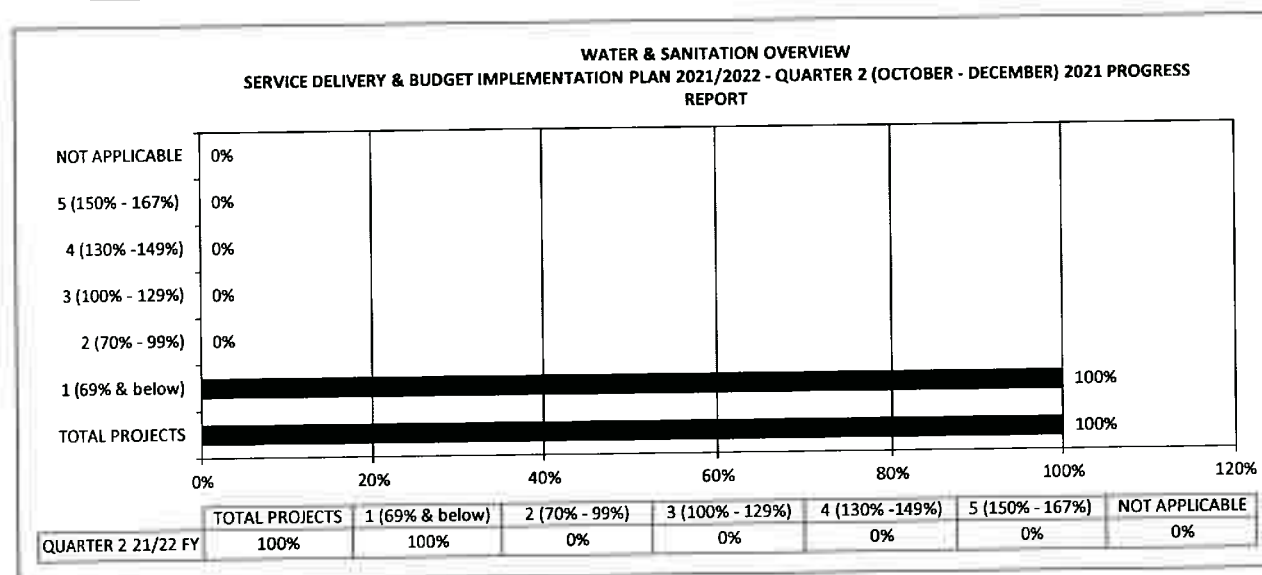
WATER & SANITATION OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

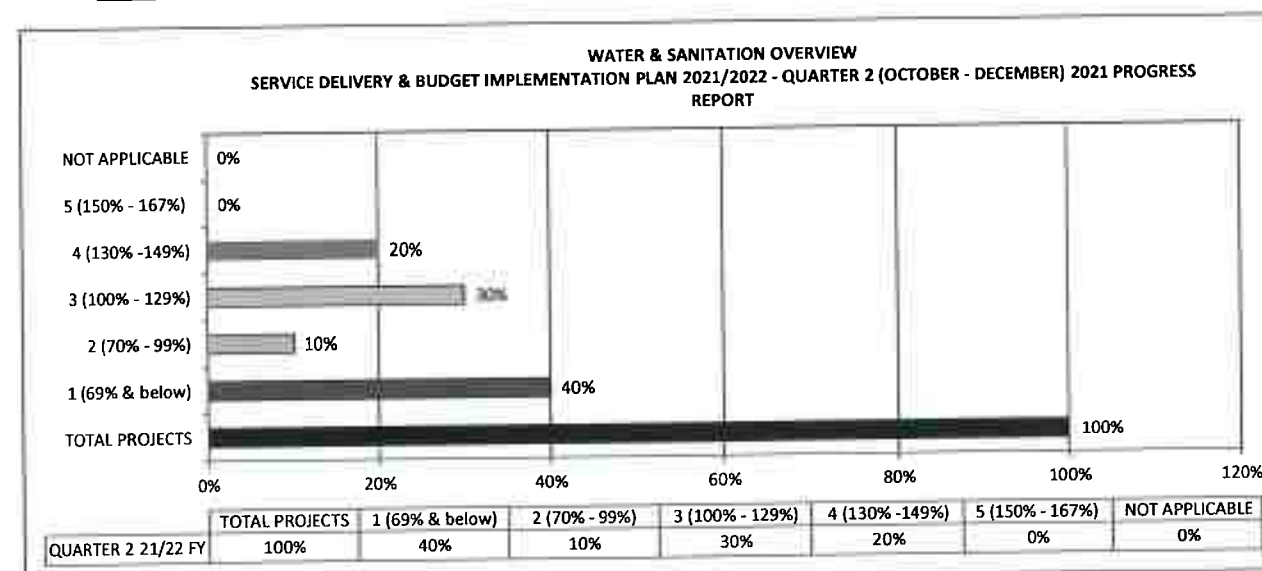
1 WATER & SANITATION OVERVIEW

1.1	TOTAL PROJECTS:	11
1.1.1	OPERATING PROJECTS	1
1.1.2	CAPITAL PROJECTS	10

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



INDEX	IDP REFERENCE	COS REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	SHEW	BASISLINE / STATUS QUO	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	FUNDING SOURCE	VOTE (CAPEX/ OPEX/ REVENUE)	GENERAL BUDGET CATEGORY (BY FUNDING SOURCE)	PERFORMANCE REPORTING 2021/2022 FY				MONTHLY PROGRESS REPORT								
														QUARTER 2 TARGET		QUARTER 2 2021 ACTUAL		QUARTER 2 OCTOBER - DECEMBER 2021 MONTHLY PROGRESS REPORT		QUARTER 2 OCTOBER - DECEMBER 2021 MONTHLY PROGRESS REPORT						
														ACTUAL	Variance	ACTUAL	Variance	REASON FOR DEVIATION	CORRECTIVE MEASURE	IMPLEMENTATION TO CORRECTIVE MEASURES	SOURCE DOCUMENT					
B 01	2 - BACK TO BASICS	W&S 08	WATER SERVICE DELIVERY	MISC:REDUCTION OF NON REVENUE WATER	MISC:RESERVOIR	Various	Water service pipeline installed in Ward 11 & 18 by the 30th June 2021.	Total Water Losses reduced to 25% based on the International Water Association Balance in Wards 1 to 58 (in total) by the 30th June 2021.	2.6km of new water pipeline installed in Ward 29/30 and completion of first lift for reservoir wells by 30th June 2021.	% Total Water Losses	MIG	CAPEX	#####	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A				
B 01	2 - BACK TO BASICS	W&S 09	WATER SERVICE DELIVERY	MISC:COPIESVILLE RESERVOIR	MISC:COPIESVILLE RESERVOIR	29 30	3km of new water pipeline installed in Ward 29/30 by 30th June 2021.	6km of new water pipeline installed in Ward 29/30 and completion of first lift for reservoir wells.	2.6km of new water pipeline installed in Ward 29/30 and completion of first lift for reservoir wells by 30th June 2021.	Km of water pipeline	MIG	CAPEX	#####	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
B 01	2 - BACK TO BASICS	W&S 10	WATER SERVICE DELIVERY	MISC:VALINDLELA HOUSEHOLD SANITATION - Ward 10 (Phase 2)	MISC:VALINDLELA HOUSEHOLD SANITATION - Ward 10 (Phase 2)	11	1.7 km of new sewer pipeline installed in Ward 11 by the 30th of June 2021.	4 km of new sewer pipeline installed in Ward 11.	4 km of new sewer pipeline installed in Ward 3 & 6 by 31st June 2022.	Km of sewer pipeline	MIG	CAPEX	#####	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B 01	2 - BACK TO BASICS	W&S 11	WATER SERVICE DELIVERY	MISC:ZAMBAC WATER SUPPLY	MISC:ZAMBAC WATER SUPPLY	3,6	0.6km of new water pipeline installed by 30th June 2021.	6km of new water pipeline installed in Ward 3 & 6 cumulatively by 30th June 2022.	6km of new water pipeline installed in Ward 3 & 6 cumulatively by 30th June 2022.	Km of water pipeline	WSIG	CAPEX	#####	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B 01	2 - BACK TO BASICS	W&S 12	WATER SERVICE DELIVERY	MISC:ZULINDLELA PHASE 3 (Planning & Design)	MISC:ZULINDLELA PHASE 3 (Planning & Design)	5	N/A	0.1km of new water pipeline installed in Ward 5 by 31st May 2022.	0.1km of new water pipeline installed in Ward 5 by 31st May 2022.	Km of water pipeline	WSIG	CAPEX	#####	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

2021/2022 FY - QUARTER 2 2021 MONTHLY PROGRESS REPORT																							
INDEX	IDP REFERENCE	CDS REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROGRAMME	PROJECT	MEASURE / OUTPUT / RESULT	INDICATOR	TARGET / OUTPUT / RESULT	UNIT OF MEASURE	QUARTER 2 2021 MONTHLY PROGRESS REPORT				SCORING DOCUMENT									
										QUARTER 2 TARGET	QUARTER 2 2021 ACTUAL	ACTUAL (2,3,4,5, Not available)	REASONS FOR DIV (If any)		IMPLEMENTATION CORRECTIVE MEASURES								
							1-12 by 30th June 2022	100% of total available	100%	0			100%										

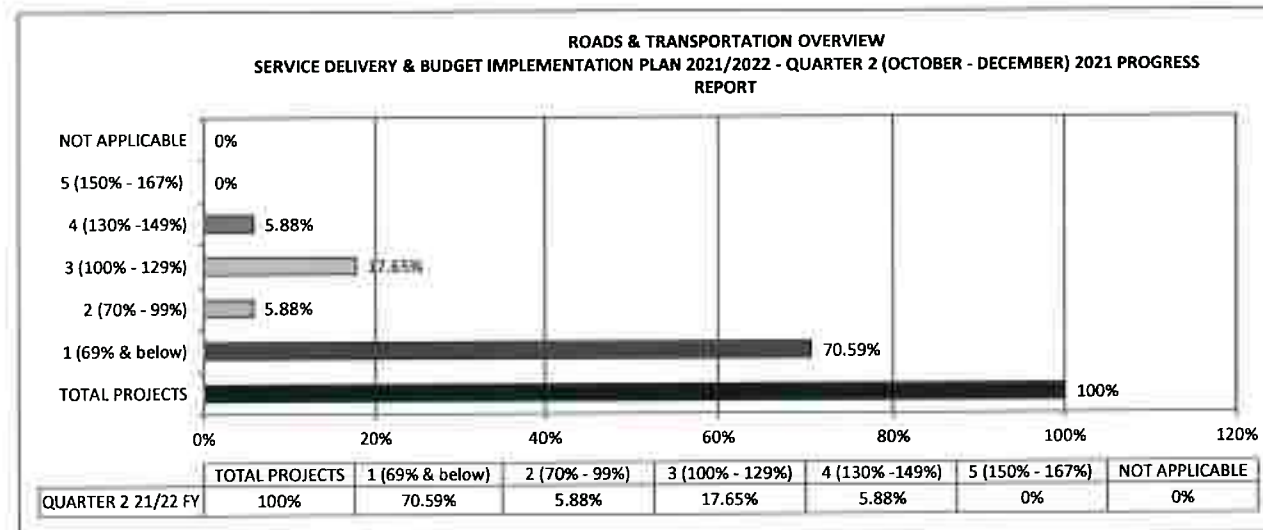
**ROADS & TRANSPORTATION OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 ROADS & TRANSPORTATION OVERVIEW

1.1	TOTAL PROJECTS:	17
1.1.1	OPERATING PROJECTS	0
1.1.2	CAPITAL PROJECTS	17

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



INDEX	ID REFERENCE	COS REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR REFERENCE	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	MILESTONE	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET IMPLEMENTATION				REPORT		
												APPROVED BUDGET	ACTUAL BUDGET	BUDGET SPENT TO DATE	REPORTING PERIOD			
B 01	2 - BACK TO BASICS		NIPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIGZELUPUR GRV ROADS-DAMBUBZA WARD 4	22	Gravel Roads	Completed detailed design of Dambuba Main Road Ward 22 by 30th September 2021.	Completed design of Dambuba Main Road Ward 22 by 30th September 2021.	Detailed Design Report	Km road constructed	R 1,845,284	R 1,845,284	R 1,845,284	N/A	N/A	N/A	N/A
B 01	2 - BACK TO BASICS		NIPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIGZELUPUR VUINDLELA-WARD 4	4	Gravel Roads	Complete Layerworks for Construction of 1.35 km road 281158 in Vullindala Ward 4 from gravel to black top asphalt with associated stormwater completed	Complete Layerworks in Vullindala Ward 4 Construction from gravel to black top asphalt with associated stormwater completed by the 31 June 2022	Km road constructed	R 5,500,000	R 5,500,000	R 5,500,000	N/A	N/A	N/A	N/A	N/A
B 01	2 - BACK TO BASICS		NIPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIGZELUPUR VUINDLELA-WARD 6 (Thokozani)	6	Gravel Roads	Construction of 1.5 km road in Vullindala Ward 6 from gravel to concrete and asphalt surface with herb & channel and associated stormwater.	Construction of 1.5 km road in Vullindala Ward 6 from gravel to concrete and asphalt surface with herb & channel and associated stormwater, by 30 June 2022	Km road constructed	R 5,700,000.00	R 5,700,000.00	R 5,700,000.00	N/A	N/A	N/A	N/A	N/A
B 01	2 - BACK TO BASICS		NIPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIGZELUPUR GRV ROADS-VUINDLELA-WARD 8	8	Gravel Roads	Construction of 1.7 km road in Vullindala Ward 8 from concrete and asphalt surface with herb & channel and associated stormwater.	Construction of 1.7 km road in Vullindala Ward 8 from gravel to concrete and asphalt surface with herb & channel and associated stormwater, by 30 June 2022	Km road constructed	R 7,200,000.00	R 7,200,000.00	R 7,200,000.00	N/A	N/A	N/A	N/A	N/A
B 01	2 - BACK TO BASICS		NIPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIGZELUPUR RD IN PEACE VALLEY-JOHN	26	Gravel Roads	Construction of 2.1 km road in Peace Valley III from gravel to black top asphalt with associated stormwater.	Construction of 2.1 km road in Peace Valley III from gravel to black top asphalt with associated stormwater by 31 January 2022.	Km road constructed	R 6,700,000.00	R 6,700,000.00	R 6,700,000.00	N/A	N/A	N/A	N/A	N/A

INDEX	CDP REFERENCE	SOPR REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET INFORMATION				PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 2021 MONTHLY PROGRESS REPORT							
												BUDGET SPENT AS AT QUARTER 2 2021	CAPEX	MIG	MIG	QUARTER 2 2021 ACTUAL	REASON FOR DIVIATION	CORRECTIVE MEASURE	TIME TO CORRECTIVE MEASURE	SOURCE DOCUMENT	QUARTER 2 (OCTOBER - DECEMBER) 2021 MONTHLY PROGRESS REPORT		
																					CAPEX	MIG	MIG
B B1 2 - BACK TO BASICS	RET 06	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG - REHABILITATION OF ROADS - VULINDLELA Ward 2	2	Gravel Roads	Construction of 200m of Mahane Causeway in Vulindlela ward 2 completed	Completed design and road bed preparation. Main road Ward 3	Construction of 200m of Mahane Causeway in Vulindlela ward 2 completed by the 30 November 2021	Construction of 200m of Mahane Causeway in Vulindlela ward 2 completed	200m	R 1,500,000	R 999,500	R 1,500,000	R 999,500	100%	Complete detailed design by the 31st of December 2021. 5% complete	Design not met. Design not complete by 31st of December 2021.	Complete design by the 31st of December 2021. 5% complete	Consultant to complete design by February 2022	1 month	N/A	N/A
B B1 2 - BACK TO BASICS	RET 07	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG:21/UPGR OF ROADS - VULINDLELA- WARD 3	3	Gravel Roads	Completed detailed design and road bed preparation. Main road Ward 3	Completed detailed design. Main road Ward 3 by 30th Dec 2021. Bed preparation by 30 June 2022.	Completed detailed design. Main road Ward 3 by 30th Dec 2021. Bed preparation by 30 June 2022.	Completed detailed design and km of road constructed	km of road constructed	R 1,500,000	R 999,500	R 1,500,000	R 999,500	100%	Complete detailed design by the 31st of December 2021. 5% complete	Design not met. Design not complete by 31st of December 2021.	Complete design by the 31st of December 2021. 5% complete	Consultant to complete design by February 2022	1 month	N/A	N/A
B B1 2 - BACK TO BASICS	RET 08	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG:23/UPGRA OF ROADS - VULINDLELA- WARD 3	3	Gravel Roads	Construction of 1.5 km of road in Unit 34/ Ward 3	Construction of 1.5 km of road in Unit 34/ Ward 3	Construction of 1.5 km of road in Unit 34/ Ward 3	Construction of 1.5 km of road in Unit 34/ Ward 3	km of road constructed	R 4,000,000	R 3,977,244.85	R 4,000,000	R 3,977,244.85	100%	300000 Completion of detailed design by the 31st of December 2021.	Completion of detailed design by the 31st of December 2021.	300000 Completion of detailed design by the 31st of December 2021.	N/A	1 month	N/A	N/A
B B1 2 - BACK TO BASICS	RET 09	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG:21/UPGRA OF ROADS - WILLOWFOUN TAIN	14	Gravel Roads	Construction of 0.50 km road in Unit 24/ Ward 14	Construction of 0.50 km road in Unit 24/ Ward 14	Construction of 0.50 km road in Unit 24/ Ward 14	Construction of 0.50 km road in Unit 24/ Ward 14	km of road constructed	R 8,000,000.00	R 8,000,000.00	R 8,000,000.00	R 8,000,000.00	100%	1000000 Provide provisional appointment letter to contractor by 31st of December 2021.	Provisional appointment letter issued to contractor by 31st of December 2021.	1000000 Provide provisional appointment letter to contractor by 31st of December 2021.	N/A	1 month	N/A	N/A
B B1 2 - BACK TO BASICS	RET 10	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG:21/UPGRA OF ROADS - VULUWARD 1	1	Gravel Roads	Complete 1.5m from gravel to surface with associated stormwater	Complete 1.5m from gravel to surface with associated stormwater	Complete 1.5m from gravel to surface with associated stormwater	Construction of 1 km road in Vulindlela Ward 1	km of road constructed	R 7,400,000.00	R 15,215,153.01	R 7,400,000.00	R 15,215,153.01	100%	1000000 Commence with feasibility studies by the 31st of December 2021.	Appointment of consultant NOT fulfilled by the 31st of December 2021.	1000000 Commence with feasibility studies by the 31st of December 2021.	N/A	2 Months	N/A	N/A
B B1 2 - BACK TO BASICS	RET 11	NKPA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG:22/UPGRA OF ROADS - GEBDETOWN / ERGODINI	12	Gravel Roads	Completed detailed design of Mission Road in Ward 12	Completed detailed design and construction of 0.6km of road in Unit 12/ Ward 12	Complete design and construction of 0.6km of road in Unit 12/ Ward 12	Complete design and construction of 0.6km of road in Unit 12/ Ward 12	km of road constructed	R 8,000,000.00	R 832,487.07	R 8,000,000.00	R 832,487.07	100%	500000 SCin process completing by the 31st of December 2021.	Screening report submitted to EOTDA	500000 SCin process completing by the 31st of December 2021.	Waiting feedback from EOTDA	1 month	N/A	N/A

INDEX	IDP REFERENCE	COS REFERENCE	SDP REFERENCE	NATIONAL KEY PERFORMANCE	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET INFORMATION			QUARTER 2 (OCTOBER - DECEMBER) 2021 MONTHLY PROGRESS REPORT																								
													BUDGET	CAPEX / OPEX / MAINT / REVENUE / OTHER	BUDGET SPENT AS AT QUARTER 2 2021	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	EVIDENCE	COMPLIANCE	RISK	EVIDENCE	COMPLIANCE																	
																								QUARTER 2 2021 ACTUAL	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	CORRECTIVE MEASURE	EVIDENCE	COMPLIANCE	RISK	EVIDENCE	COMPLIANCE								
B1	2 - BACK TO BASICS			NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG2:U/GR 7 VUINDLELA- WARD 7	Gravel Roads	Construction of 0,2 km road in Vullindlela Ward 7 from gravel to base layer with kerb & channel	Construction of 0,2 km road in Vullindlela Ward 7	Construction of 0,2 km road in Vullindlela Ward 7 from gravel to base layer and kerb & channel completed by 31st June 2022	Construction of 0,2 km road in Vullindlela Ward 7 from gravel to base layer and kerb & channel completed by 31st June 2022	km of road constructed	1500000		R574,252,70																									
B1	2 - BACK TO BASICS			NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG2:U/GR 20 GREATER EDH- CALUZA	Gravel Roads	Construction of 0,695km road from gravel to concrete road with drainage and surfacing in Ward 20	Construction of 0,695km road from gravel to concrete road with drainage and surfacing in Ward 20	Construction of 0,695km road from gravel to concrete road with drainage and surfacing in Ward 20 September 2021	Construction of 0,695km road from gravel to concrete road with drainage and surfacing in Ward 20	km of road constructed			R 2,550,000																									
B1	2 - BACK TO BASICS			NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	MIG2:U/GR 39 VUINDLELA- WARD 39	Gravel Roads	Construction of 1 km length of Masoyi Road in Vullindlela Ward 39 from gravel to asphalt surface with associated stormwater.	Construction of 1 km length of Masoyi Road in Vullindlela Ward 39 from gravel to asphalt surface with associated stormwater by 31 August 2022	Construction of 1 km length of Masoyi Road in Vullindlela Ward 39 from gravel to asphalt surface with associated stormwater by 31 August 2022	Construction of 1 km length of Masoyi Road in Vullindlela Ward 39 from gravel to asphalt surface with associated stormwater by 31 August 2022	km of road constructed				R3,000,000,000																								
B1	2 - BACK TO BASICS			NPFA 2 - BASIC SERVICE DELIVERY	UPGRADING OF ROADS INTO BLACK TOP	CU - ROAD REHABILITATION - PMS	Deteriorated Road Infrastructure	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immersion)	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immersion) by the State of May 2022	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immersion) by the State of May 2022	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immersion) by the State of May 2022	m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immersion)																												
B2	3 - IMPROVE INFRASTRUCTURE EFFICIENCY			NPFA 2 - BASIC SERVICE DELIVERY	IRFTN	Infrastructure Implementation	70% (layersworks and earthworks)	30% of Work Package 2 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	30% of Work Package 2 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	30% of Work Package 2 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	30% of Work Package 2 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	% of construction work completed																												
B2	3 - IMPROVE INFRASTRUCTURE EFFICIENCY			NPFA 2 - BASIC SERVICE DELIVERY	IRFTN	Infrastructure Implementation	80% (layersworks and earthworks)	10% of Work Package 3 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	10% of Work Package 3 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	10% of Work Package 3 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	10% of Work Package 3 completed (Construction of earthworks, surfacing and ancillary works for road widening in Moses Mabhida Road)	% of construction work completed																												

PERFORMANCE REPORT - QUARTER 2 2021 MONTHLY PROGRESS REPORT																
INDEX	CDP REFERENCE	SDAP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	MONITOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET INFORMATION				
												BUDGET SPENT AS AT QUARTER 2 2021	CAPEX	OPERATIONAL EXPENDITURE	GRAND TOTAL	
QUARTER 2 (OCTOBER - DECEMBER) 2021 MONTHLY PROGRESS REPORT																
CDP REFERENCE	SDAP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	MONITOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	UNIT MEASURE	ACTUAL (YTD)	COMMITTEE	COMMITTEE	COMMITTEE	SOLUTION
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 18	NKPA 2 - BASIC SERVICE DELIVERY	ROAD SAFETY	Construction Road Safety measures	1-39	Unsafe class 4 to 8 road	40 x traffic calming measures installed in various sites as per approved traffic calming implementation schedule by 30 June 2021.	40 x traffic calming measures installed in various sites as per approved traffic calming implementation schedule by 30 June 2021.	No. of traffic calming measures installed						
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 19	NKPA 2 - BASIC SERVICE DELIVERY	NEW ROAD LINES	Eastern Ring Road Final Detailed Design	26	Lack of new roads for the growth of the City	Finalised Detailed Design for Eastern Ring Road	Finalised Detailed Design for Eastern Ring Road by 31 December 2021	Detailed design report	R650,000.00					
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 20	NKPA 2 - BASIC SERVICE DELIVERY	STREAMS PROTECTION	Upgrade of stream/bank protection in Zone 4	24	Stream erosion affecting residential properties	50% of the stream canalisation/bank protection	50% of the stream canalisation/bank protection completed by 30 June 2022	percentage completed	R500,000.00					
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 21	NKPA 2 - BASIC SERVICE DELIVERY	PURCHASING	Purchase of one new road marking machine	1-39	Old road marking machines	Purchased 2 x new road marking paint spray machines	2 x new road marking paint spray machines purchased by 30 June 2021	number of machines purchased	R450,000.00					
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 22	NKPA 2 - BASIC SERVICE DELIVERY	PURCHASING	Purchase of steel containers for toilets	1-39	Lack of ablution facilities in taxi ranks (Queen, Phe and Upper Church Street)	Purchased 3 steel containers for toilets for 3 taxi ranks by 30 December 2021	Purchased 3 steel containers for toilets for 3 taxi ranks by 30 December 2021	Date steel containers purchased	R500,000.00					
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 23	NKPA 2 - BASIC SERVICE DELIVERY	PURCHASING	Purchase of new computer for Roads and Drainage staff	1-39	Old computers	Purchased 17 laptops	17 x laptops purchased and sent to ICT by the 31 September 2021	number of laptops purchased	R370,000.00					
B 02	3- IMPROVE INFRASTRUCTURE EFFICIENCY	RMT 24	NKPA 2 - BASIC SERVICE DELIVERY	PURCHASING	Purchase of new computer for Roads and Transportation staff	1-39	Old computers	Purchased 2 Laptops	2 x Laptops purchased	Number of laptops purchased	R50,000.00					

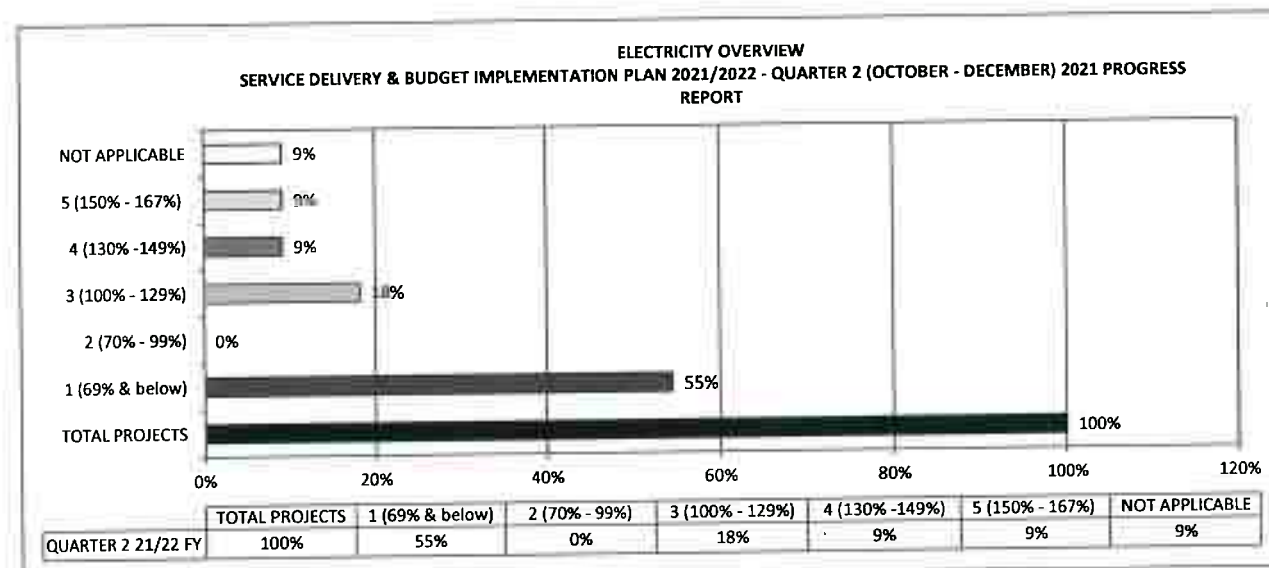
ELECTRICITY OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 ELECTRICITY OVERVIEW

1.1	TOTAL PROJECTS:	11
1.1.1	OPERATING PROJECTS	0
1.1.2	CAPITAL PROJECTS	11

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



Item	Item Description	Item Category	Item Code	Item Name	Item Unit	Item Quantity	Item Value	Item Status	Item Location	Item Description	Item Unit	Item Quantity	Item Value	Item Status	Item Location	Item Description	Item Unit	Item Quantity	Item Value	Item Status	Item Location
B 1	BACK TO BASICS	ELEC 02	0201	Public Lighting Installation	High Mast Lights	20	R120,000.00	Completed	Various Locations	20 x High Mast Lights installed and commissioned by the 30th of June 2022.	Number of High Mast Lights	20	R120,000.00	Completed	Various Locations	20 x High Mast Lights installed and commissioned by the 30th of June 2022.	Number of High Mast Lights	20	R120,000.00	Completed	Various Locations
B 3	IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 03	0301	Network Rehabilitation	Network Rehabilitation	76 x 11kV	R26,000,000.00	In Progress	Hilton	76 x 11kV equipment purchased and delivered by the 30th of June 2022.	Number of 11kV equipment	76	R26,000,000.00	In Progress	Hilton	76 x 11kV equipment purchased and delivered by the 30th of June 2022.	Number of 11kV equipment	76	R26,000,000.00	In Progress	Hilton
B 82	IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 04	0401	Network Upgrade	Network Upgrade	2 x 13MVA	R27,599,250.00	In Progress	Hilton	2 x 13MVA Circuit Breakers with 132kV busbars and 132kV cables installed and commissioned by the 30th of June 2022.	Number of 13MVA Circuit Breakers	2	R27,599,250.00	In Progress	Hilton	2 x 13MVA Circuit Breakers with 132kV busbars and 132kV cables installed and commissioned by the 30th of June 2022.	Number of 13MVA Circuit Breakers	2	R27,599,250.00	In Progress	Hilton
B 82	IMPROVING INFRASTRUCTURE EFFICIENCY	ELEC 05	0501	Network Rehabilitation	Network Rehabilitation	26	R16,990,600.00	In Progress	Various Locations	26 x 11kV equipment purchased and delivered by the 30th of June 2022.	Number of 11kV equipment	26	R16,990,600.00	In Progress	Various Locations	26 x 11kV equipment purchased and delivered by the 30th of June 2022.	Number of 11kV equipment	26	R16,990,600.00	In Progress	Various Locations
B 83	BACK TO BASICS	ELEC 06	0601	Electrification of Swapo	Electrification of Swapo	580	R116,896,000.00	In Progress	Swapo	580 x House Service Connections achieved by the 30th of June 2022.	Number of House Service Connections	580	R116,896,000.00	In Progress	Swapo	580 x House Service Connections achieved by the 30th of June 2022.	Number of House Service Connections	580	R116,896,000.00	In Progress	Swapo
B 88	BACK TO BASICS	ELEC 07	0701	Electrification of Rural Areas	Electrification of Rural Areas	600	R1,697,977,000.00	In Progress	Various Locations	600 x House Service Connections achieved by the 30th of June 2022.	Number of House Service Connections	600	R1,697,977,000.00	In Progress	Various Locations	600 x House Service Connections achieved by the 30th of June 2022.	Number of House Service Connections	600	R1,697,977,000.00	In Progress	Various Locations

ID	INDICATOR	SDG REFERENCE	CDG REFERENCE	SDG REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROJECT	WARD	BASELINE / STATUS QVO	INDICATOR TARGET / OUTPUT	UNIT OF MEASURE	SOURCE (CAPEX/REVENUE)	ANNUAL BUDGET QUARTER 2 2021	QUARTER 2 (OCTOBER) 2021 MONTHLY PROGRESS REPORT				SOURCE DOCUMENT						
													QUARTER 2	QUARTER 2	ACTUAL (23.4% N/A Applicable)	PLANNED FOR QUARTER 2		CORRECTIVE MEASURE	IMPACT TO IMPLEMENTATIVE MEASURES				
B 09	BACK TO BASICS	LEC 09	MPA 2 - SERVICE DELIVERY - NEP	ELECTRIFICATION OF SWEETWATERS RURAL SETTLEMENTS - INFILLS	NIL	NUMBER OF CONNECTIONS ACHIEVED	100 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED BY THE END OF JUNE 2022	DMRE CAPEX	R 1,700,000.00	R 346 987.00	0 (NIL) x service connections achieved by the 31st of December 2021	N/A	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	
B 09	BACK TO BASICS	LEC 10	MPA 2 - SERVICE DELIVERY - NEP	ELECTRIFICATION OF JWA AGE GRUS PHASE 1 RURAL AREAS, FORMAL AND INFORMAL SETTLEMENTS	NIL	NUMBER OF CONNECTIONS ACHIEVED	100 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED BY THE END OF JUNE 2022	DMRE CAPEX	R 10,490,000.00	R 0.00	0 (NIL) x service connections achieved by the 31st of December 2021	N/A	0 (NIL) x service connections achieved by the 31st of December 2021	N/A	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	
B 09	BACK TO BASICS	LEC 11	MPA 2 - SERVICE DELIVERY - NEP	ELECTRIFICATION OF JWA AGE GRUS PHASE 1 RURAL AREAS, FORMAL AND INFORMAL SETTLEMENTS	750	NUMBER OF CONNECTIONS ACHIEVED	150 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED BY THE END OF JUNE 2022	DMRE CAPEX	R 3,500,000.00	R 1 405 674.00	0 (NIL) x service connections achieved by the 31st of December 2021	N/A	0 (NIL) x service connections achieved by the 31st of December 2021	N/A	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021

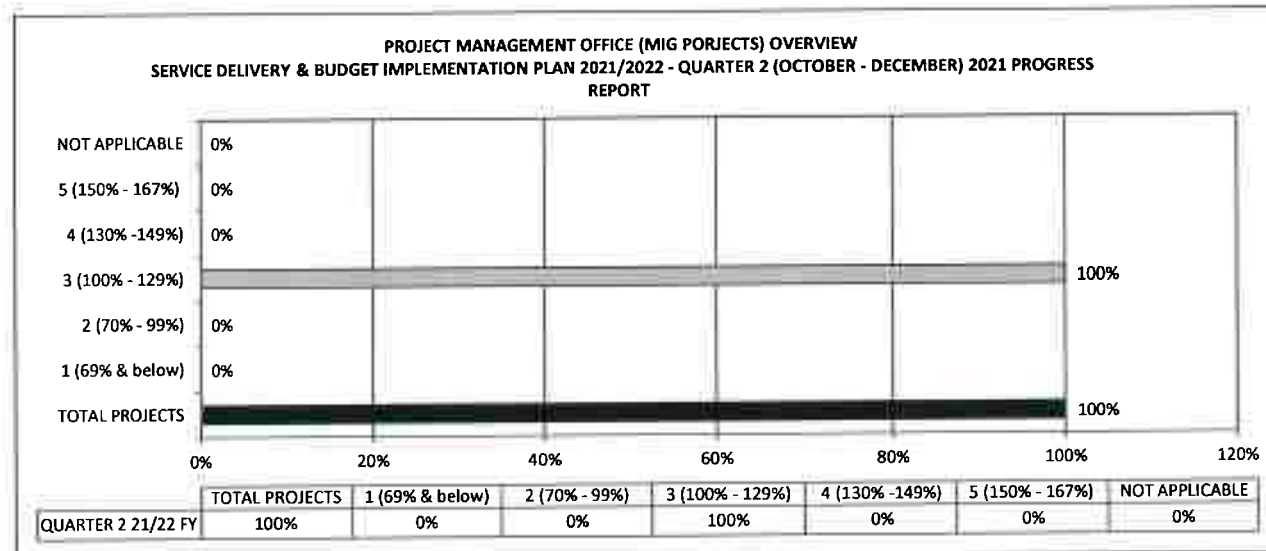
**PROJECT MANAGEMENT OFFICE (MIG PROJECTS) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

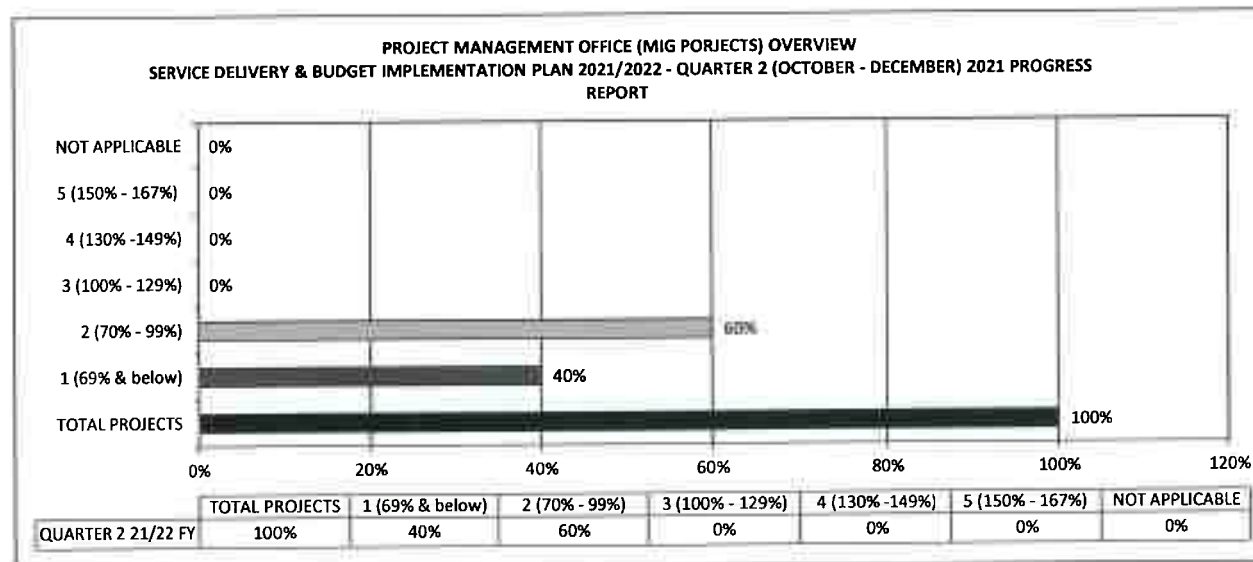
1 PROJECT MANAGEMENT OFFICE (MIG PROJECTS) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 7
- 1.1.1 **OPERATING PROJECTS** 2
- 1.1.2 **CAPITAL PROJECTS** 5

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2021/2022 FINANCIAL YEAR
 BUSINESS UNIT: INFRASTRUCTURE PROJECTS
 SUB UNIT: PROJECT MANAGEMENT OFFICE (MIG PROJECTS)

KEY	DESCRIPTION	IMPACT	STATUS	INITIALS / REVIEW DATE	RESPONSIBLE OFFICER	RECOMMENDATION	PROGRESS	START DATE / END DATE	ESTIMATED COST	ACTUAL COST	ACTUAL DATE	ACTUAL STATUS	ACTUAL COMMENTS	ACTUAL REPORT	ACTUAL DATE	ACTUAL COMMENTS	ACTUAL REPORT	ACTUAL DATE
B 01	3- BACK TO BASICS	PMO 01	NEW	NEW	NEW	CONSTRUCTION OF COMMUNITY HALL IN WARD 4 BY THE 30th OF JUNE 2022	Construction of community hall in Ward 4 by the 30th of June 2022	30th of June 2022	R1,100,000	R1,100,000	30th of June 2022	Completed	Construction of community hall in Ward 4 by the 30th of June 2022	30th of June 2022	Completed	Construction of community hall in Ward 4 by the 30th of June 2022	30th of June 2022	Completed
B 02	3- BACK TO BASICS	PMO 02	NEW	NEW	NEW	CONSTRUCTION OF FOUNDATIONS OF COMMUNITY HALL IN WARD 8 BY THE 30th OF JUNE 2022	Construction of foundations of community hall in Ward 8 by the 30th of June 2022	30th of June 2022	R1,100,000	R1,100,000	30th of June 2022	Completed	Construction of foundations of community hall in Ward 8 by the 30th of June 2022	30th of June 2022	Completed	Construction of foundations of community hall in Ward 8 by the 30th of June 2022	30th of June 2022	Completed
B 03	3- BACK TO BASICS	PMO 03	NEW	NEW	NEW	APPOINTMENT OF CONTRACTOR FOR COMMUNITY HALL IN WARD 24 BY THE 30th OF JUNE 2022	Appointment of contractor for community hall in Ward 24 by the 30th of June 2022	30th of June 2022	R1,100,000	R1,100,000	30th of June 2022	Completed	Appointment of contractor for community hall in Ward 24 by the 30th of June 2022	30th of June 2022	Completed	Appointment of contractor for community hall in Ward 24 by the 30th of June 2022	30th of June 2022	Completed
B 04	3- BACK TO BASICS	PMO 04	NEW	NEW	NEW	COMPLETE THE BRICKWORKS FOR THEMBAHLILE COMMUNITY HALL IN WARD 28 BY 30 JUNE 2022	Complete the brickworks for Thembaahlile Community Hall in Ward 28 by 30 June 2022	30th of June 2022	R3,000,000	R3,000,000	30th of June 2022	Completed	Complete the brickworks for Thembaahlile Community Hall in Ward 28 by 30 June 2022	30th of June 2022	Completed	Complete the brickworks for Thembaahlile Community Hall in Ward 28 by 30 June 2022	30th of June 2022	Completed
B 05	3- BACK TO BASICS	PMO 05	NEW	NEW	NEW	ROOF CONSTRUCTION COMPLETED FOR WARD 5 COMMUNITY HALL BY THE 30th OF JUNE 2022	Roof construction completed for Ward 5 community hall by the 30th of June 2022	30th of June 2022	R8,770,000	R8,770,000	30th of June 2022	Completed	Roof construction completed for Ward 5 community hall by the 30th of June 2022	30th of June 2022	Completed	Roof construction completed for Ward 5 community hall by the 30th of June 2022	30th of June 2022	Completed
B 06	3- BACK TO BASICS	PMO 06	NEW	NEW	NEW	APPOINTMENT OF CONTRACTOR AND SITE ESTABLISHMENT OF MATHUNGA COMMUNITY HALL BY THE 30th OF JUNE 2022	Appointment of contractor and site establishment of Mathunga Community Hall by the 30th of June 2022	30th of June 2022	R6,300,000	R6,300,000	30th of June 2022	Completed	Appointment of contractor and site establishment of Mathunga Community Hall by the 30th of June 2022	30th of June 2022	Completed	Appointment of contractor and site establishment of Mathunga Community Hall by the 30th of June 2022	30th of June 2022	Completed
D 01	IMPROVE INFRASTRUCTURE EFFICIENCY	PMO 07	NEW	NEW	NEW	12 x Monthly reports on Expenditure (MIG/ OGF Budget) submitted by the 15th of every month to General Manager	12 x Monthly reports on Expenditure (MIG/ OGF Budget) submitted by the 15th of every month to General Manager	15th of June 2022	R4,024,018	R4,024,018	15th of June 2022	Completed	12 x Monthly reports on Expenditure (MIG/ OGF Budget) submitted by the 15th of every month to General Manager	15th of June 2022	Completed	12 x Monthly reports on Expenditure (MIG/ OGF Budget) submitted by the 15th of every month to General Manager	15th of June 2022	Completed

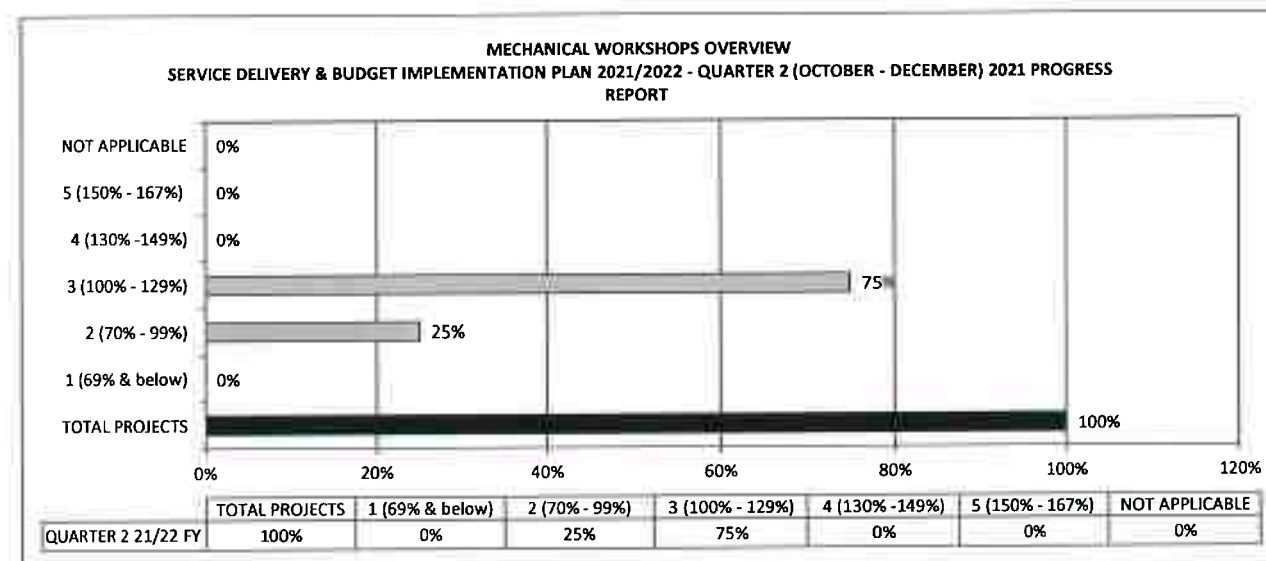
MECHANICAL WORKSHOPS OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 MECHANICAL WORKSHOPS OVERVIEW

1.1	TOTAL PROJECTS:	4
1.1.1	OPERATING PROJECTS	4
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



INDEX	IDP REFERENCE	CDS REFERENCE	SOBP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QIVO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET INFORMATION					
													FUNDING SOURCE	NET BUDGET	BUDGET SPINT AS AT QUARTER 2 2021	PERFORMANCE INFORMATION	PERFORMANCE INFORMATION	PERFORMANCE INFORMATION
A	A2	1 - BUILDING A CAPABLE & DEVELOPME NTAL MUNICIPAL Y	MW 01	MWPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATION AL DEVELOPMENT	Enhance Infrastructure services processes	Average turnaround time on repairs (in days)	ALL	30 days turnaround time not achieved	30 days turnaround time on council vehicles repairs completed (Number of vehicles received vs number of vehicles serviced)	30 days turnaround time on council vehicles repairs completed by the 30th of June 2021 (Number of vehicles received vs number of vehicles serviced)	turnaround time	CNL	10 330 000	10 330 000	10 330 000	10 330 000	10 330 000	10 330 000
A	A2	1 - BUILDING A CAPABLE & DEVELOPME NTAL MUNICIPAL Y	MW 02	MWPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATION AL DEVELOPMENT	Enhance Infrastructure services processes	Average turnaround time on repairs (in days)	ALL	30 days turnaround time not achieved	30 days turnaround time on council vehicles repairs completed (Number of vehicles received vs number of vehicles serviced)	30 days turnaround time on council vehicle services completed by the 30th of June 2021 (Number of vehicles received vs number of vehicles serviced)	turnaround time	NL	111 000	111 000	111 000	111 000	111 000	111 000
A	A2	1 - BUILDING A CAPABLE & DEVELOPME NTAL MUNICIPAL Y	MW 03	MWPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATION AL DEVELOPMENT	Enhance Infrastructure services processes	Average turnaround time on repairs (in days)	ALL	60 days turnaround time not achieved	60 days turnaround time on council plant repairs completed (Plant vehicles received vs Plant vehicles serviced)	60 days turnaround time on council plant repairs completed by the 30th of June 2021 (Plant vehicles received vs Plant vehicles serviced)	turnaround time	CNL	111 000	111 000	111 000	111 000	111 000	111 000
A	A2	1 - BUILDING A CAPABLE & DEVELOPME NTAL MUNICIPAL Y	MW 04	MWPA 1 - MUNICIPAL TRANSFORMATION & ORGANIZATION AL DEVELOPMENT	Enhance Infrastructure services processes	Average turnaround time on repairs (in days)	ALL	60 days turnaround time not achieved	60 days turnaround time on council plant repairs completed (Plant vehicles received vs Plant vehicles serviced)	60 days turnaround time on council plant services completed by the 30th of June 2021 (Number of vehicles received vs number of vehicles serviced)	turnaround time	CNL	111 000	111 000	111 000	111 000	111 000	111 000

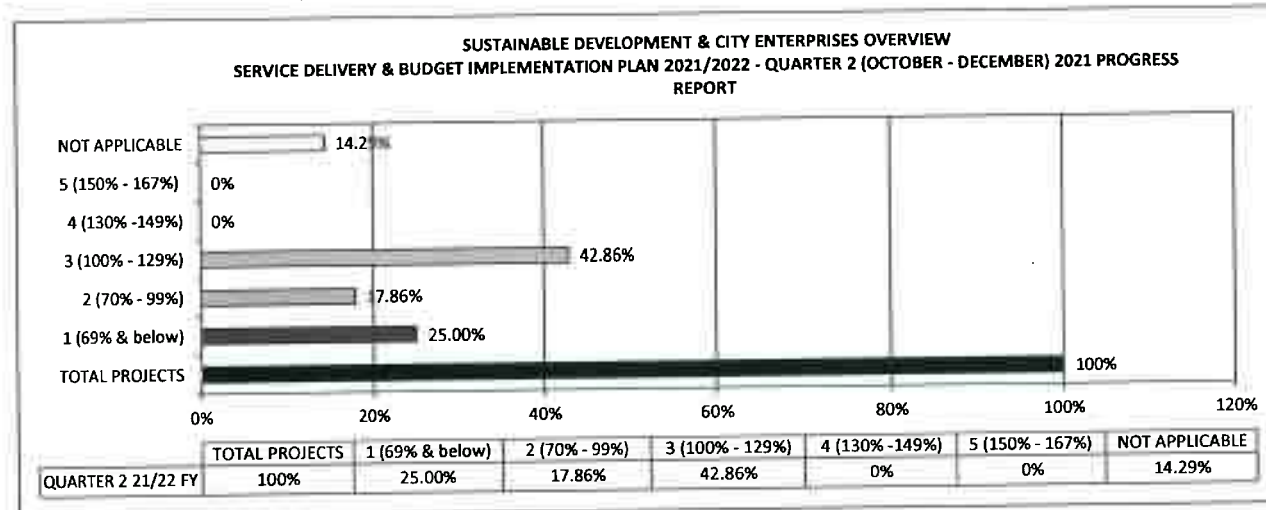
SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

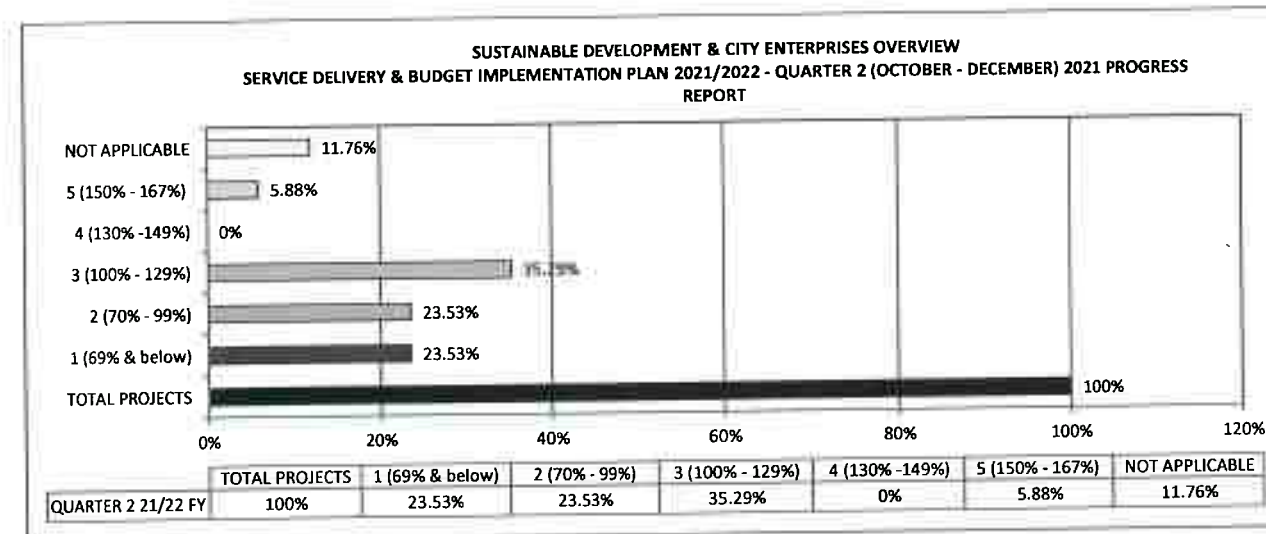
1 SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW

- 1.1 TOTAL PROJECTS:** 45
- 1.1.1 OPERATING PROJECTS** 28
- 1.1.2 CAPITAL PROJECTS** 17

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



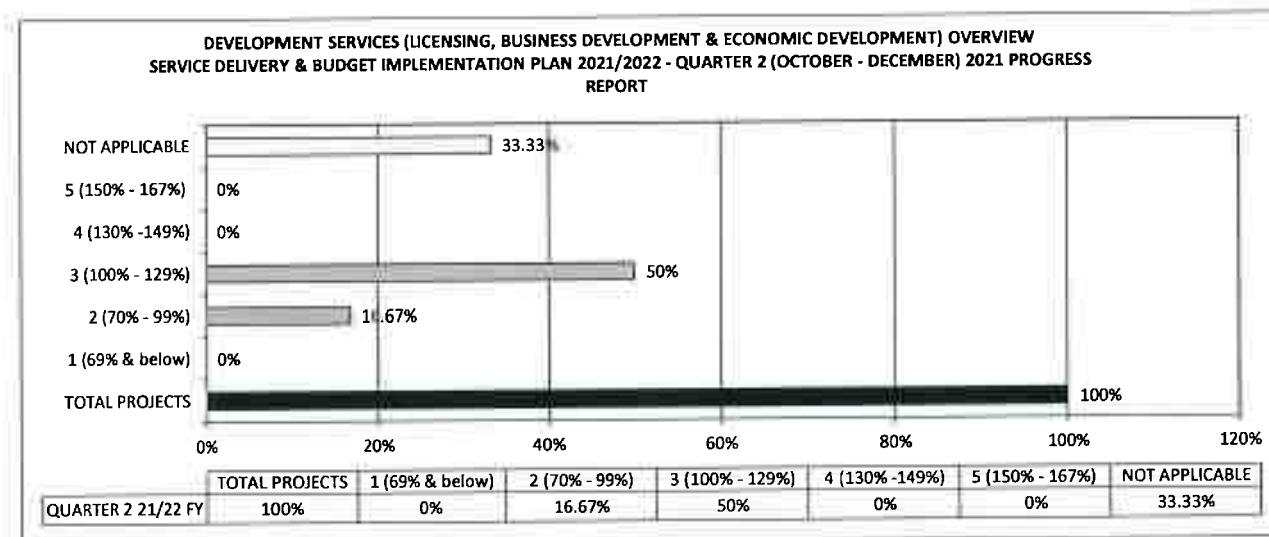
**DEVELOPMENT SERVICES (LICENSING, BUSINESS DEVELOPMENT & ECONOMIC DEVELOPMENT)
OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 DEVELOPMENT SERVICES (LICENSING, BUSINESS DEVELOPMENT & ECONOMIC DEVELOPMENT) OVERVIEW

1.1	TOTAL PROJECTS:	6
1.1.1	OPERATING PROJECTS	0
1.1.2	CAPITAL PROJECTS	6

2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



INDEX	LED STRATEGY	CITY STRATEGY	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE	SPECIAL ECONOMIC DEVELOPMENT ZONE		SPECIAL ECONOMIC DEVELOPMENT ZONE		SPECIAL ECONOMIC DEVELOPMENT ZONE		SOURCE	
											PROJECT NUMBER	PROJECT VALUE	PROJECT STATUS	PROJECT DESCRIPTION	PROJECT START DATE	PROJECT END DATE		PROJECT COMPLETION DATE
C 03	5 - GROWING THE REGIONAL ECONOMY	05 04	NRPA 3 - LOCAL ECONOMIC DEVELOPMENT ENT	Special Projects- Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Special Projects- Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG	Old Edendale Town Centre: NDPG
C 03	5 - GROWING THE REGIONAL ECONOMY	05 05	NRPA 3 - LOCAL ECONOMIC DEVELOPMENT ENT	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA
C 03	5 - GROWING THE REGIONAL ECONOMY	05 06	NRPA 3 - LOCAL ECONOMIC DEVELOPMENT ENT	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA	Special Projects- Informal Infrastructure Development: EDTEA

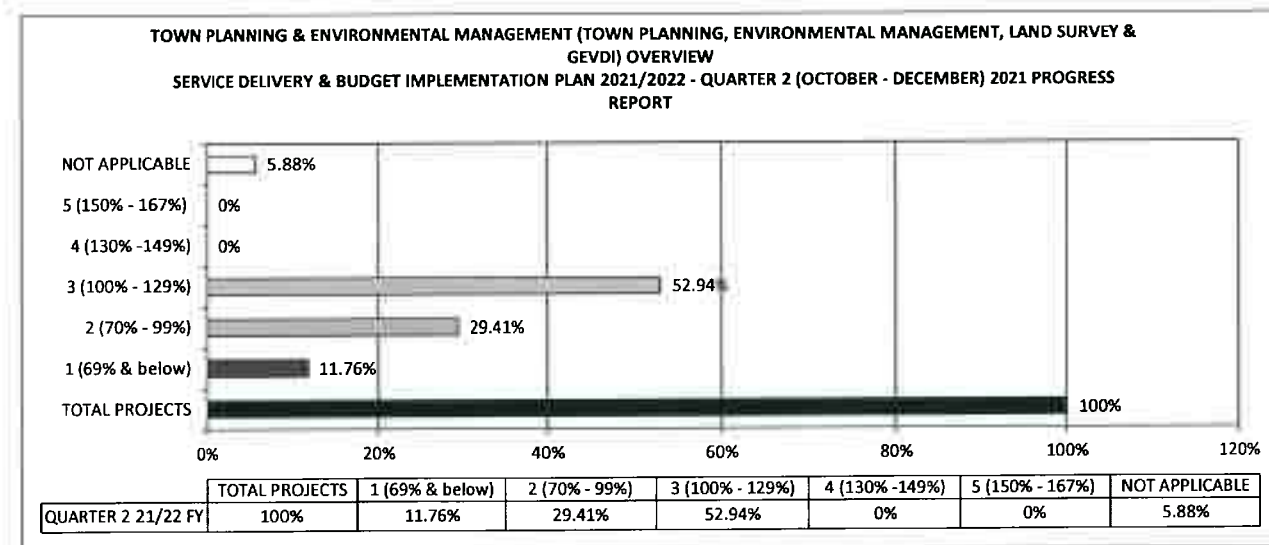
**TOWN PLANNING & ENVIRONMENTAL MANAGEMENT (TOWN PLANNING, ENVIRONMENTAL
MANAGEMENT, LAND SURVEY & GEVDI) OVERVIEW**
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 TOWN PLANNING & ENVIRONMENTAL MANAGEMENT (TOWN PLANNING, ENVIRONMENTAL MANAGEMENT, LAND SURVEY & GEVDI) OVERVIEW

1.1	TOTAL PROJECTS:	17
1.1.1	OPERATING PROJECTS	17
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



INDEX	DEPARTMENT	FUNCTIONAL AREA	PROJECT	DESCRIPTION	STATUS	START DATE	END DATE	BUDGET	ACTUALS	PERCENTAGE	COMMENTS	DELIVERABLES	STATUS	START DATE	END DATE	BUDGET	ACTUALS	PERCENTAGE	COMMENTS
F 51	SPATIAL JUSTICE	TP & DM	LAND USE MANAGEMENT SYSTEM	Review of Municipal Planning Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022	Final Draft Home Based Business Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022
F 52	SPATIAL JUSTICE	TP & DM	LAND USE MANAGEMENT SYSTEM	Review of Municipal Planning Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022	Final Draft Home Based Business Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022
F 53	SPATIAL JUSTICE	TP & DM	LAND USE MANAGEMENT SYSTEM	Review of Municipal Planning Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022	Final Draft Home Based Business Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022
C 02	SPATIAL JUSTICE	TP & DM	LAND USE MANAGEMENT SYSTEM	Review of Municipal Planning Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022	Final Draft Home Based Business Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022
A 03	BUILDING CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP & DM	SGRANGE	Removal of illegal project	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022	Final Draft Home Based Business Policy	Completed	2021	2021	R 150,000	R 150,000	100%	Final Draft Home Based Business Policy submitted to SMC by 30th June 2022

INCK	REP REFERENCE	CD5 REFERENCE	AREA	PRIORITY	MEASURABLE OBJECTIVE	INDICATOR	UNIT OF MEASURE	BUDGET	PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021				CONVENS DOCUMENT
									REPORT				
									QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL CL.S.A.S. (Applicable)	REASON FOR DEVIATION	
C	5 - GROWING THE REGIONAL ECONOMY		GEVDI	22	Edevale Town Centre CHC Zone Feasibility Study	1.1 Reviewed CHC Zone Feasibility Study submitted to SMC by the 30th of June 2022	1.1 Review of the CHC Zone Feasibility Study submitted to SMC by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A
C	8 - SPATIAL EFFECTIVENESS & JUSTICE		GEVDI	1024	Review of 1024 Benchmark Report by National Treasury	1.1 Reviewed 1024 Benchmark Report by National Treasury	1.1 Review of 1024 Benchmark Report by National Treasury	N/A	N/A	N/A	N/A	N/A	N/A
F	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		LAND USE MANAGEMENT SYSTEM	10	Suburban Urban Design Framework	1.1 Suburban Urban Design Framework submitted to SMC	1.1 Review of Suburban Urban Design Framework submitted to SMC by 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A
F	2 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		GEVDI	11	17000 sites baited and/or treated for Vector Control in 2021/2022 FY	17 000 sites baited and/or treated for Vector Control in 2021/2022 FY	17 000 sites baited and/or treated for Vector Control in 2021/2022 FY	R 700 000.00	R 700 000.00	N/A	N/A	N/A	N/A
F	2 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		GEVDI	12	960 Food samples and swabs taken & analysed in 2021/2022 FY	960 Food samples and swabs taken & analysed in 2021/2022 FY	960 Food samples and swabs taken & analysed in 2021/2022 FY	R 52 424.00	R 52 424.00	N/A	N/A	N/A	N/A
F	2 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY		GEVDI	13	1020 Water samples taken & analysed for Water Quality Control in 2021/2022 FY	1020 Water samples taken & analysed for Water Quality Control in 2021/2022 FY	1020 Water samples taken & analysed for Water Quality Control in 2021/2022 FY	R 47 112.00	R 47 112.00	N/A	N/A	N/A	N/A

INDEX	CDS REFERENCE	SDRP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	WARD	MACHINE / STATUS QMS	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	PERFORMANCE REPORTING PERIOD FY - 2021				REASON FOR DEVIATION	ACTION PLAN TO CORRECT / IMPROVE
											QUARTER 1		QUARTER 2			
											ACTUAL (L2 & L3)	REASON FOR DEVIATION	ACTUAL (L2 & L3)	REASON FOR DEVIATION		
F 02	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP & EM 15	NOA 5 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	Improving the Air Quality environment for Monitoring of the	All	24 x real time (continuous) quantitative air quality reports on ozone and other pollutants produced and submitted to SAC in the 2020/2021 FY	36 x real time (continuous) quantitative air quality reports on ozone and other pollutants produced and submitted to SAC in the 2021/2022 FY	36 x real time (continuous) quantitative air quality reports on ozone and other pollutants produced and submitted to SAC in the 2021/2022 FY by the 30th of June 2022	36 x real time (continuous) quantitative air quality reports on ozone and other pollutants produced and submitted to SAC in the 2021/2022 FY by the 30th of June 2022	Number of real time monitoring station	0/604347.JAN.000 GL 410001000 Council	R427 R3337-50	(Raw water)	N/A	N/A	
F 02	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP & EM 15	NOA 5 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	Improving the Air Quality environment for Monitoring of the	All	1 x Air Quality Monitoring Station purchased in the 2021/2022 FY	1 x Air Quality Monitoring Station purchased in the 2021/2022 FY by the 30th of June 2022	1 x Air Quality Monitoring Station purchased 30th of June 2022	1 x Air Quality Monitoring Station purchased 30th of June 2022	1 x Air Quality Monitoring Station	0/604347.JAN.000 GL 410001000 Council	N/A	(Raw water)	N/A	N/A	
F 02	1 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP & EM 17	NOA 5 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	Improving the Laboratory environment for Equipment	All	100% of Laboratory Equipment purchased and delivered in the 2020/2021 FY	100% of Laboratory Equipment purchased and delivered in the 2021/2022 FY	100% of Laboratory Equipment purchased and delivered 30th June 2022	100% of Laboratory Equipment purchased and delivered in the 2021/2022 FY	% of Laboratory Equipment purchased and delivered in the 2021/2022 FY	0/604347.JAN.000 GL 410001000 Council	N/A	(Raw water)	N/A	N/A	

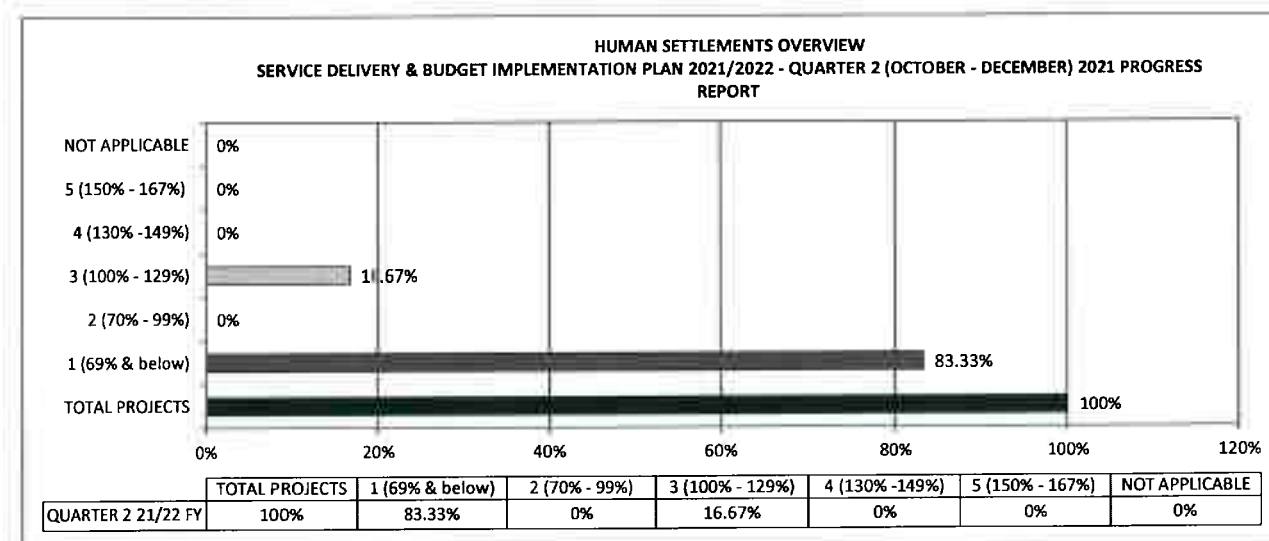
HUMAN SETTLEMENTS OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

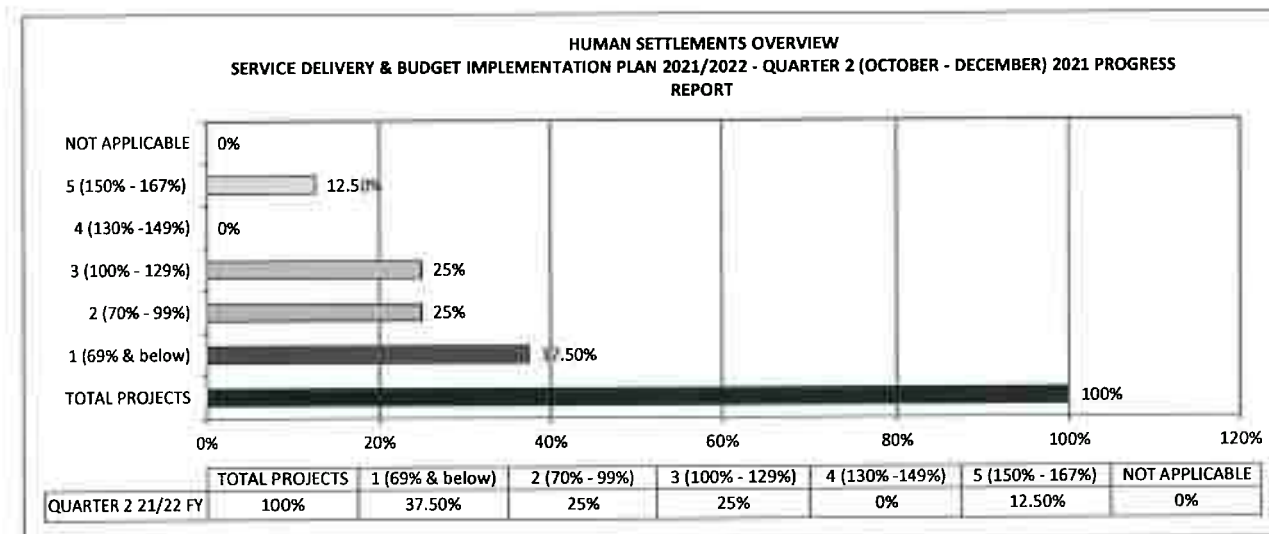
1 HUMAN SETTLEMENTS OVERVIEW

1.1	TOTAL PROJECTS:	14
1.1.1	OPERATING PROJECTS	6
1.1.2	CAPITAL PROJECTS	8

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



NO.	DESCRIPTION	UNIT	STATUS	PROGRESS	ACTUAL COST	BUDGETED COST	REMARKS	COMPLETION DATE	COMPLETION PERCENTAGE	COMPLETION STATUS	COMPLETION DATE	COMPLETION PERCENTAGE	COMPLETION STATUS
8	2 - BACK TO BASICS	HS 03	HUMAN SETTLEMENTS	100%	R 484,764.83	R 484,764.83	Construction of top 3 structures in phase 3 to be completed by the 31st of December 2021. The value of R55,500 in the 21/22 FY for the Jobe by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
9	2 - BACK TO BASICS	HS 03	HUMAN SETTLEMENTS	100%	R 845,500.00	R 845,500.00	Construction of top 3 structures in phase 3 to be completed by the 31st of December 2021. The value of R55,500 in the 21/22 FY for the Jobe by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
10	2 - BACK TO BASICS	HS 03	HUMAN SETTLEMENTS	100%	R 31,595,696.94	R 31,595,696.94	100 new houses completed for the 21/22 FY for the Wirewall Project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
11	2 - BACK TO BASICS	HS 04	HUMAN SETTLEMENTS	100%	R 845,500.00	R 845,500.00	100 new houses completed for the 21/22 FY for the Wirewall Project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
12	2 - BACK TO BASICS	HS 04	HUMAN SETTLEMENTS	100%	R 31,595,696.94	R 31,595,696.94	100 new houses completed for the 21/22 FY for the Wirewall Project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
13	2 - BACK TO BASICS	HS 05	HUMAN SETTLEMENTS	100%	R 654,796.73	R 654,796.73	30 new houses completed in the 21/22 FY for the Happy Valley project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
14	2 - BACK TO BASICS	HS 06	HUMAN SETTLEMENTS	100%	R 5,517,874.07	R 5,517,874.07	30 new houses completed in the 21/22 FY for the Happy Valley project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed
15	2 - BACK TO BASICS	HS 07	HUMAN SETTLEMENTS	100%	R 6,248,424.54	R 6,248,424.54	30 new houses completed in the 21/22 FY for the Happy Valley project by the 31st of December 2021.	31/12/21	100%	Completed	31/12/21	100%	Completed

PROGRESS REPORT																		
QUARTER 3 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT																		
INDEX	OSP REFERENCE	COS REFERENCE	SOP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	INITIATION	ANNUAL TARGET / OUTPUT	FINANCE SOURCE	VOTE (OPEX/ CAPEX)	QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL ACHIEVEMENT	REASON FOR DEVIATION	CORRECTIVE MEASURE	COMPLETION DATE	SOURCE DOCUMENT	
0 03 2 - BACK TO BASICS	09	09	09	09	HUMAN SETTLEMENT	09	09	60 new houses completed in the 21/22 FY for the Housing Project by the 30th of June 2022	DOVS	N/A	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	Will monitor progress on the	Months	N/A	Letter of flow progress	
0 03 2 - BACK TO BASICS	10	10	10	10	HUMAN SETTLEMENT	10	10	60 new houses completed in the 21/22 FY for the Housing Project by the 30th of June 2022	DOVS	N/A	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	60 new houses completed in the 21/22 FY for the Housing Project by the 31st of December 2021	Will monitor progress on the	Months	N/A	Letter of flow progress	
0 03 2 - BACK TO BASICS	11	11	11	11	Municipal Rental Stock	11	11	148 Rental Housing Units to be handed over to tenants by the 30th of June 2022	N/A	N/A	148 Rental Housing Units to be handed over to tenants by the 31st of December 2021	148 Rental Housing Units to be handed over to tenants by the 31st of December 2021	148 Rental Housing Units to be handed over to tenants by the 31st of December 2021	148 Rental Housing Units to be handed over to tenants by the 31st of December 2021	Months	N/A	Copy of signed lease.	
0 03 2 - BACK TO BASICS	12	12	12	12	Municipal Rental Stock	12	12	172 Leases to be prepared for signature by the 30th of June 2022	N/A	N/A	172 Leases to be prepared for signature by the 31st of December 2021	172 Leases to be prepared for signature by the 31st of December 2021	172 Leases to be prepared for signature by the 31st of December 2021	172 Leases to be prepared for signature by the 31st of December 2021	172 Leases to be prepared for signature by the 31st of December 2021	Months	N/A	Copy of signed lease.
0 03 2 - BACK TO BASICS	13	13	13	13	Municipal Rental Stock	13	13	100% of defaulting tenants to be handed over to tenants by the 30th of June 2022	N/A	N/A	100% of defaulting tenants to be handed over to tenants by the 31st of December 2021	100% of defaulting tenants to be handed over to tenants by the 31st of December 2021	100% of defaulting tenants to be handed over to tenants by the 31st of December 2021	100% of defaulting tenants to be handed over to tenants by the 31st of December 2021	Months	N/A	Copy of signed lease.	
0 03 2 - BACK TO BASICS	14	14	14	14	Underpinning of Human Settlements	14	14	Identified sites for Human Settlements purposes.	N/A	CAPEX	Identified sites for Human Settlements purposes.	Identified sites for Human Settlements purposes.	Identified sites for Human Settlements purposes.	Identified sites for Human Settlements purposes.	Months	N/A	Progress Report dated December 2021.	

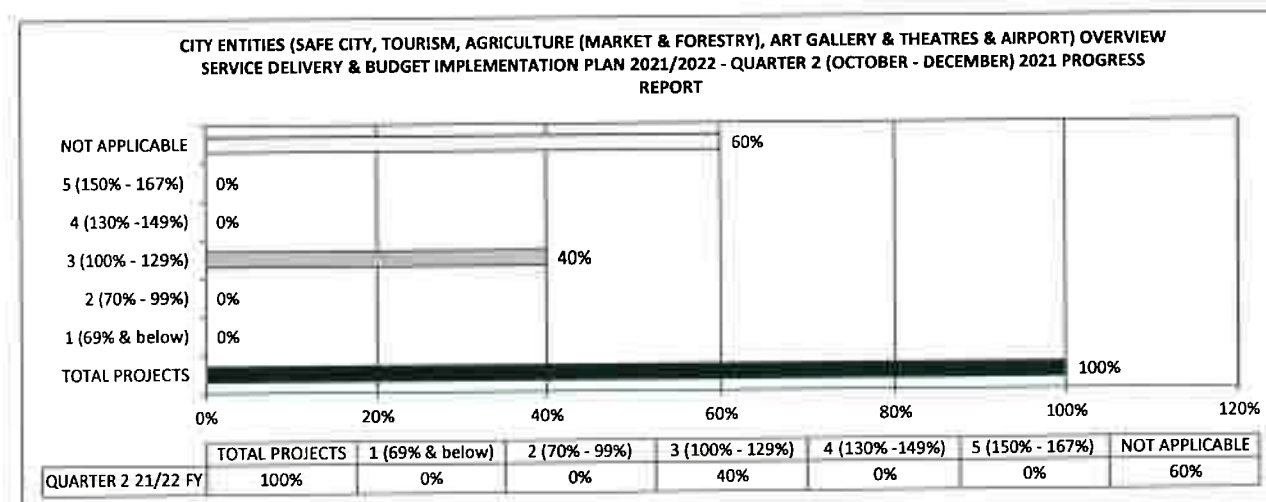
**CITY ENTITIES (SAFE CITY, TOURISM, AGRICULTURE (MARKET & FORESTRY), ART GALLERY & THEATRES & AIRPORT) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

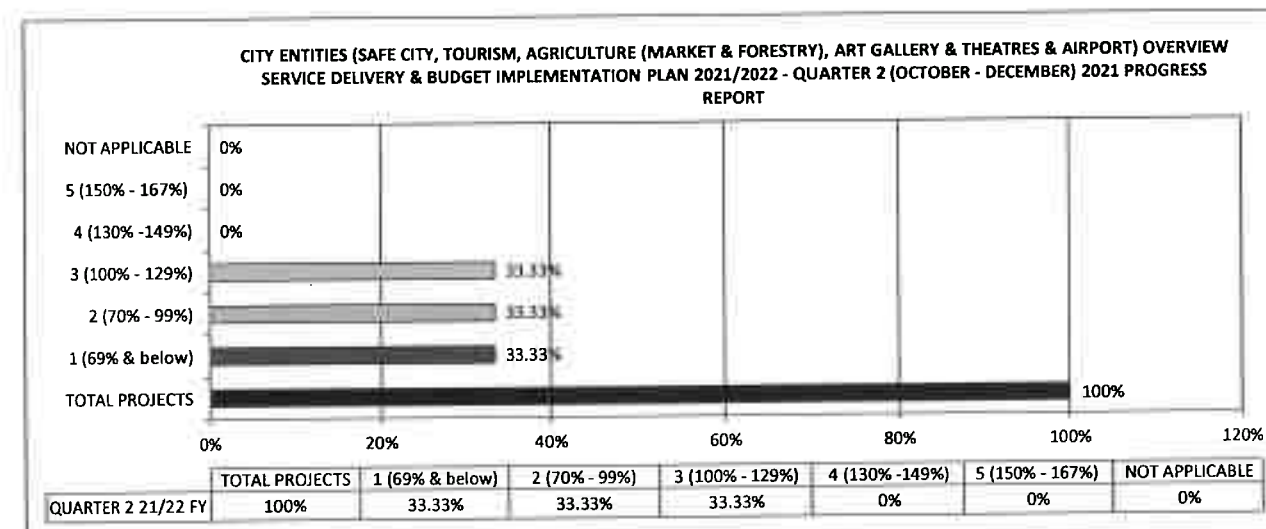
1 CITY ENTITIES (SAFE CITY, TOURISM, AGRICULTURE (MARKET & FORESTRY), ART GALLERY & THEATRES & AIRPORT) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 8
- 1.1.1 **OPERATING PROJECTS** 5
- 1.1.2 **CAPITAL PROJECTS** 3

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



Project ID	Project Name	Project Description	Project Status	Project Start Date	Project End Date	Project Budget	Project Progress	Project Risks	Project Deliverables	Project Milestones	Project Reporting
B	1 - IMPROVED CE01 - WASTE SERVICE DELIVERY	Improvement of waste service delivery	Completed	2021-01-01	2021-03-31	100000	100%	None	Waste service delivery improved	Final report submitted	Quarterly reports
B	2 - IMPROVED CE02 - WASTE SERVICE DELIVERY	Improvement of waste service delivery	In Progress	2021-04-01	2021-06-30	150000	75%	Low	Waste service delivery improved	Final report submitted	Quarterly reports
C	3 - BUILDING LOCAL ECONOMIC DEVELOPMENT	Building local economic development	In Progress	2021-01-01	2021-12-31	200000	50%	Medium	Local economic development improved	Final report submitted	Quarterly reports
C	4 - BUILDING LOCAL ECONOMIC DEVELOPMENT	Building local economic development	In Progress	2021-01-01	2021-12-31	200000	50%	Medium	Local economic development improved	Final report submitted	Quarterly reports
D	5 - BUILDING LOCAL ECONOMIC DEVELOPMENT	Building local economic development	In Progress	2021-01-01	2021-12-31	200000	50%	Medium	Local economic development improved	Final report submitted	Quarterly reports
E	6 - BUILDING LOCAL ECONOMIC DEVELOPMENT	Building local economic development	In Progress	2021-01-01	2021-12-31	200000	50%	Medium	Local economic development improved	Final report submitted	Quarterly reports
F	7 - BUILDING LOCAL ECONOMIC DEVELOPMENT	Building local economic development	In Progress	2021-01-01	2021-12-31	200000	50%	Medium	Local economic development improved	Final report submitted	Quarterly reports

OPERATIONAL PLAN ORGANISATIONAL OVERVIEW

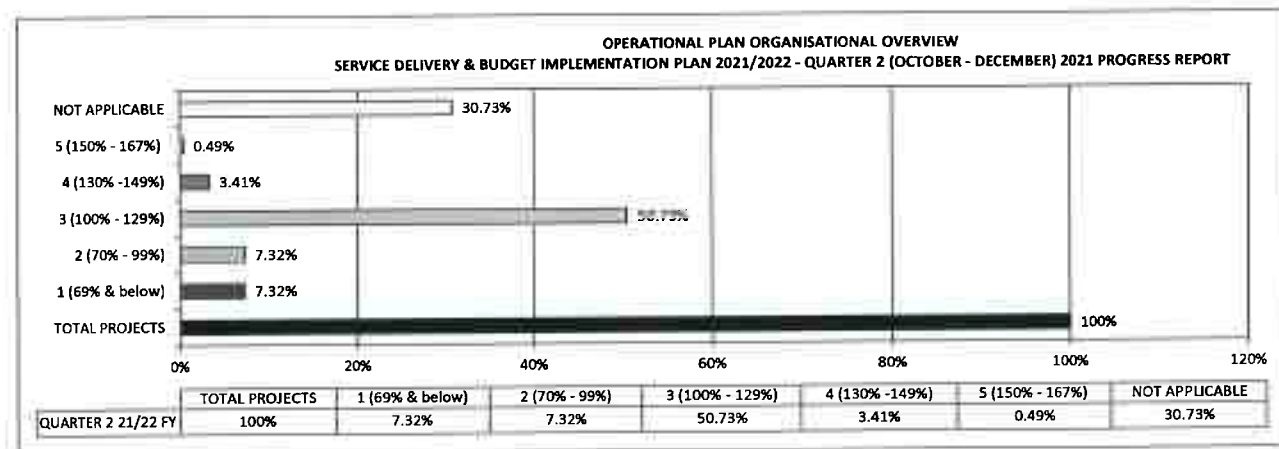
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 OPERATIONAL PLAN ORGANISATIONAL OVERVIEW

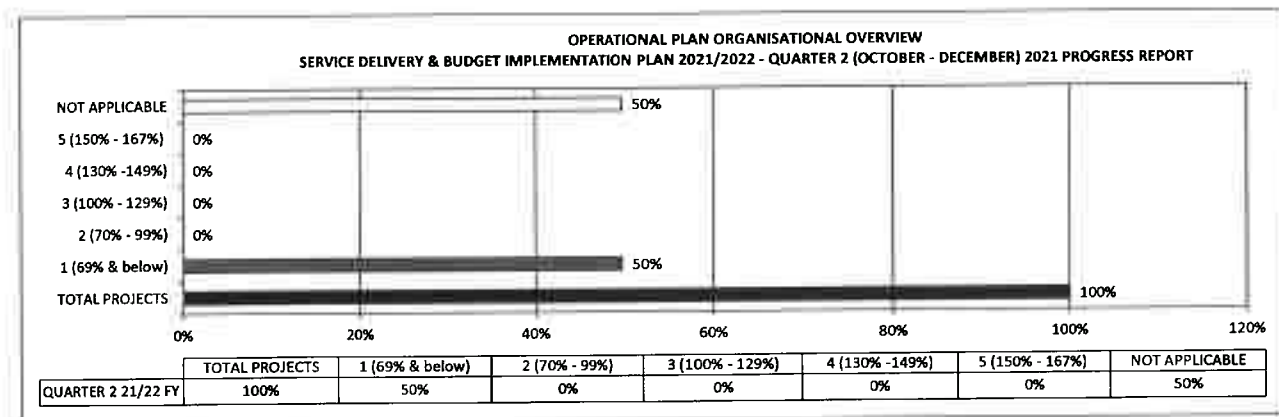
- 1.1 **TOTAL PROJECTS:** 213
- 1.1.1 **OPERATING PROJECTS** 205
- 1.1.2 **CAPITAL PROJECTS** 8

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



- 1.2.1 A total of 205 Operating Projects were reported on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.2 7,32% of the projects were reported as having achieved a 1 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.3 7,32% of the projects were reported as having achieved a 2 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.4 50,73% of the projects were reported as having achieved a 3 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.5 3,41% of the projects were reported as having achieved a 4 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.6 0,49% of the projects were reported as having achieved a 5 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 1.2.7 30,73 % of the projects were reported as not applicable due to not having any targets on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



- 2.1.1 A total of 8 Capital Projects were reported on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.2 50% of the projects were reported as having achieved a 1 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.3 0% of the projects were reported as having achieved a 2 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.4 0% of the projects were reported as having achieved a 3 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.5 0% of the projects were reported as having achieved a 4 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.6 0% of the projects were reported as having achieved a 5 on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT
- 2.1.7 50% of the projects were reported as not applicable due to not having any targets on the Operational Plan for the QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

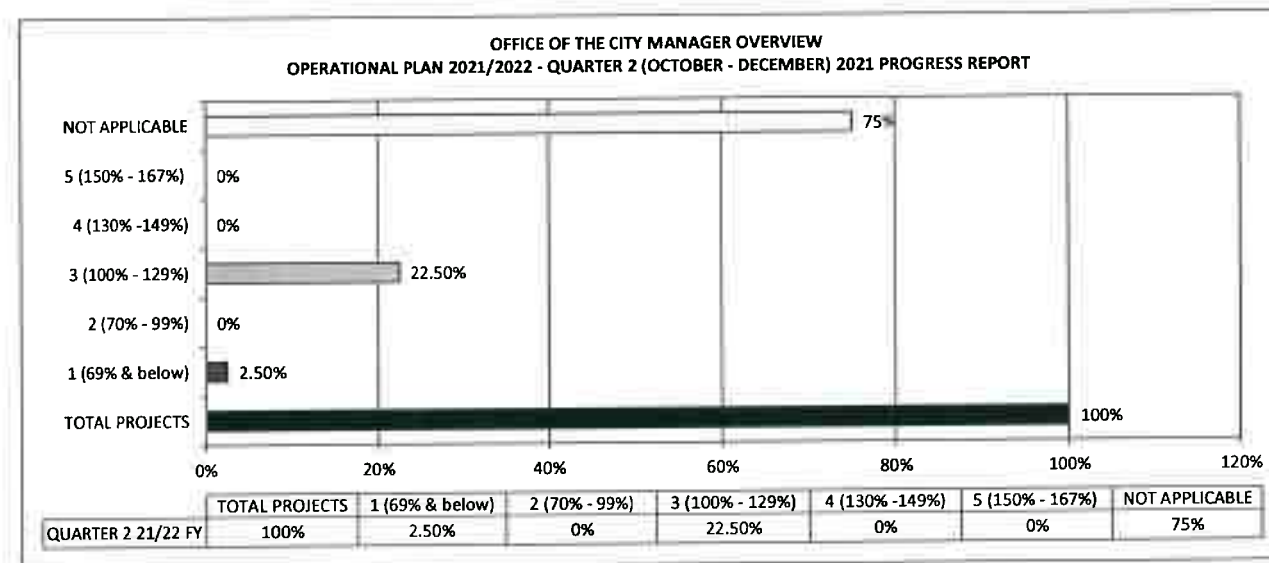
**OFFICE OF THE CITY MANAGER OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 OFFICE OF THE CITY MANAGER OVERVIEW

1.1	TOTAL PROJECTS:	40
1.1.1	OPERATING PROJECTS	40
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



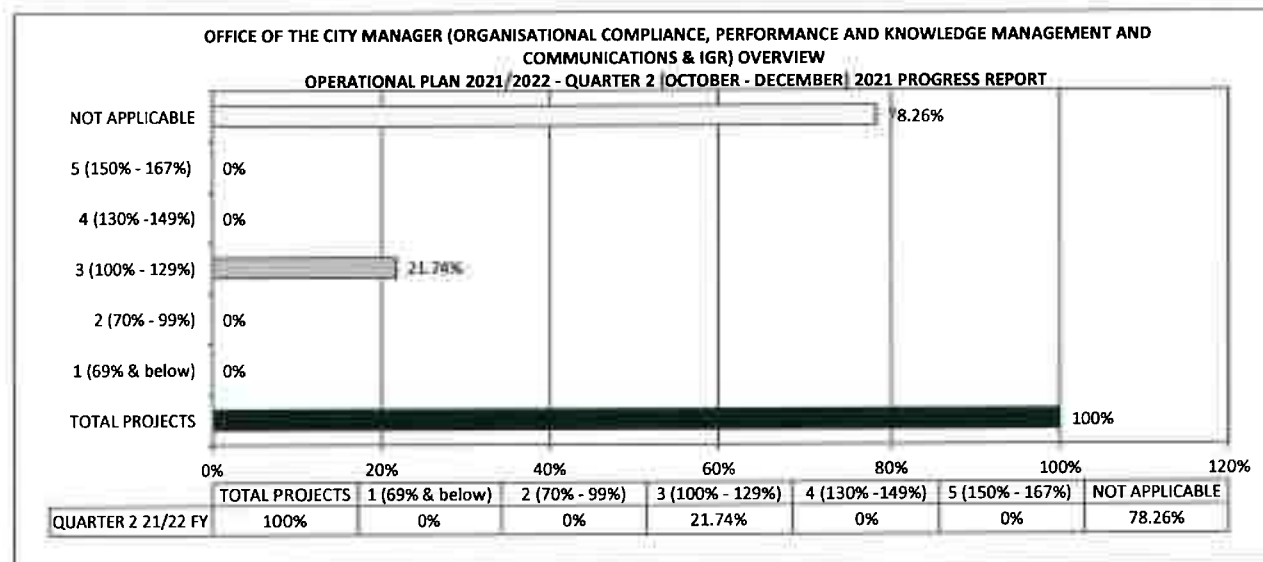
OFFICE OF THE CITY MANAGER (ORGANIZATIONAL COMPLIANCE, PERFORMANCE AND KNOWLEDGE MANAGEMENT & COMMUNICATIONS & IGR) OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 OFFICE OF THE CITY MANAGER (ORGANIZATIONAL COMPLIANCE, PERFORMANCE AND KNOWLEDGE MANAGEMENT & COMMUNICATIONS & IGR) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 23
- 1.1.1 **OPERATING PROJECTS:** 23
- 1.1.2 **CAPITAL PROJECTS:** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



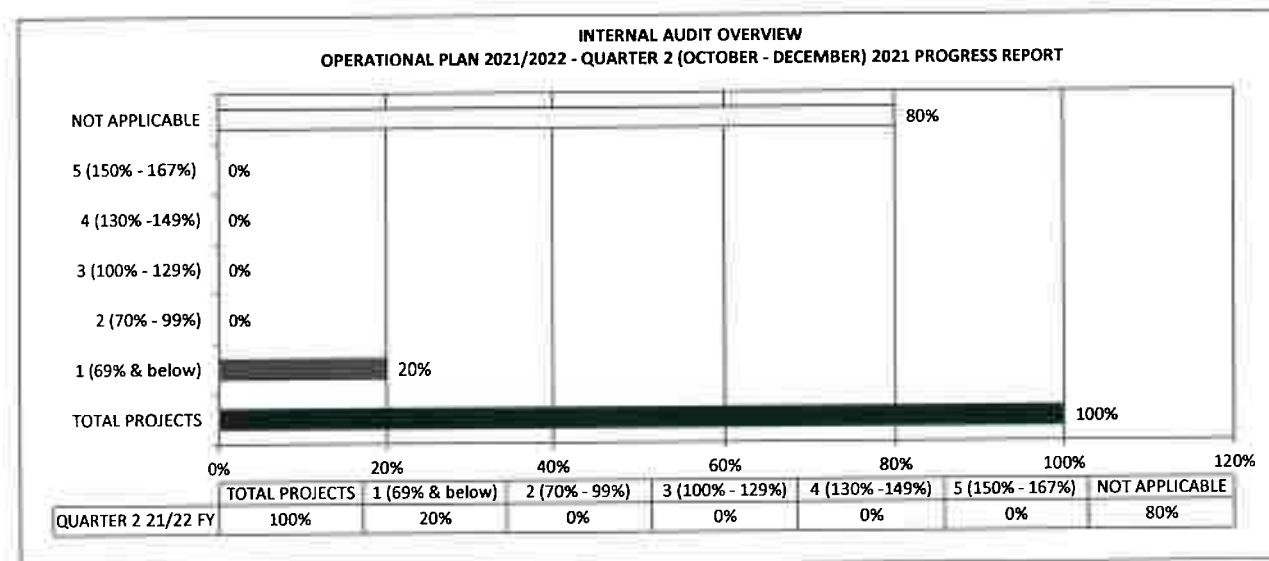
INTERNAL AUDIT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 INTERNAL AUDIT OVERVIEW

- 1.1 **TOTAL PROJECTS:** 5
- 1.1.1 **OPERATING PROJECTS** 5
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



ID	OBJECTIVE	KEY PERFORMANCE INDICATORS	MEASUREMENT	STRATEGIC INITIATIVE	ACTIVITY	ACTIVITY APPLY (Y/N)	ACTIVITY START DATE	ACTIVITY END DATE	ACTIVITY STATUS	ACTIVITY COMMENTS	ACTIVITY IMPACT	ACTIVITY RISK	ACTIVITY COST	ACTIVITY BUDGET	ACTIVITY FUNDING	INTERNAL CONTROL REPORTING 2021/2022		INTERNAL CONTROL RISK	INTERNAL CONTROL RISK RATING
																INTERNAL CONTROL RISK	INTERNAL CONTROL RISK RATING		
E 01	1. BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	Assurance Services	1. plan was approved	To ensure 100% balanced and conflict free year audit billing for 2021/22 and Annual Audit Plan for 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	Development of internal audit plan for 2021/22 and 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	N/A	N/A	N/A	N/A	N/A	1. plan was approved	To ensure 100% balanced and conflict free year audit billing for 2021/22 and Annual Audit Plan for 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	Development of internal audit plan for 2021/22 and 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	N/A	N/A	N/A	N/A	N/A	N/A
E 01	1. BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	Assurance Services	1. plan was approved	To ensure 100% balanced and conflict free year audit billing for 2021/22 and Annual Audit Plan for 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	Development of internal audit plan for 2021/22 and 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	N/A	N/A	N/A	N/A	N/A	1. plan was approved	To ensure 100% balanced and conflict free year audit billing for 2021/22 and Annual Audit Plan for 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	Development of internal audit plan for 2021/22 and 2022/23 FY which informed by risk assessment & legislation that will provide independent assurance of internal control, governance and risk.	N/A	N/A	N/A	N/A	N/A	N/A
E 01	1. BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	Assurance Services	3 done in 2020/21	To ensure monitoring of internal audit activities by the Audit Committee on quarterly basis.	4 x internal quarterly audit report	N/A	N/A	N/A	N/A	N/A	3 done in 2020/21	To ensure monitoring of internal audit activities by the Audit Committee on quarterly basis.	4 x internal quarterly audit report	N/A	N/A	N/A	N/A	N/A	N/A
A 01	1. BUILDING A CAPABLE & DEVELOPING MUNICIPALITY	Assurance Services	4 reports done in 2020/21	To ensure that the Audit Committee and Council is kept up to date on internal audit activities & they are able to play an oversight role.	4 x report on the status of internal audit	N/A	N/A	N/A	N/A	N/A	4 reports done in 2020/21	To ensure that the Audit Committee and Council is kept up to date on internal audit activities & they are able to play an oversight role.	4 x report on the status of internal audit	N/A	N/A	N/A	N/A	N/A	N/A

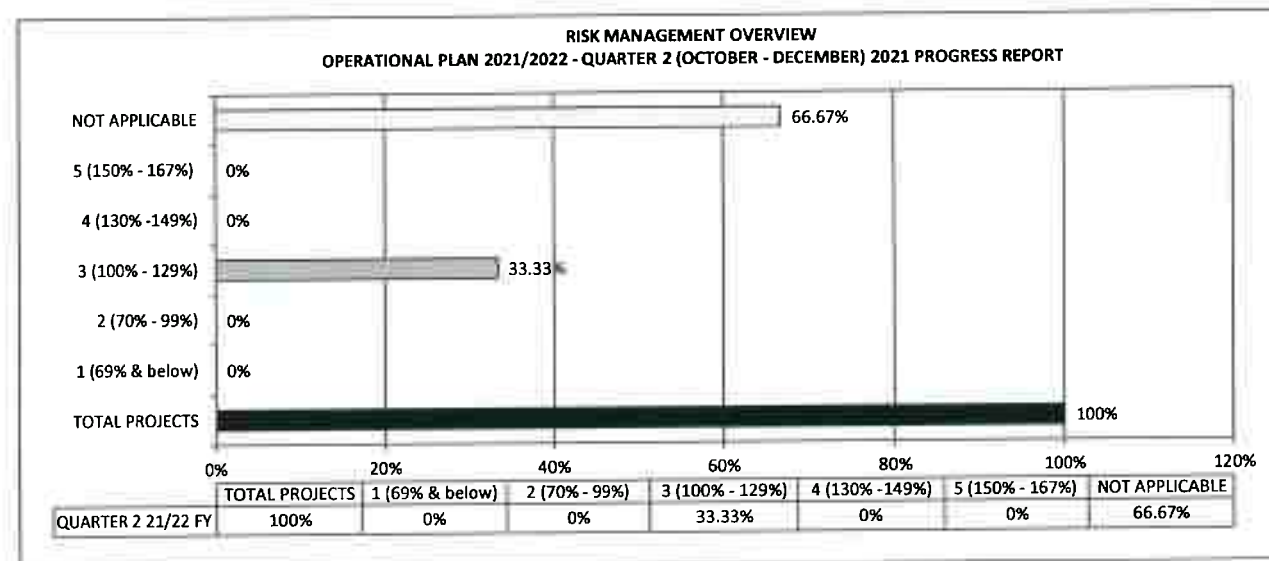
RISK MANAGEMENT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 RISK MANAGEMENT OVERVIEW

1.1	TOTAL PROJECTS:	3
1.1.1	OPERATING PROJECTS	3
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



ID	DESCRIPTION	STRATEGIC PLAN	INITIATIVE	ACTION PLAN	KEY PERFORMANCE INDICATORS	MILESTONES	ACTIVITY / WORK PLAN	START DATE	PERFORMANCE REPORT				PROGRESS REPORT
									ACTIVITY	ACTIVITY	ACTIVITY	ACTIVITY	
A2	BUILDING CAPABLE & DEVELOPING MUNICIPAL GOVERNANCE & PUBLIC PARTICIPATION	GOVERNANCE & PUBLIC PARTICIPATION	Risk Management Services	Risk Management Plan for 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022
E1	BUILDING CAPABLE & DEVELOPING MUNICIPAL GOVERNANCE & PUBLIC PARTICIPATION	GOVERNANCE & PUBLIC PARTICIPATION	Risk Management Services	Risk Management Plan for 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022	100% completion of risk management activities per the risk strategy by 30 June 2021/2022

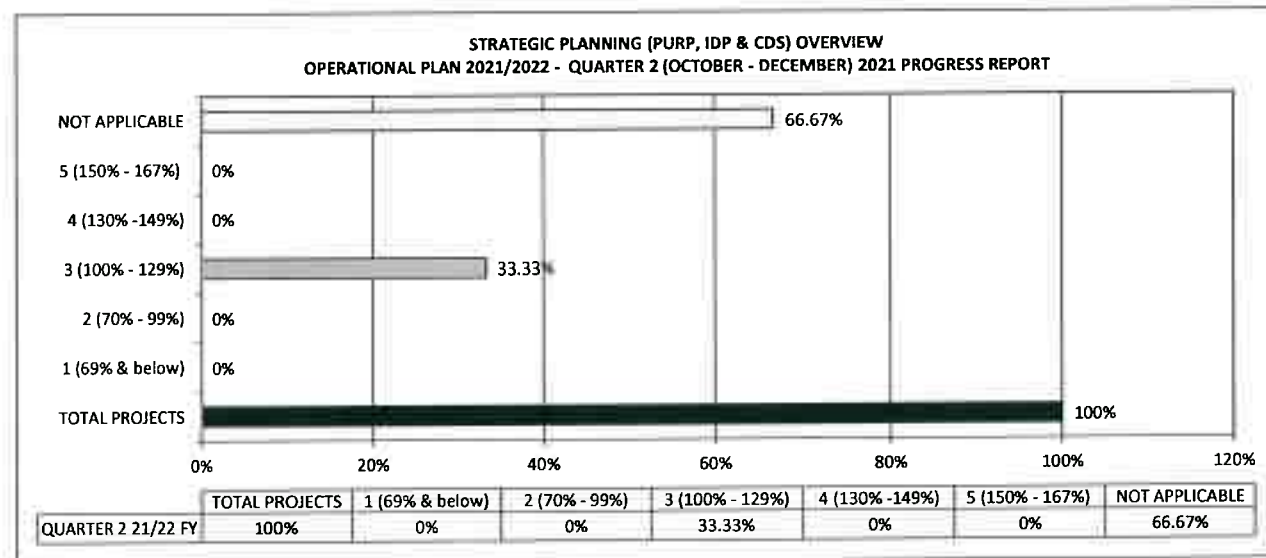
**STRATEGIC PLANNING (PURP, IDP & CDS) OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 STRATEGIC PLANNING (PURP, IDP & CDS) OVERVIEW

1.1	TOTAL PROJECTS:	9
1.1.1	OPERATING PROJECTS	9
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



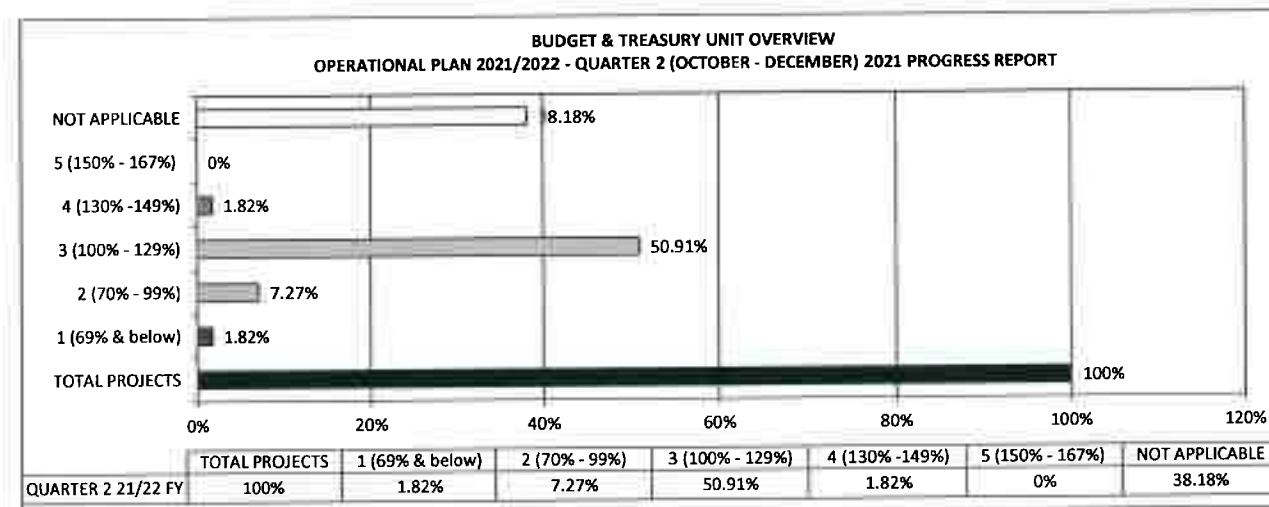
BUDGET & TREASURY UNIT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

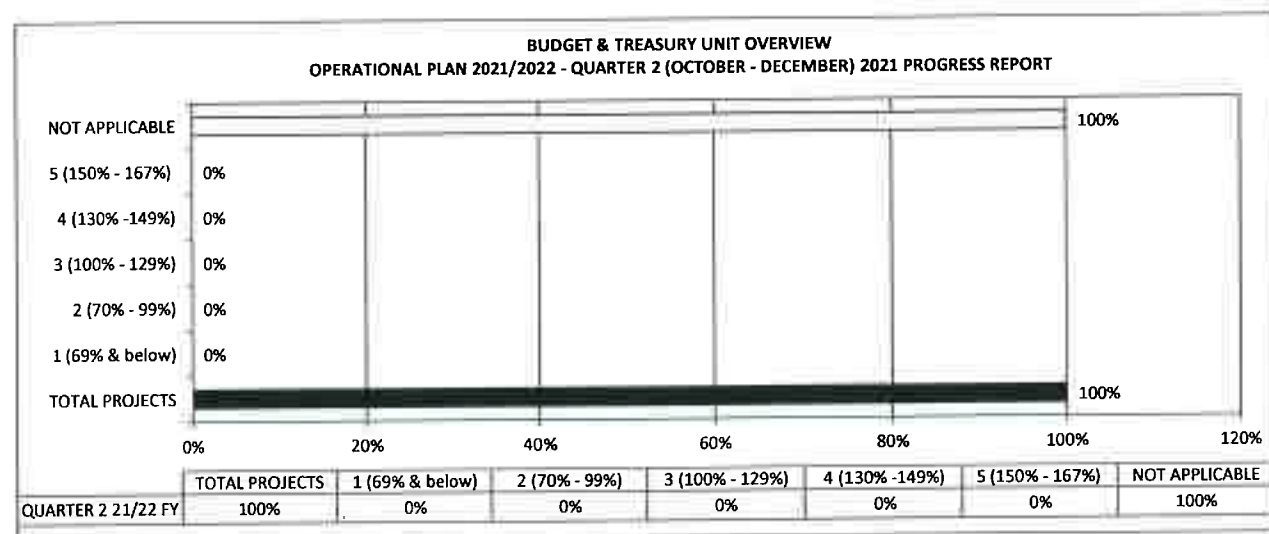
1 BUDGET & TREASURY UNIT OVERVIEW

1.1	TOTAL PROJECTS:	56
1.1.1	OPERATING PROJECTS	55
1.1.2	CAPITAL PROJECTS	1

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



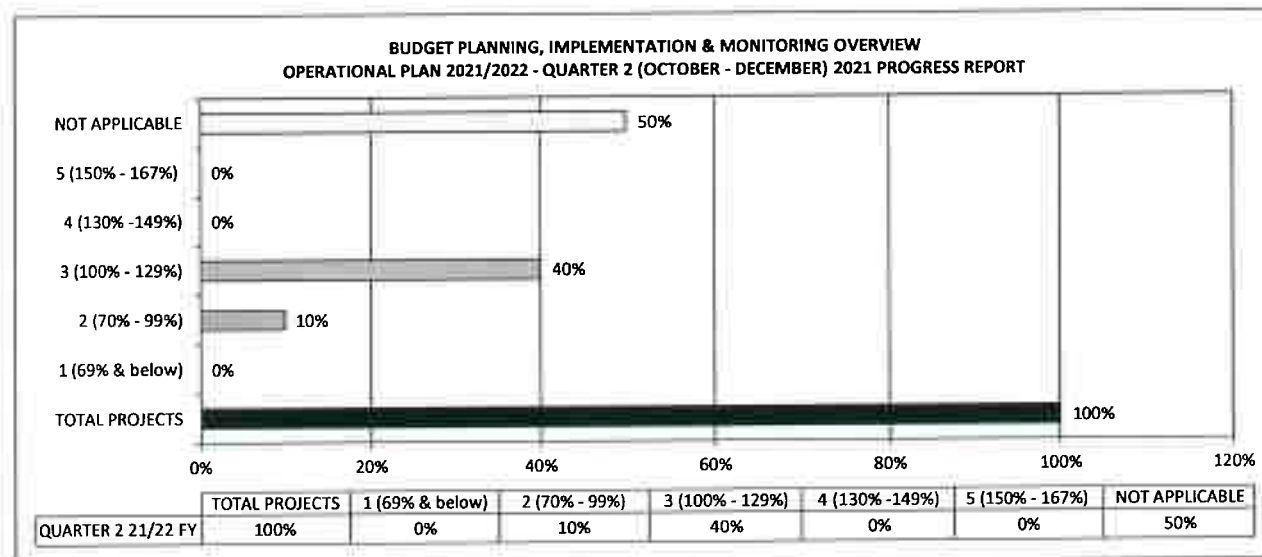
**BUDGET PLANNING, IMPLEMENTATION & MONITORING OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 BUDGET PLANNING, IMPLEMENTATION & MONITORING OVERVIEW

- 1.1 TOTAL PROJECTS: 10
- 1.1.1 OPERATING PROJECTS 10
- 1.1.2 CAPITAL PROJECTS 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



Strategic Outcome	Strategic Direction	Priority Action	Project/Program	Key Deliverables	Responsible Officer	Start Date	End Date	Frequency	Reporting Mechanism	Other Information
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Implementation of process plan	Uploading of final approved budget data into the NT portal for the 2022/23 FY	Financial Controller	1/1/2022	30/6/2022	One time	N/A	
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Implementation of process plan	Uploading of MCOCA Budget date strings into the NT portal for the 2022/23 FY	Financial Controller	1/1/2022	30/6/2022	One time	N/A	
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Implementation of process plan	Summary of the approved budget and tariff for the 2022/23 FY	Financial Controller	1/1/2022	30/6/2022	One time	N/A	
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Compliance	12 x 571 reports produced and submitted to SMC by the 30th of June 2022	Financial Controller	1/1/2022	30/6/2022	Quarterly	N/A	6 x 571 reports produced and submitted to SMC by the 30th of December 2021
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Compliance	4 x Quarterly reports on Section 52(4) produced and submitted to SMC by the 30th of April 2022	Financial Controller	1/1/2022	30/6/2022	Quarterly	N/A	2 x Quarterly report on Section 52(4) produced and submitted to SMC by the 31st of December 2021
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Compliance	Section 72 (mid-year) performance report prepared and submitted to SMC by the 25th of January 2021	Financial Controller	1/1/2022	30/6/2022	Annual	N/A	Section 72 (mid-year) performance report for the 2021/22 FY prepared and submitted to Full Council by the 25th of January 2022
D 03	4 - FINANCIAL SUSTAINABILITY	B & T	Compliance	12 x Monthly monitoring of grants reports prepared and submitted to SMC by the 15th July 2021	Financial Controller	1/1/2022	30/6/2022	Monthly	N/A	12 x Monthly monitoring of grants reports prepared and submitted to SMC by the 30th of June 2022

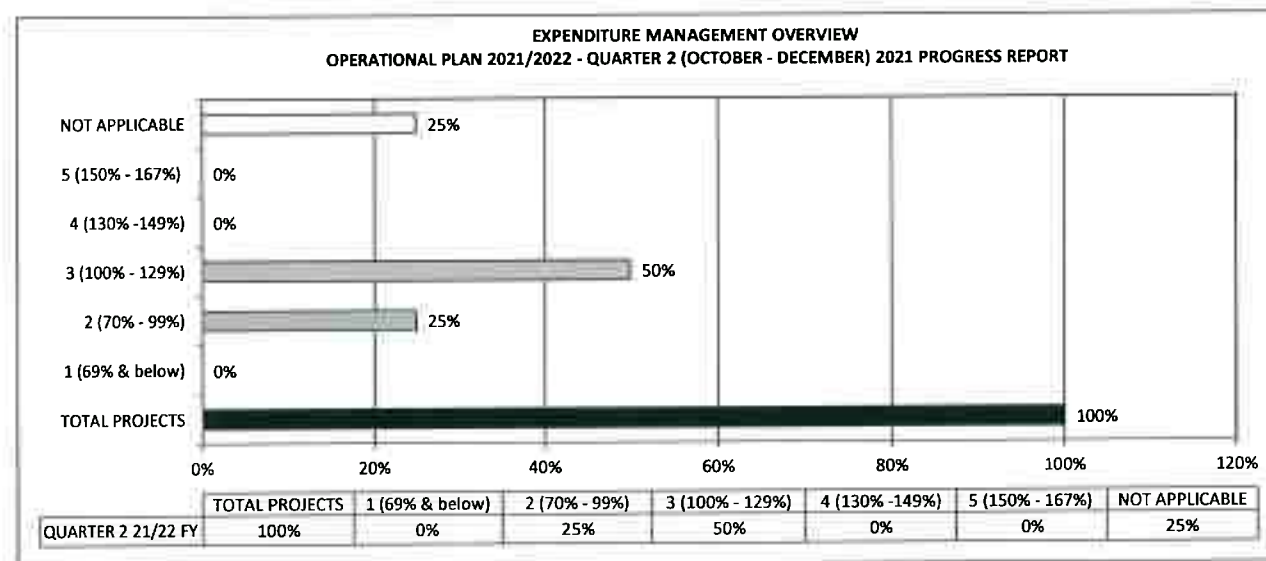
EXPENDITURE MANAGEMENT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
1		NIL ACHIEVED	69% and below	
2		TARGET PARTIALLY MET	70% - 99%	
3		TARGET MET	100% - 129%	
4		TARGET EXCEEDED	130% - 149%	
5		TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 EXPENDITURE MANAGEMENT OVERVIEW

1.1	TOTAL PROJECTS:	4
1.1.1	OPERATING PROJECTS	4
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



NOTES	EXP REFERENCE	EXP DESCRIPTION	EXP CODE	EXP CATEGORY	EXP TYPE	EXP STATUS	EXP START DATE	EXP END DATE	ANNUAL BUDGET VOTE	PERFORMANCE				PROGRESS REPORT
										2021 MONTHLY	2021 MONTHLY	2021 MONTHLY	2021 MONTHLY	
		EXP 01 FINANCIAL SUSTAINABILITY												
	D 01	EXP 02 FINANCIAL SUSTAINABILITY												
	D 02	EXP 03 FINANCIAL SUSTAINABILITY												
	D 04	EXP 04 FINANCIAL SUSTAINABILITY												

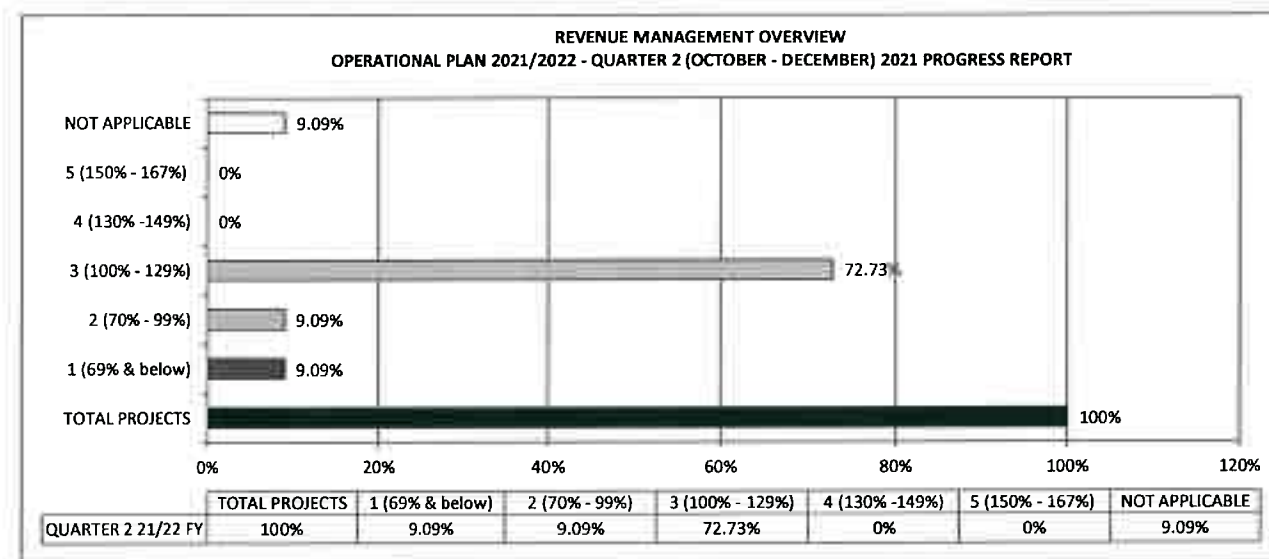
REVENUE MANAGEMENT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 REVENUE MANAGEMENT OVERVIEW

- 1.1 **TOTAL PROJECTS:** 11
- 1.1.1 **OPERATING PROJECTS** 11
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



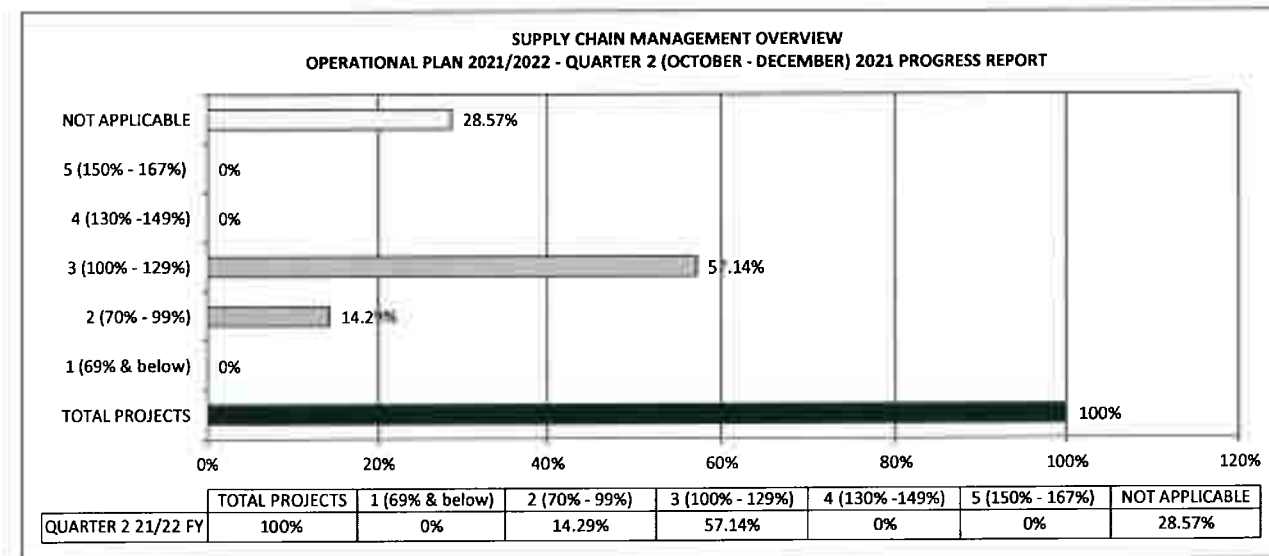
SUPPLY CHAIN MANAGEMENT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 SUPPLY CHAIN MANAGEMENT OVERVIEW

- 1.1 TOTAL PROJECTS:** 7
- 1.1.1 OPERATING PROJECTS** 7
- 1.1.2 CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



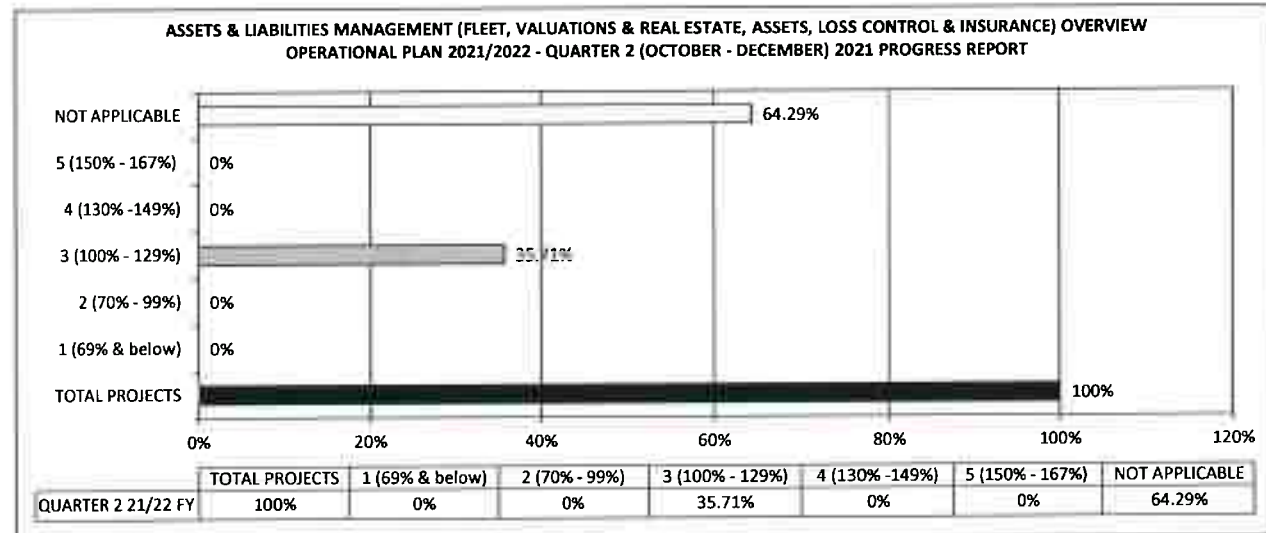
ASSETS & LIABILITIES MANAGEMENT (FLEET, VALUATIONS & REAL ESTATE, ASSETS, LOSS CONTROL & INSURANCE) OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

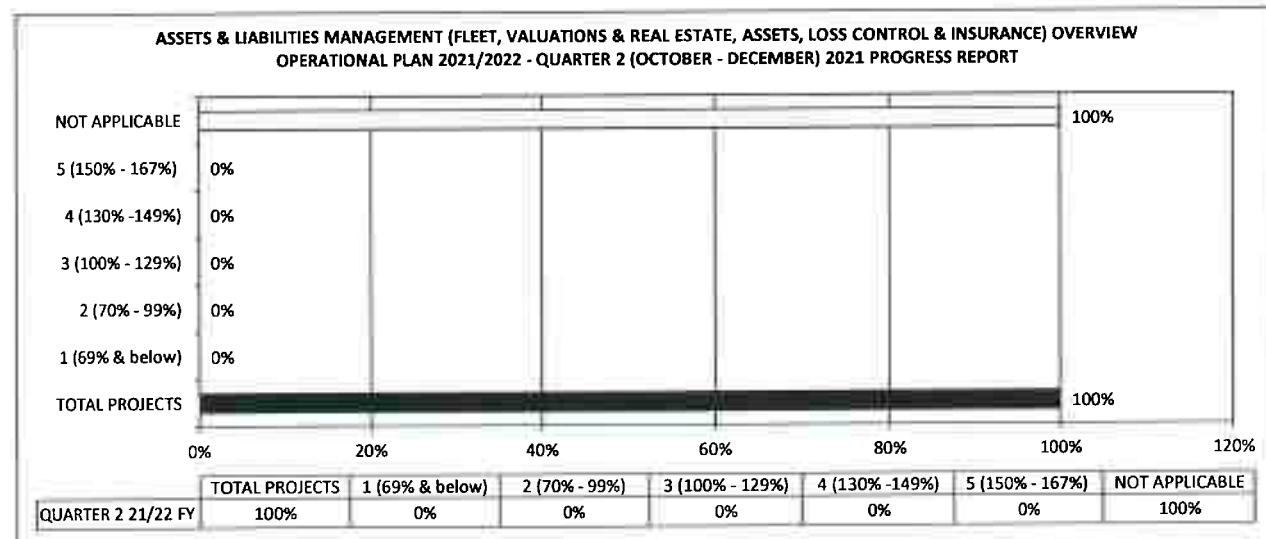
1 ASSETS & LIABILITIES MANAGEMENT (FLEET, VALUATIONS & REAL ESTATE, ASSETS, LOSS CONTROL & INSURANCE) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 15
- 1.1.1 **OPERATING PROJECTS** 14
- 1.1.2 **CAPITAL PROJECTS** 1

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



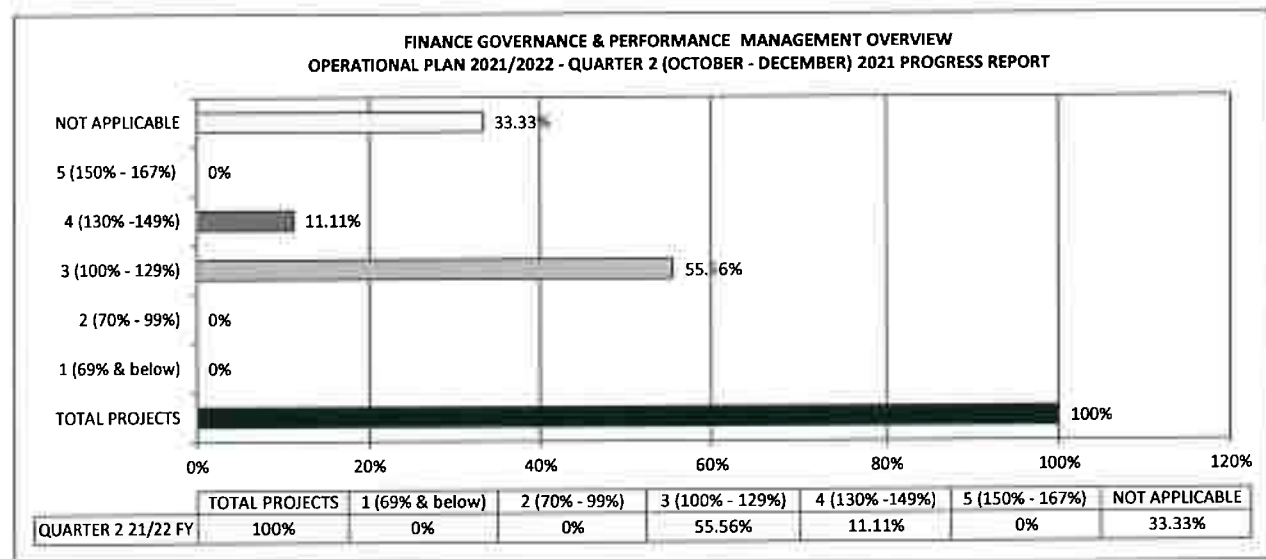
**FINANCE GOVERNANCE & PERFORMANCE MANAGEMENT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 FINANCE GOVERNANCE & PERFORMANCE MANAGEMENT OVERVIEW

- 1.1 TOTAL PROJECTS: 9
- 1.1.1 OPERATING PROJECTS 9
- 1.1.2 CAPITAL PROJECTS 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



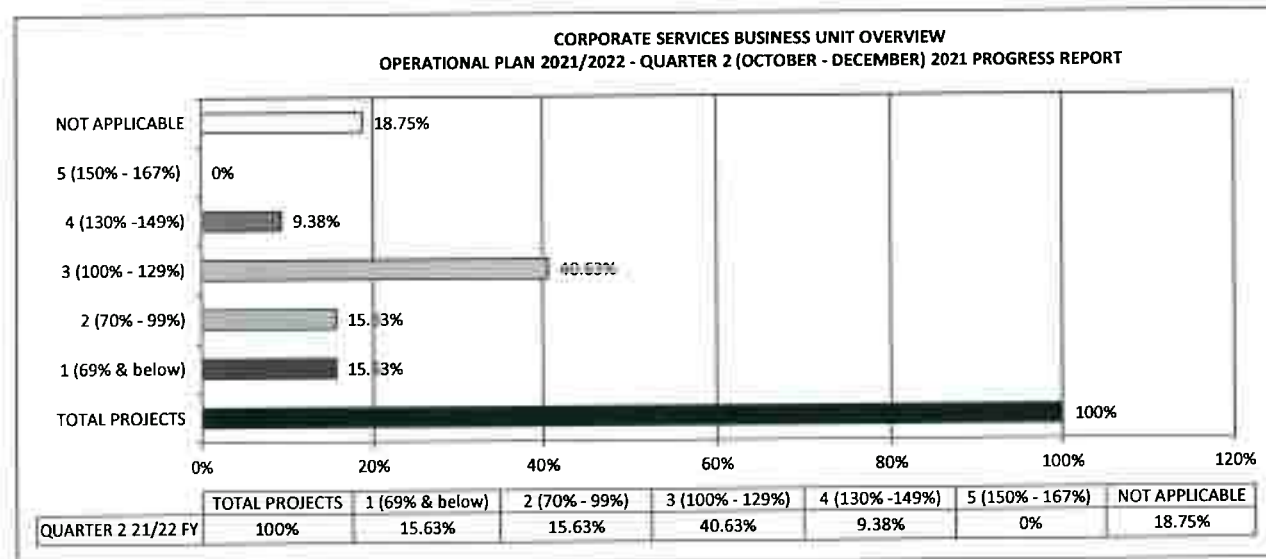
CORPORATE SERVICES BUSINESS UNIT OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

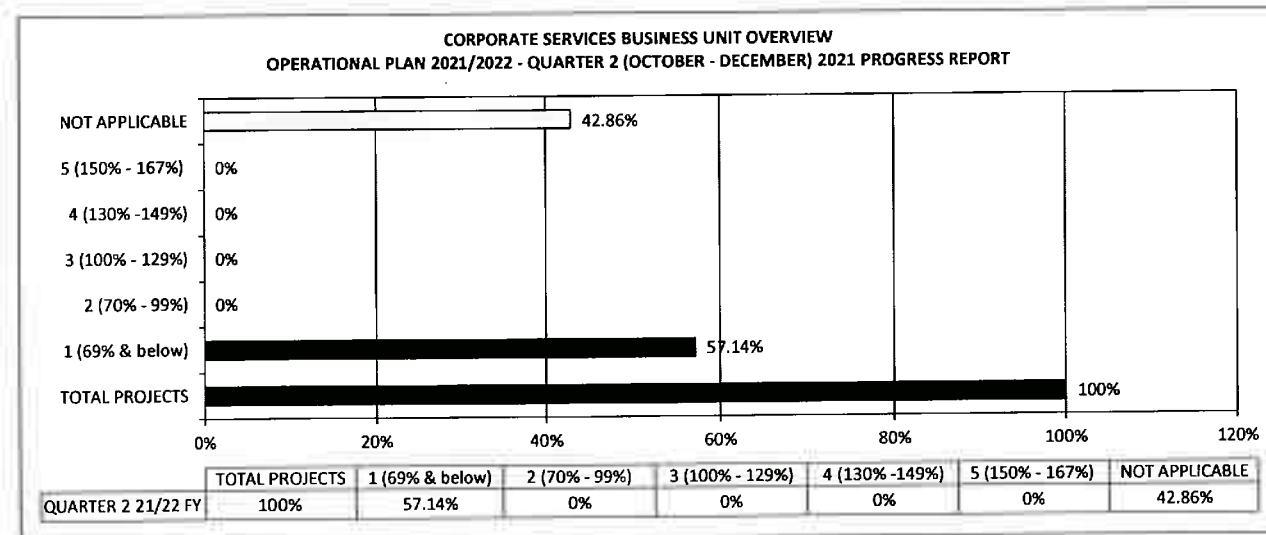
1 CORPORATE SERVICES BUSINESS UNIT OVERVIEW

1.1	TOTAL PROJECTS:	39
1.1.1	OPERATING PROJECTS	32
1.1.2	CAPITAL PROJECTS	7

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



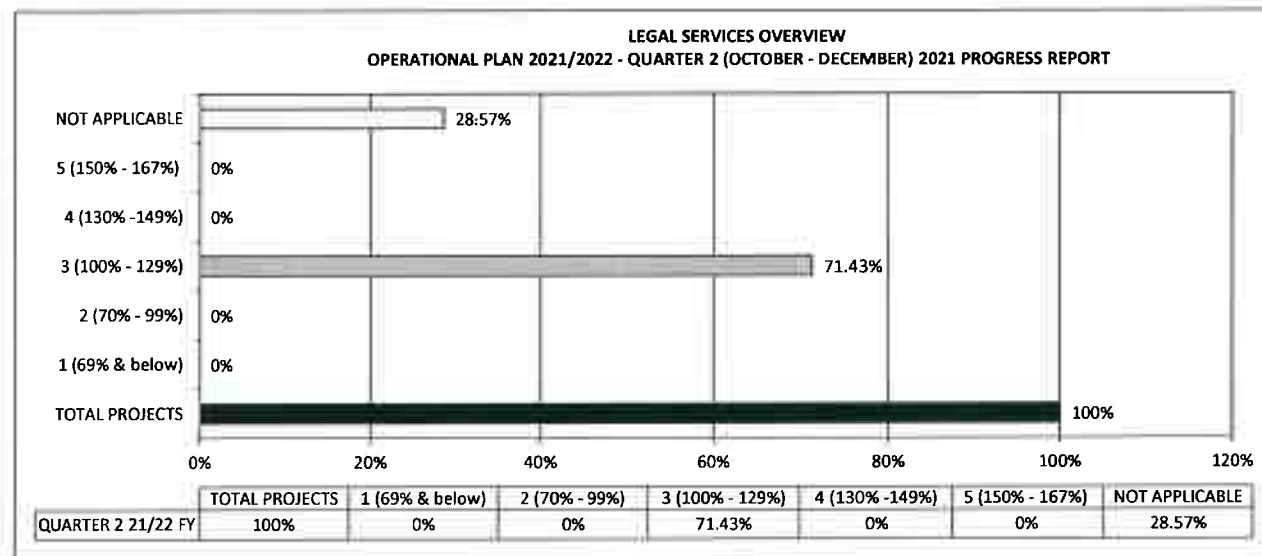
LEGAL SERVICES OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 LEGAL SERVICES OVERVIEW

1.1	TOTAL PROJECTS:	7
1.1.1	OPERATING PROJECTS	7
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



WEEK	JOB NUMBER	JOB DESCRIPTION	PRIORITY	STATUS	MILESTONES / DATES	IMPACT/BENEFIT	BUDGET	COST CENTRE	BUDGET	BUDGET	BUDGET	PERFORMANCE INDICATORS				COMPLETION DATE
												QUALITY	QUANTITY	EFFICIENCY	EFFICACY	
A 001	1 - BUILDING CAPABLE DEVELOPMENT MUNICIPAL	1. Review of the current legal position in all civil matters in 2019/20	All	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20	100% Legal representation provided in all civil matters in 2019/20
A 002	1 - BUILDING CAPABLE DEVELOPMENT MUNICIPAL	1. Review of the current legal position in all civil matters in 2020/21	All	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21	100% Legal representation provided in all civil matters in 2020/21
A 003	1 - BUILDING CAPABLE DEVELOPMENT MUNICIPAL	1. Review of the current legal position in all civil matters in 2021/22	All	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22	100% Legal representation provided in all civil matters in 2021/22

PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021																						
INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	INTERMEDIATE PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	MACHINE / TRACTOR UNIT	HEALTH AND SAFETY	INDICATOR	GENERAL TARGET / COMMENT	UNIT OF MEASURE	FINANCIAL SUMMARY		PERFORMANCE REPORT				SOCIETY TO IMPLEMENT MEASURES			
													ACTUAL (2021/22)	BUDGET (2021/22)	QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL (2021/22) Net (Applicable)	COMPLETION RATE		COMPLETION RATE	COMPLETION RATE	COMPLETION RATE
A 2	BUILDING LOCAL CAPABILITY DEVELOPMENT MUNICIPAL				Legal Representation					100% provision of legal inputs into police matters in all Labour Litigation as and when required by the 30th of June 2022	% provision of legal inputs into police matters in all Labour Litigation as and when required	0	R2 000 000	\$1001 213 54	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
A 2	BUILDING LOCAL CAPABILITY DEVELOPMENT MUNICIPAL				Legal Representation					100% provision of legal inputs into police matters in all Labour Litigation as and when required by the 30th of June 2022	% provision of legal inputs into police matters in all Labour Litigation as and when required	0	R2 000 000	\$1001 213 54	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

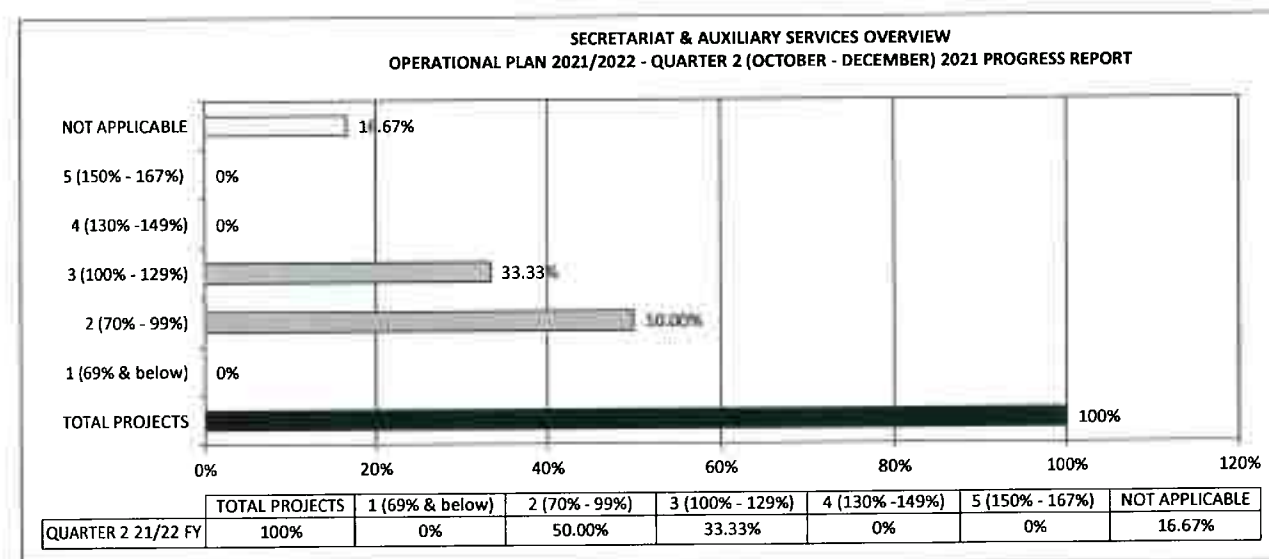
**SECRETARIAT & AUXILIARY SERVICES OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

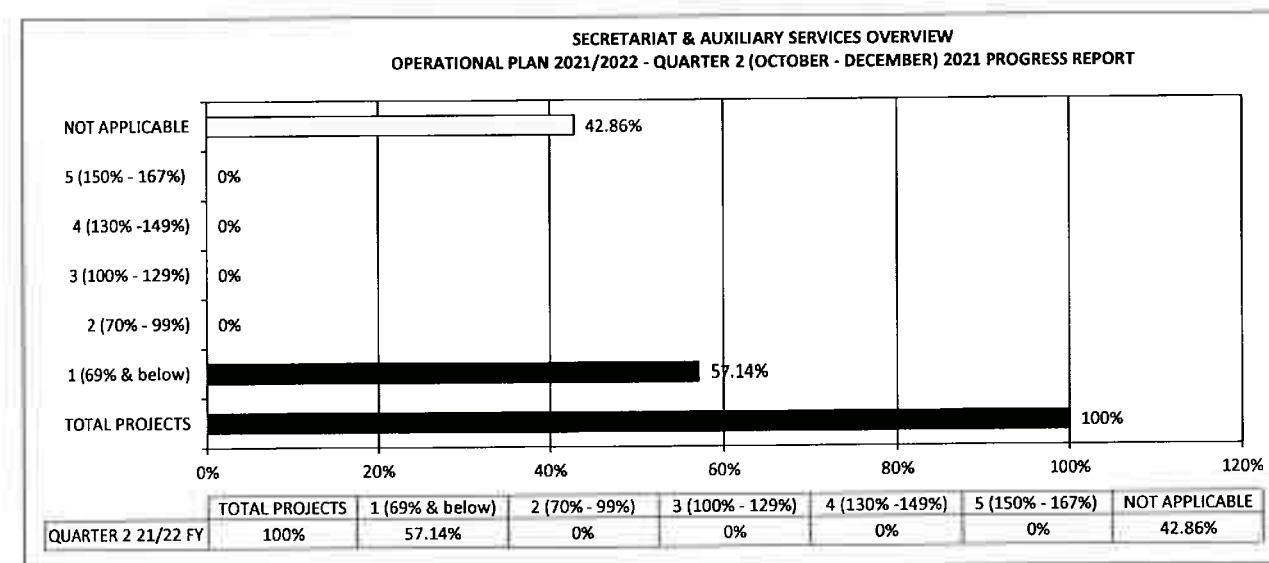
1 SECRETARIAT & AUXILIARY SERVICES OVERVIEW

- 1.1 TOTAL PROJECTS:** 13
- 1.1.1 OPERATING PROJECTS:** 6
- 1.1.2 CAPITAL PROJECTS:** 7

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



INDEX	CORPORATE SERVICES	SECRETARIAT & SUPPORT SERVICES	PROJECT	MANAGING DIRECTOR	SUPERVISOR	BUSINESS UNIT / DIVISION	LIST OF MEASURES	BUDGET		ACTUAL		VARIANCE		REPORT
								2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	
E 01	SAS 02	SAS 02	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly
E 01	SAS 03	SAS 03	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly
E 01	SAS 04	SAS 04	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly
E 01	SAS 05	SAS 05	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly
E 01	SAS 06	SAS 06	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly
E 01	SAS 07	SAS 07	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	Improving Corporate Governance & Public Participation	N/A	N/A	N/A	N/A	N/A	N/A	Monthly

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	AREA	PROGRAMME	PROJECT	YEAR	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	QUALITY MEASURE / TARGET	UNIT OF MEASURE	FUNDING SOURCE	VOTE	2021 PROGRESS REPORT		CORRECTIVE MEASURE	SOURCE DOCUMENT
															QUARTER 1 TARGET	QUARTER 2 TARGET		
E 01	SAS 09			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Stitching machine	N/A	Purchase of a stitching machine	Stitching machine purchased and delivered	Stitching machine purchased and delivered by the 31st of October 2021	Stitching machine purchased and delivered by the 31st of October 2021	100000	CAPEX	1100	7 x Air conditioners purchased and delivered by the 31st of October 2021	7 x Air conditioners purchased and delivered by the 31st of October 2021	Receipt	
E 01	SAS 09			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Stitching machine	N/A	Purchase of a stitching machine	Stitching machine purchased and delivered	Stitching machine purchased and delivered by the 31st of October 2021	Stitching machine purchased and delivered by the 31st of October 2021	100000	CAPEX	1100	7 x Air conditioners purchased and delivered by the 31st of October 2021	7 x Air conditioners purchased and delivered by the 31st of October 2021	Receipt	
E 01	SAS 10			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Air conditioner	N/A	Air conditioner purchase	7 x Air conditioners purchased and delivered	7 x Air conditioners purchased and delivered by the 31st of October 2021	7 x Air conditioners purchased and delivered by the 31st of October 2021	121000	CAPEX	0	7 x Air conditioners purchased and delivered by the 31st of October 2021	7 x Air conditioners purchased and delivered by the 31st of October 2021	Receipt	
E 01	SAS 11			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Chairs	N/A	Purchasing chairs	4 x Chairs purchased and delivered	4 x Chairs purchased and delivered by the 30th of September 2021	Number and Date Chairs purchased and delivered	18000	CAPEX	N/A	4 x Chairs purchased and delivered by the 30th of September 2021	4 x Chairs purchased and delivered by the 30th of September 2021	N/A	
E 01	SAS 12			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Fracking machine	N/A	Purchasing fracking machine	Fracking machine purchased and delivered	Fracking machine purchased and delivered by the 31st of October 2021	Fracking machine purchased and delivered by the 31st of October 2021	50000	CAPEX	0	Fracking machine purchased and delivered by the 31st of October 2021	Fracking machine purchased and delivered by the 31st of October 2021	Receipt	
E 01	SAS 11			5 - GOOD GOVERNANCE & PUBLIC PARTICIPATION	Improving Corporate Governance & Services Compliance and Risk Reduction	Audio equipment	N/A	Purchasing audio equipment	Audio equipment purchased and upgraded	Audio equipment purchased and upgraded by the 31st of March 2022	Audio equipment purchased and upgraded by the 31st of March 2022	283500	CAPEX	N/A	Audio equipment purchased and upgraded by the 31st of March 2022	Audio equipment purchased and upgraded by the 31st of March 2022	N/A	

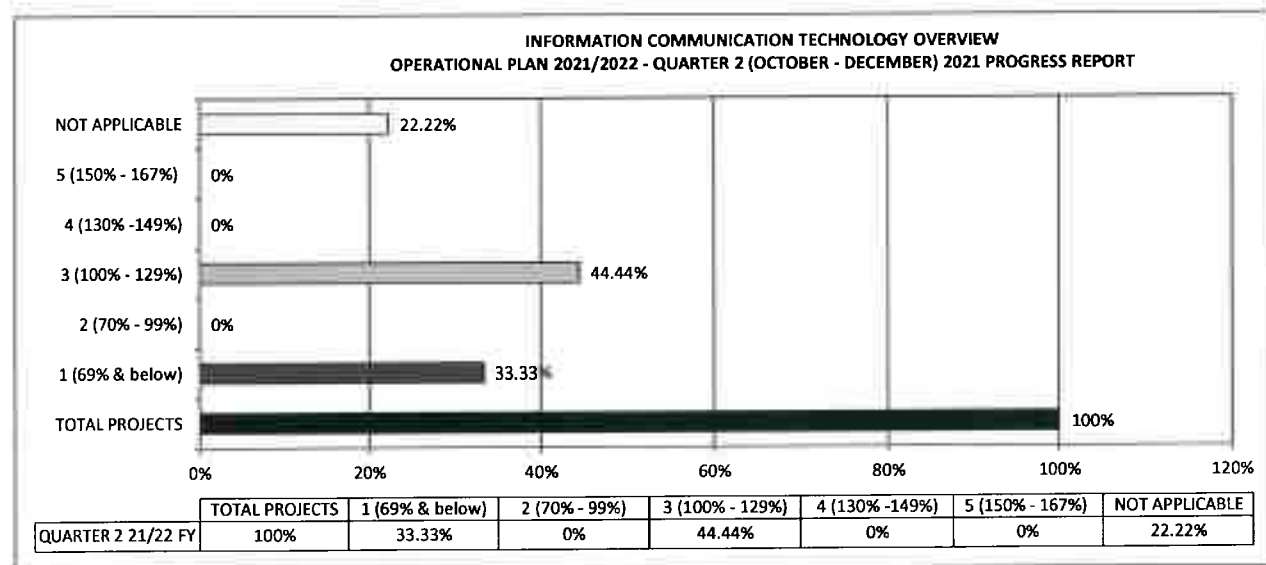
**INFORMATION COMMUNICATION TECHNOLOGY OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 INFORMATION COMMUNICATION TECHNOLOGY OVERVIEW

1.1	TOTAL PROJECTS:	9
1.1.1	OPERATING PROJECTS	9
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT																			
INDEX	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	BASELINE / STATUS QMS	MEASURABLE OBJECTIVE	INDICATOR	UNIT OF MEASURE	FUNDS SOURCE	VOTE (OPRA/CAPEX/REVENUE)	QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT							
												QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT	REVISION FOR DISCUSSION	CORRECTIVE MEASURE	TIMEFRAME TO IMPLEMENT MEASURES	SOURCE DOCUMENT			
			INFORMATION TECHNOLOGY DEVELOPMENT	ICT GOVERNANCE	ICT Audit	Final suppression and mitigation of findings, and Air-Conditioners Data Centres	Suppression and mitigation of findings and Air-Conditioners Data Centres	100% of all findings resolved	ICT findings resolved	N/A	N/A		60% of all ICT Audit findings resolved by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A
			MUNICIPAL GOVERNANCE DEVELOPMENT	Audit Findings Remediation	ICT Audit	Final suppression and mitigation of findings, and Air-Conditioners Data Centres	Suppression and mitigation of findings and Air-Conditioners Data Centres	100% of all findings resolved	ICT findings resolved	N/A	N/A		60% of all ICT Audit findings resolved by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A
			MUNICIPAL TRANSFORMATIONAL DEVELOPMENT	Automation of Agendas and Minutes for Secretaries Unit	Automation of Agendas and Minutes for Secretaries Unit	Manual Processing of Agendas and Minutes	Includes breakdown of findings resolved	100% of Agendas and Minutes for Secretaries Unit resolved by the 31st of December 2021	Completed	N/A	N/A		100% of Agendas and Minutes for Secretaries Unit automated by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A

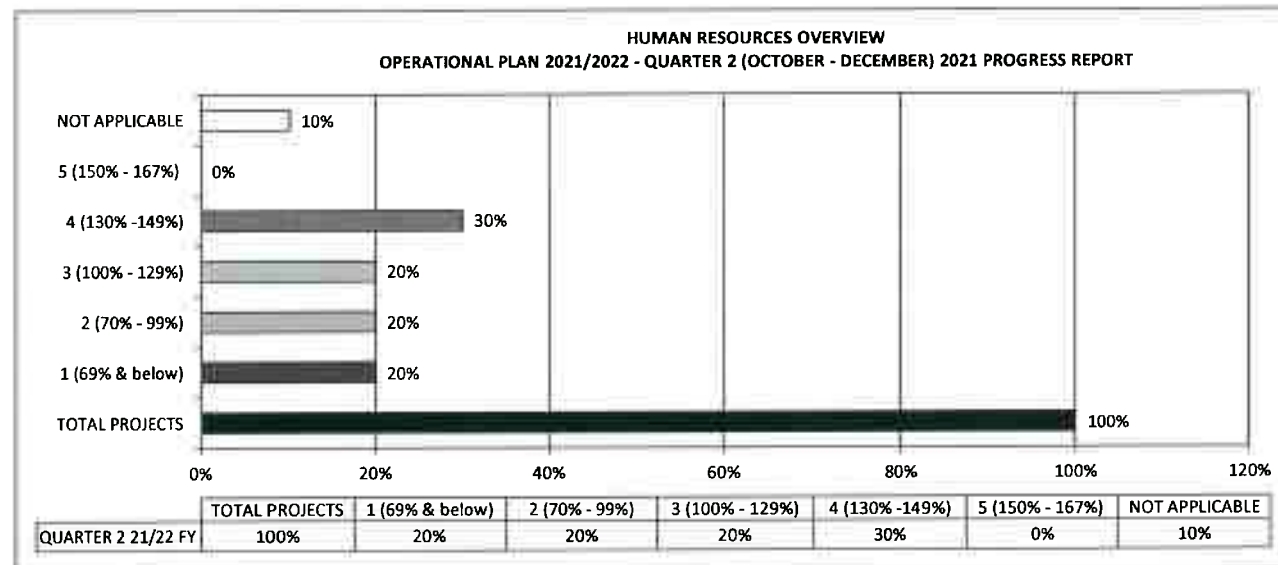
HUMAN RESOURCES OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 HUMAN RESOURCES OVERVIEW

1.1	TOTAL PROJECTS:	10
1.1.1	OPERATING PROJECTS	10
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



Project / Initiative	Strategic Objective	Business Case / Justification	Key Performance Indicators (KPIs)	Start Date	End Date	Responsible	Phase	Current Status / Progress	Next Steps / Action Plan	Dependencies / Risks	Impact / Benefits	Estimated Cost	Reporting Period	Reporting Officer	Reporting Date	Reporting Period
HR 02 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Facilitate the training of 450 x employees according to the Workplace Skills Plan 21/22	450 x employees trained	01/01/2021	30/06/2022	HR	Phase 1: Training providers identified and approved	450 x employees trained by Accredited training providers according to PDPs received from Business Units and in accordance to the Workplace Skills Plan approved 21/22	Facilitation of the training of employees by Accredited training providers according to PDPs received from Business Units and in accordance to the Workplace Skills Plan approved 21/22. The tender was received on the 10 November 2021. The tender process is still ongoing. Meetings impacted on the approval of the report which delayed the approval of the report.	None	450 x employees trained	N/A	HR	01/01/2021	30/06/2022	
HR 03 - CREATING A LEARNING CITY AND CITY OF LEARNING	MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Facilitate the training of 110 x interns according to the Workplace Skills Plan 21/22	110 x interns appointed	01/01/2021	30/06/2022	HR	Phase 1: Interns identified and approved	110 x interns appointed Organizational and per BU by the 31st of March 2022	Receive and capture applications onto Excel Spreadsheets by the 31st of December 2021	None	110 x interns appointed	N/A	HR	01/01/2021	30/06/2022	
HR 04 - CREATING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implement the Workplace Skills Plan 21/22	110 x interns appointed	01/01/2021	30/06/2022	HR	Phase 1: Interns identified and approved	110 x interns appointed Organizational and per BU by the 31st of March 2022	Receive and capture applications onto Excel Spreadsheets by the 31st of December 2021	None	110 x interns appointed	N/A	HR	01/01/2021	30/06/2022	
HR 05 - BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT	Implement the Workplace Skills Plan 21/22	110 x interns appointed	01/01/2021	30/06/2022	HR	Phase 1: Interns identified and approved	110 x interns appointed Organizational and per BU by the 31st of March 2022	Receive and capture applications onto Excel Spreadsheets by the 31st of December 2021	None	110 x interns appointed	N/A	HR	01/01/2021	30/06/2022	

INDEX	IDP REFERENCE	CDS REFERENCE	PERFORMANCE AREA	PROGRAMME	MEASURE	WARD	BASELINE / STATUS Q10	INITIATIVE DESCRIPTION	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	FUNDING SOURCE	VOTE (OPEX/CAPEX/INVT)	ABSTRACT BUDGET	BUDGET	QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL (1,2,3,4,5, Net)	REASON FOR DEVIATION	CONNECTIVE MEASURE	SOURCE DOCUMENT	
				Occupational Health & Safety	Occupational Health & Safety Committee Workshops facilitated for Business Units by the 30th of June 2022			3 x Workshops facilitated for prioritised Business Units	3 x Injury on Duty Compliance Workshops facilitated for Business Units	3 x Injury on Duty Compliance Workshops facilitated for Business Units by the 30th of June 2022	Number of Occupational Health & Safety Committee Workshops facilitated for Business Units	OPEX				3 x Injury on Duty Compliance Workshops facilitated for Business Units by the 31st of December 2021	3 x Injury on Duty Compliance Workshops facilitated for Business Units by the 31st of December 2021	3 x Injury on Duty Compliance Workshops facilitated for Business Units by the 31st of December 2021				Municipal Health and Safety Committee
				Occupational Health & Safety	Change Management Strategy by Council approved by the 30th of June 2022			Approved Reviewed Strategy	Change Management Strategy by Council approved	Change Management Strategy by Council approved by the 30th of June 2022	Date of Approval	OPEX				1 x Injury on Duty Compliance Workshops facilitated for Business Units on 26/10/2021	1 x Injury on Duty Compliance Workshops facilitated for Business Units on 26/10/2021	1 x Injury on Duty Compliance Workshops facilitated for Business Units on 26/10/2021	Revised plan had to be done			IMC resolution approving change strategy
				Occupational Health & Safety	6 x Policy workshop for employees by the 30th of June 2022 (AET, Study Assistance, Roadshows conducted)			6 Workshops conducted	6 x Policy workshop	6 x Policy workshop for employees by the 30th of June 2022 (AET, Study Assistance, Roadshows conducted)	Number of Workshops	OPEX				4 x Policy workshops conducted by the 31st of December 2021	4 x Policy workshops conducted by the 31st of December 2021	4 x Policy workshops conducted by the 31st of December 2021				Policy workshops will be continued February 2022
				Occupational Health & Safety	2 x City Manager Road Show held by the 30th of June 2022			2 Roadshows	2 x City Manager Road Show held by the 30th of June 2022	2 x City Manager Road Show held by the 30th of June 2022	Number of Roadshows	OPEX				1 x City Manager Road Show held by the 31st of December 2021	1 x City Manager Road Show held by the 31st of December 2021	1 x City Manager Road Show held by the 31st of December 2021				Attendance register and notice of road show

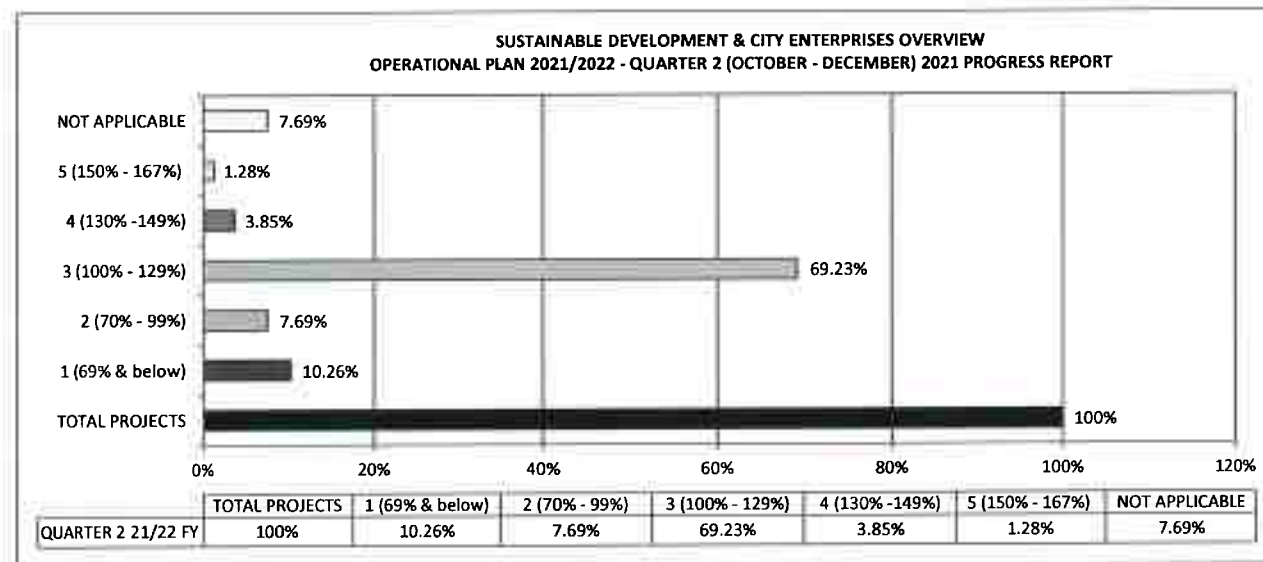
**SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW

1.1	TOTAL PROJECTS:	78
1.1.1	OPERATING PROJECTS	78
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



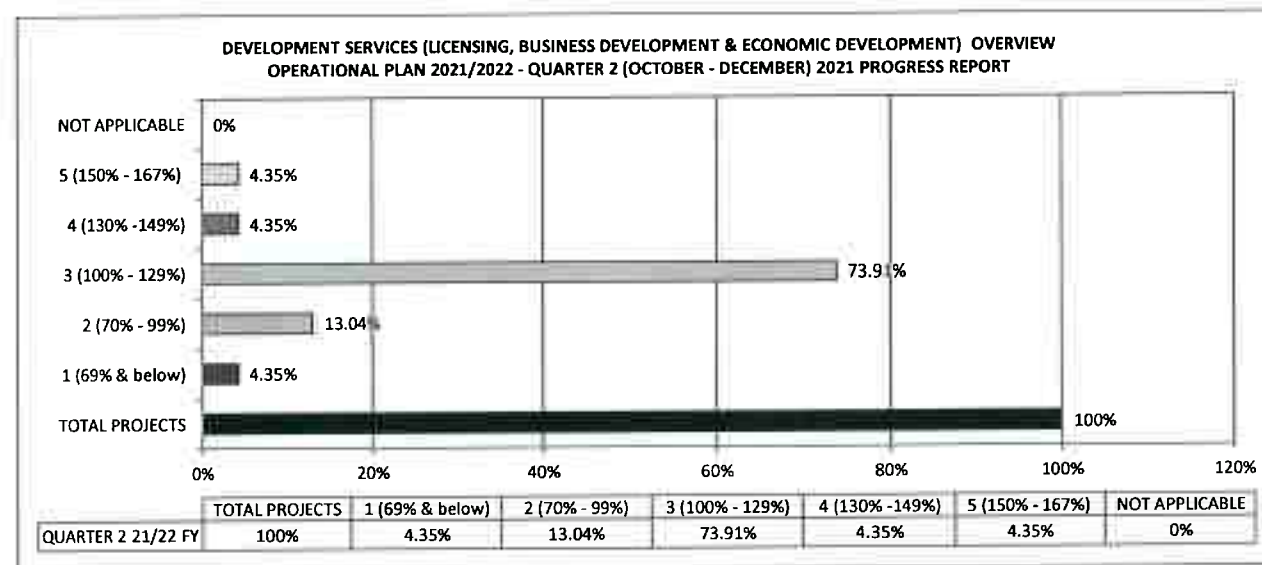
**DEVELOPMENT SERVICES (LICENSING, BUSINESS DEVELOPMENT & ECONOMIC DEVELOPMENT)
OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 DEVELOPMENT SERVICES (LICENSING, BUSINESS DEVELOPMENT & ECONOMIC DEVELOPMENT) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 23
- 1.1.1 **OPERATING PROJECTS** 23
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



ID	DESCRIPTION	PROBLEMS	PROJECT	IMPACT	MILESTONES / KEY DELIVERABLES	KEY ACTIVITIES	RESOURCES	BUDGET	REPORT AS AT QUARTER	PERFORMANCE REPORT				ACTUALS (U.S.A.S. / R.F.S. / R.F.S. / R.F.S.)	MILESTONES / KEY DELIVERABLES	RESOURCES	BUDGET	REPORT AS AT QUARTER	ACTUALS (U.S.A.S. / R.F.S. / R.F.S. / R.F.S.)	MILESTONES / KEY DELIVERABLES	RESOURCES	BUDGET	REPORT AS AT QUARTER	
										ACTUALS (U.S.A.S. / R.F.S. / R.F.S. / R.F.S.)	MILESTONES / KEY DELIVERABLES	RESOURCES	BUDGET											REPORT AS AT QUARTER
C 02	5 - GROWING THE REGIONAL ECONOMY	SMWES and Cooperative development	Workshops and Training for SMWES and Cooperatives	Number of SMWES and Cooperatives supported and visited	40 Cooperatives and SMWES supported and visited by the 31st of December 2021	40 Cooperatives and SMWES supported and visited by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	SMWES and Cooperative development	Workshops and Training for SMWES and Cooperatives	Number of SMWES and Cooperatives supported and visited	30 Cooperatives and SMWES supported and visited by the 30th of June 2021	30 Cooperatives and SMWES supported and visited by the 30th of June 2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	Informal Economy support	Home Based Policy & Strategy for Informal Economy	Final Database for Informal Economy	Final Database for Informal Economy	Final Database for Informal Economy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	Street Trading Support	LED Strategy (2017)	Number of Street Traders	40 x Street Traders	40 x Street Traders	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	Street Trading Support	LED Strategy (2017)	Number of Street Traders	40 x Street Traders	40 x Street Traders	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	OBJECTIVE	PROJECT	WARD	BASELINE / STATUS QWO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	CAPEX / OPEX / BUDGET	ANNUAL BUDGET	QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT					SOURCE DOCUMENT					
															QUARTER 2 TARGET	CAPEX / OPEX / BUDGET	ACTUAL (L2, L3, L4)	REASON FOR DEVIATION	CORRECTIVE MEASURE		TIMEFRAME TO IMPLEMENT MEASURE				
C 02	5 - GROWING THE REGIONAL ECONOMY	DE 14		Local Economic Development	Skills Development and Support for Informal Economy	Skills Development and Support for Informal Economy	All Wards	Number of Skills Development and Training Activities facilitated for Informal Economy Annually	4 x Skills Development and Support Activities facilitated for Informal Economy by the 30th of June 2022	4 x Skills Development and Support Activities facilitated for Informal Economy by the 30th of June 2022	Number of Skills Development Activities	N/A	N/A	N/A	2 x Skills development conducted and facilitated for Informal Economy by the 31st of December 2021 and the 30th of December 2021.	N/A	N/A	N/A	N/A	N/A	N/A	N/A			
C 02	5 - GROWING THE REGIONAL ECONOMY	DE 15		Local Economic Development	Establishment of Informal Economy Support for Informal Economy	Establishment of Informal Economy Support for Informal Economy	All Wards	Number of LED Forums facilitated Annually	4 x LED Forums facilitated by the 30th of June 2022	4 x LED Forums facilitated by the 30th of June 2022	Number of LED Forums	N/A	N/A	N/A	2 x LED Forum held by September 2021 and the 08th of December 2021.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
C 02	5 - GROWING THE REGIONAL ECONOMY	DE 16		Local Economic Development	Business Development Committee Meetings	Business Development Committee Meetings	All Wards	8 x Business Development Committee Meetings facilitated by the 30th of June 2022	8 x Business Development Committee Meetings facilitated by the 30th of June 2022	8 x Business Development Committee Meetings facilitated by the 30th of June 2022	Number of Business Development Meetings	N/A	N/A	N/A	4 x Development Facilitation Committee meeting facilitated on 27 August 2021, 25 September 2021, 22 October 2021 and 28 November 2021.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
C 02	5 - GROWING THE REGIONAL ECONOMY	DE 17		Local Economic Development	Business Development Committee Meetings	Business Development Committee Meetings	All Wards	1 x Report on database of new investments collected by the 30th of June 2022	1 x Report on database of new investments collected by the 30th of June 2022	1 x Report on database of new investments collected by the 30th of June 2022	Number of new investments in the city	N/A	N/A	N/A	1 x LED Forum held by September 2021 and the 08th of December 2021.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
C 02	5 - GROWING THE REGIONAL ECONOMY	DE 18		Local Economic Development	Business Development Committee Meetings	Business Development Committee Meetings	All Wards	11 x Business Retention and Expansion Visitation conducted by the 30th of June 2022	11 x Business Retention and Expansion Visitation conducted by the 30th of June 2022	11 x Business Retention and Expansion Visitation conducted by the 30th of June 2022	Number of business retention and expansion visitations conducted	N/A	N/A	N/A	6 x business retention and expansion visitations conducted, 5 (16/09/2021, 16/09/2021, 16/09/2021, 16/09/2021, 16/09/2021) Willowton OH	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

INDEX	REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	FINANCIAL BUDGET APPROPRIATION		PROGRESS REPORT		SOURCE DOCUMENT		
											CAPEX/ OPERATIONAL	OPERATIONAL	QUARTER 2 TARGET	ACTUAL (100% = No. of Applicants)		REASON FOR DEVIATION	CORRECTIVE MEASURE
C 02	5 - GROWING THE REGIONAL ECONOMY	NIPA 9 - LOCAL ECONOMIC DEVELOPMENT	Business Development Investment	Phase 1: Red Tape Reduction for Investment	All wards	4x Red Tape Reduction consultations and workshops conducted by the 30th of June 2022	4x Red Tape Reduction Workshops conducted by the 30th of June 2022	4x Red Tape Reduction Workshops conducted by the 30th of June 2022	4x Red Tape Reduction Workshops conducted by the 30th of June 2022	number of workshops conducted	N/A	N/A	N/A	N/A	N/A	N/A	
C 02	5 - GROWING THE REGIONAL ECONOMY	NIPA 9 - LOCAL ECONOMIC DEVELOPMENT	Business Licensing	Business Registration Database	ALL	520 x Businesses visited and registered in the Business database by the 30th of June 2022	520 x Businesses visited and registered in the Business database by the 30th of June 2022	520 x Businesses visited and registered in the Business database by the 30th of June 2022	520 x Businesses visited and registered in the Business database by the 30th of June 2022	Number of Businesses visited and registered	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	NIPA 9 - LOCAL ECONOMIC DEVELOPMENT	Business Licensing	Business License received and processed	ALL	100% Business Licensing Applications processed within 21 days in terms of the Business Act for the 21/22 FY	100% Business Licensing Applications processed within 21 days in terms of the Business Act for the 21/22 FY	100% Business Licensing Applications processed within 21 days in terms of the Business Act for the 21/22 FY	100% Business Licensing Applications processed within 21 days in terms of the Business Act for the 21/22 FY	% Completed and average time taken	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 02	5 - GROWING THE REGIONAL ECONOMY	NIPA 3 - LOCAL ECONOMIC DEVELOPMENT	Business Licensing	Enforcement of Business Regulations	ALL	50 Businesses to be inspected for compliance and validity of Business Licenses by the 30th of June 2021	50 Businesses to be inspected for compliance and validity of Business Licenses by the 30th of June 2021	50 Businesses to be inspected for compliance and validity of Business Licenses by the 30th of June 2021	50 Businesses to be inspected for compliance and validity of Business Licenses by the 30th of June 2021	Number of Businesses to be inspected	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 03	5 - GROWING THE REGIONAL ECONOMY	NIPA 3 - LOCAL ECONOMIC DEVELOPMENT	Business Licensing	Establishing and Implementation of EDTEA Automated Licensing System	All	Final report on the Establishment and Implementation of the EDTEA Automated Licensing System submitted	Final report on the Establishment and Implementation of the EDTEA Automated Licensing System submitted	Final report on the Establishment and Implementation of the EDTEA Automated Licensing System submitted	Final report on the Establishment and Implementation of the EDTEA Automated Licensing System submitted	Date Automated Licensing System implemented and fully operational	N/A	N/A	N/A	N/A	N/A	N/A	N/A

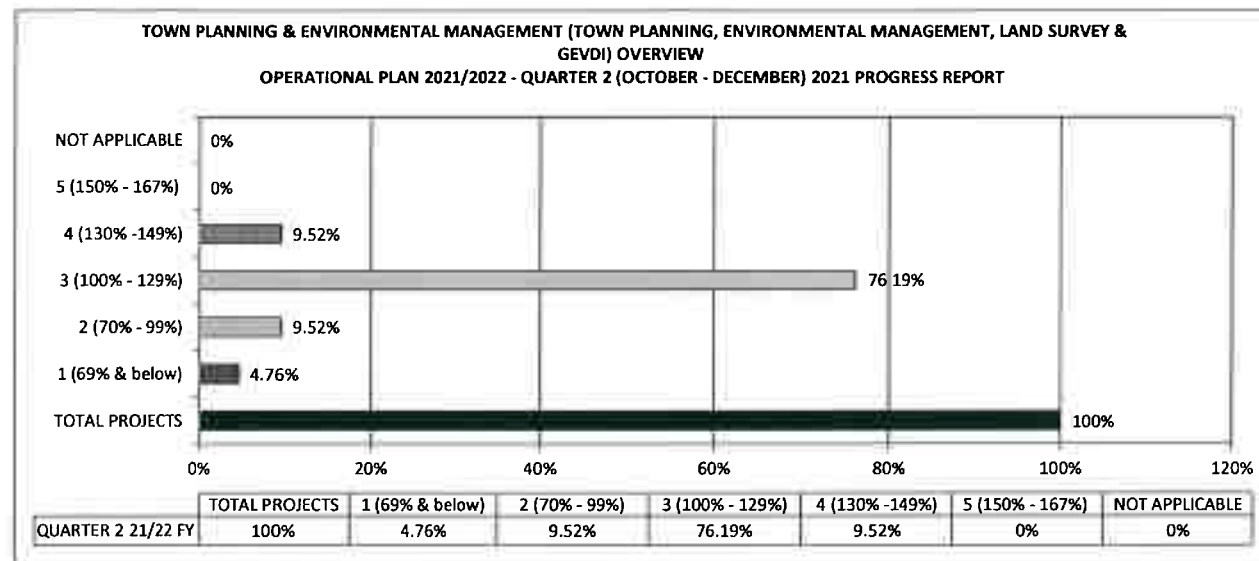
**TOWN PLANNING & ENVIRONMENTAL MANAGEMENT (TOWN PLANNING, ENVIRONMENTAL
MANAGEMENT, LAND SURVEY & GEVDI) OVERVIEW**
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 TOWN PLANNING & ENVIRONMENTAL MANAGEMENT (TOWN PLANNING, ENVIRONMENTAL MANAGEMENT, LAND SURVEY & GEVDI) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 21
- 1.1.1 **OPERATING PROJECTS** 21
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



INDEX	JOB REFERENCE	CDS REFERENCE	OP REFERENCE	MATERIALS/INSTRUMENTS/ISSUES	LOCATION	WARD	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	FUNDING SOURCE	PERFORMANCE REPORTING 2021/2022 FY - OCTOBER - DECEMBER 2021 PROGRESS REPORT						
												QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT						
												QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL (L.S.A. Ref. Applicable)	RASC-O (FY/2021)	CORRECTION MEASURES	REMARKS (COMMENTS)	
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 32	TP28M - NPFA 6 - CROSS CUTTING 32	TP28M - NPFA 6 - CROSS CUTTING 32	TP28M - NPFA 6 - CROSS CUTTING 32	TP28M - NPFA 6 - CROSS CUTTING 32	3000 TOB premises inspected annually for Environmental Health compliance by the 30th of June 2021	3000 TOB premises inspected annually for Environmental Health compliance by the 30th of June 2022	100% public compliance to within 5 working days of receipt of the complaint by the 30th of June 2021	100% public compliance to within 5 working days of receipt of the complaint by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 33	TP28M - NPFA 6 - CROSS CUTTING 33	TP28M - NPFA 6 - CROSS CUTTING 33	TP28M - NPFA 6 - CROSS CUTTING 33	TP28M - NPFA 6 - CROSS CUTTING 33	100% (500) public compliance to within 5 working days of receipt of the complaint by the 30th of June 2021	100% public compliance to within 5 working days of receipt of the complaint by the 30th of June 2022	100% public compliance to within 5 working days of receipt of the complaint by the 30th of June 2021	100% public compliance to within 5 working days of receipt of the complaint by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 34	TP28M - NPFA 6 - CROSS CUTTING 34	TP28M - NPFA 6 - CROSS CUTTING 34	TP28M - NPFA 6 - CROSS CUTTING 34	TP28M - NPFA 6 - CROSS CUTTING 34	200 Air Pollution Inspected/Investigation annually for air pollution compliance by the 30th of June 2021	200 Air Pollution Inspected/Investigation annually for air pollution compliance by the 30th of June 2022	100% Air Pollution Inspected/Investigation annually for air pollution compliance by the 30th of June 2021	100% Air Pollution Inspected/Investigation annually for air pollution compliance by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 35	TP28M - NPFA 6 - CROSS CUTTING 35	TP28M - NPFA 6 - CROSS CUTTING 35	TP28M - NPFA 6 - CROSS CUTTING 35	TP28M - NPFA 6 - CROSS CUTTING 35	100% 403 notices issued for environmental health contraventions by the 30th of June 2021	100% No. of compliance notices issued for environmental health contraventions by the 30th of June 2022	100% No. of compliance notices issued for environmental health contraventions by the 30th of June 2021	100% No. of compliance notices issued for environmental health contraventions by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 36	TP28M - NPFA 6 - CROSS CUTTING 36	TP28M - NPFA 6 - CROSS CUTTING 36	TP28M - NPFA 6 - CROSS CUTTING 36	TP28M - NPFA 6 - CROSS CUTTING 36	982 Health Education/Promotion sessions conducted annually for external stakeholders by the 31st of June 2021	982 Health Education/Promotion sessions conducted annually for external stakeholders by the 30th of June 2022	982 Health Education/Promotion sessions conducted annually for external stakeholders by the 31st of June 2021	982 Health Education/Promotion sessions conducted annually for external stakeholders by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
F 02	1- BUILDING A CAPABLE & DEVELOPMENTAL MUNICIPALITY	TP28M - NPFA 6 - CROSS CUTTING 37	TP28M - NPFA 6 - CROSS CUTTING 37	TP28M - NPFA 6 - CROSS CUTTING 37	TP28M - NPFA 6 - CROSS CUTTING 37	TP28M - NPFA 6 - CROSS CUTTING 37	100% 135 Notifiable diseases responded to and investigated within 5 working days by the 30th of June 2021	100% Notifiable diseases responded to and investigated within 5 working days by the 30th of June 2022	100% Notifiable diseases responded to and investigated within 5 working days by the 30th of June 2021	100% Notifiable diseases responded to and investigated within 5 working days by the 30th of June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT																						
INDEX	BWP REFERENCE	CIS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	INDICATOR	ANNUAL TARGET / OUTPUT	FUNDING SOURCE	VOTE (CPS/ CAPX/ REVENU)	STATUS AT REPORT DATE	QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT										
												QUARTER 2 TARGET	ACTUAL (L2,3,4, Not Applicable)	REASON FOR DEFICIENCY	COMPLETION RATES	STATUS AT REPORT DATE						
							<p>Indicators of environmental performance and other environmental indicators as defined in the Environmental Performance Report (EPR) 2021/2022.</p>															

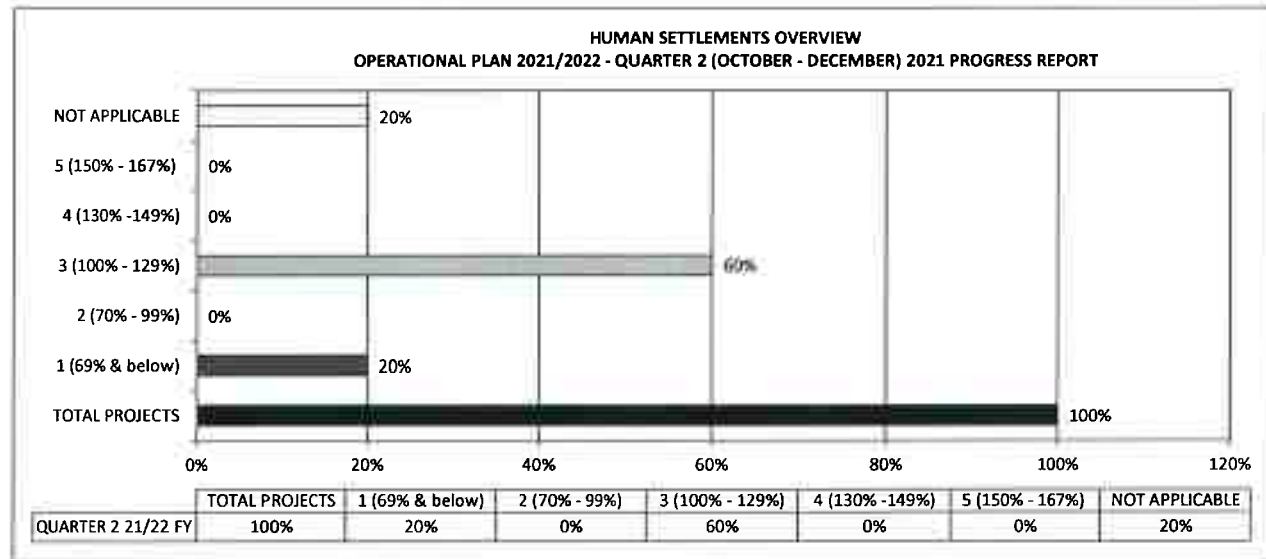
HUMAN SETTLEMENTS OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 HUMAN SETTLEMENTS OVERVIEW

1.1	TOTAL PROJECTS:	15
1.1.1	OPERATING PROJECTS	15
1.1.2	CAPITAL PROJECTS	0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



INDEX	IDP REFERENCE	OP REFERENCE	AMFA	PROGRAMME	PROJECT	STATUS / TESTED DATE	REMARKS / COMMENTS	MILESTONE	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	MATERIALS DELIVERY PERFORMANCE		PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT				SOURCE DOCUMENT
											OP/EX-CAP/EX-GRANT	AVAILABILITY	COMPLETION	QUALITY	FINANCIAL	ENVIRONMENTAL	
B	5 - BACK TO BASICS	HS 23	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Khalekoyi	Environmental Approval in Place	Approved SPLUMA application by June 2022	SPLUMA MPT approval for Township Establishment obtained by the 30th of June 2022	Date of approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	6 - BACK TO BASICS	HS 24	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Kwaqo	Environmental Approval in Place	Approved SPLUMA application by June 2022	SPLUMA MPT approval for Township Establishment obtained by the 30th of June 2022	Date of approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS	HS 25	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Ethembele	The Stage 1 funding in place and Feasibility studies completed	Bilateral Agreement for Snatching housing project signed by all parties by June 2022	Signing of Bilateral Agreement for Snatching Housing Project signed by the HOD, City Manager and the Township Manager on the 30th of June 2022	Date Bilateral Agreement Contract for Snatching Phase 1 Housing Project signed by all parties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS	HS 26	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Signal Hill	Environmental Approval in Place	Approved SPLUMA application by June 2022	SPLUMA MPT approval for Township Establishment obtained by the 30th of June 2022	Date of approval	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS	HS 27	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Harwood	The Stage 1 funding in place and Feasibility studies completed	Obtain Environmental Authorisation	Obtain Environmental Authorisation from EDTA by the 30th of June 2022	Date Authorisation approved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS	HS 28	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Caluza/Sme	Feasibility studies were undertaken and completed	Submission of the Environmental Impact Assessment to EDTA	Submission of Environmental Impact Assessment to EDTA by the 30th of June 2022	date submission of Environmental Impact Assessment to EDTA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B	2 - BACK TO BASICS	HS 29	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	Snatching Phase 1	Feasibility studies were undertaken and completed	Submission of the Environmental Impact Assessment to EDTA	Submission of Environmental Impact Assessment to EDTA by the 30th of June 2022	date submission of Environmental Impact Assessment to EDTA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

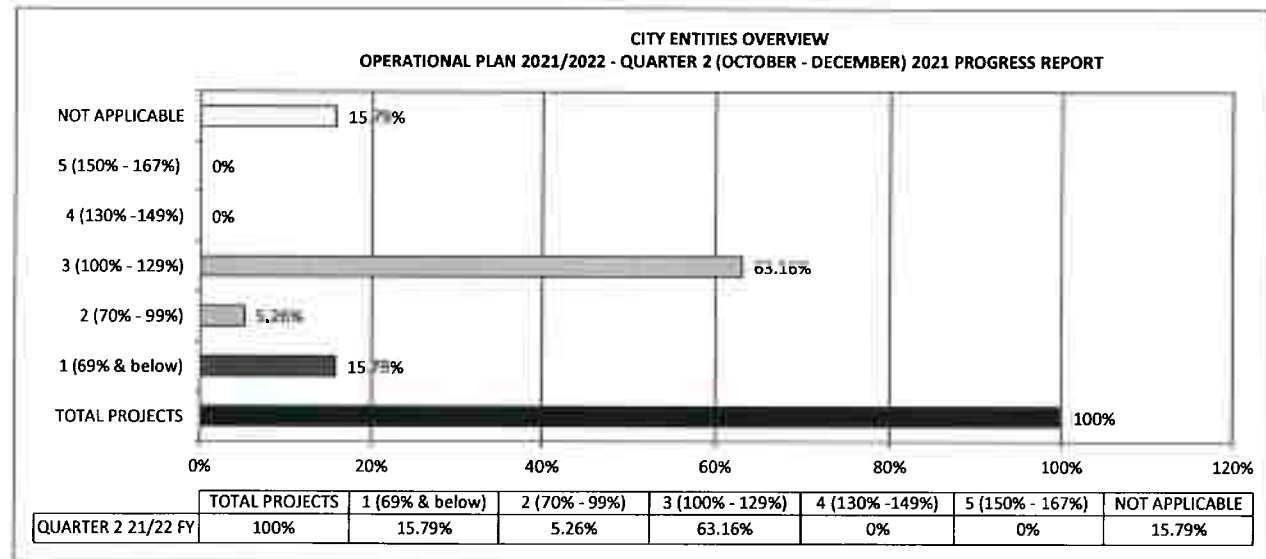
CITY ENTITIES OVERVIEW
OPERATIONAL PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 CITY ENTITIES OVERVIEW

- 1.1 **TOTAL PROJECTS:** 19
- 1.1.1 **OPERATING PROJECTS** 19
- 1.1.2 **CAPITAL PROJECTS** 0

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



ID	PROJECT NAME	GENERAL SERVICE RESPONSIBILITY	STRATEGY	DESCRIPTION	CLOSING	STATUS	DELIVERABLES / SERVICES	KEY PERFORMANCE INDICATORS	MILESTONES	BUDGET (RMB)	RISK RATING	IMPLEMENTATION SCHEDULE (2021)				COMPLETION DATE	
												Q1	Q2	Q3	Q4		
B1	2 - BACK TO BASICS	CE 10	NDPA 2 - BASIC SERVICE DELIVERY	Community Outreach and Education Programme	All	All	7 x ARTS Forums	A total of 15 Arts Forums conducted	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums	11 x Arts Forums
B1	2 - BACK TO BASICS	CE 11	NDPA 2 - BASIC SERVICE DELIVERY	Community Outreach and Education Programme	All	All	24 x ART Classes for Youth	A total of 28 ART Classes for the Youth conducted	25 x ART Classes	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022	26 x ART Classes for the Youth conducted by the 30th of June 2022
B1	2 - BACK TO BASICS	CE 12	NDPA 2 - BASIC SERVICE DELIVERY	Community Outreach and Education Programme	All	All	8 x new editions of Outline and printed brochure	8 x editions of the Outline produced and printed	8 x Editions of the Outline produced	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022	8 x Editions of the Outline produced and printed by the 30th of June 2022
F2	6 - SERVING AS A PROVINCIAL CAPITAL	CE 13	NDPA 6 - CROSS CUTTING	Local Security Committee [LASC]	Compliance with the Local Aviation Security Committee	24	12 LASC meetings held by 30 June 2022	12 x LASC meeting held each month	12 x LASC	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022	12 x LASC meetings held by the 30th of June 2022
F2	6 - SERVING AS A PROVINCIAL CAPITAL	CE 14	NDPA 6 - CROSS CUTTING	Aviation Safety and Quality Committee Meetings	Compliance with the Local Aviation Safety and Quality Committee	24	12 Safety Committee and SAG meetings held by 30 June 2022	1 Safety Committee and SAG meeting held each month	12 x Safety Committee and Safety Action Group	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022	12 x Safety Committee and Safety Action Group meetings held by the 30th of June 2022
F2	6 - SERVING AS A PROVINCIAL CAPITAL	CE 15	NDPA 6 - CROSS CUTTING	Airport safety and security Workshops	Safety and aviation security workshop for all airport operators and users	all	4 Safety workshops for all airport users and operators by 30 June 2022	1 Safety and security Workshop scheduled and held per quarter	4 x Safety workshops	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022	4 x Safety workshops for all airport users and operators conducted by the 30th of June 2022

INDEX	IDP REFERENCE	CDS REFERENCE	OP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROGRAMME	PROJECT	WARD	BASELINE / STATUS Q40	IMPLEMENTATION STRATEGY	INDICATOR	ANNUAL TARGET / OUTPUT	GOVERNANCE	FUNDING SOURCE	VO NO. (Municipal/Provincial/National)	PERFORMANCE REPORTING 2021/2022 FY - QUARTER 2 (OCTOBER - DECEMBER) 2021				SOURCE DOCUMENT				
															QUARTER 2 TARGET	QUARTER 2 ACTUAL	ACTUAL (L2,3,4,5, Not Applicable)	REASON FOR DEVIATION		CORRECTIVE MEASURE	THEIR/PAI IMPLEMENTATIVE CORRECTIVE MEASURES		
F 72	NKPA 6 - CROSS CUTTING	CE 37		NKPA 6 - Airport Operations and Security	Training Workshops	Training Workshops	Training Workshops	Conduct training to airport operators.	Conduct training to airport operators.	Training Workshops conducted	Training Workshops on the approved Airport Security Manual including Airport Security Manual including procedures approved by the 31st of December 2021	Approved by the 31st of December 2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A			
C 2	GROWING THE REGION ECONOMIC DEVELOPMENT	CE 18		NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Skills Development	Skills Development	Skills Development	Implementation	Implementation	3 x Training Workshops for Tourism SMMEs facilitated by the 30th June 2022	3 x Training Workshops for Tourism SMMEs facilitated by the 30th June 2022	Number of Skills Development	Council	OPEX	R10,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
C 2	GROWING THE REGION ECONOMIC DEVELOPMENT	CE 19		NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	Economic Development	Stakeholder Forum	Stakeholder Forum	Implementation	Implementation	2 x Tourism Stakeholder Forum meetings facilitated by the 30th of June 2022	2 x Tourism Stakeholder Forum meetings facilitated by the 30th of June 2022	Number of Tourism Stakeholder Forum meetings facilitated	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
C 2	IMPROVED INFRASTRUCTURE EFFICIENCY	CE 20		NKPA 2 - BASIC SERVICE DELIVERY	Maintenance	Maintenance	Maintenance	Monitoring	Monitoring	Maintenance and repairs at the Tourism Hub	Maintenance and repairs at the Tourism Hub completed by the 31st of March 2022	Maintenance and repairs at the Tourism Hub completed by the 31st of March 2022	Council	OPEX	R 500,000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
C 2	GROWING THE REGION ECONOMIC DEVELOPMENT	CE 21		NKPA 3 - LOCAL ECONOMIC DEVELOPMENT	MPTA SLA	Monitoring	Monitoring	Implementation	Implementation	100% Monitoring and reporting on MPTA SLA	100% Monitoring and reporting on MPTA SLA	100% Monitoring and reporting on MPTA SLA	Council	OPEX	R1,651,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

ANNEXURE C

ANNEXURE 1



QUARTER 2 (OCTOBER - DECEMBER) 2021 PROGRESS REPORT - SERVICE DELIVERY
& BUDGET IMPLEMENTATION PLAN 2021/2022

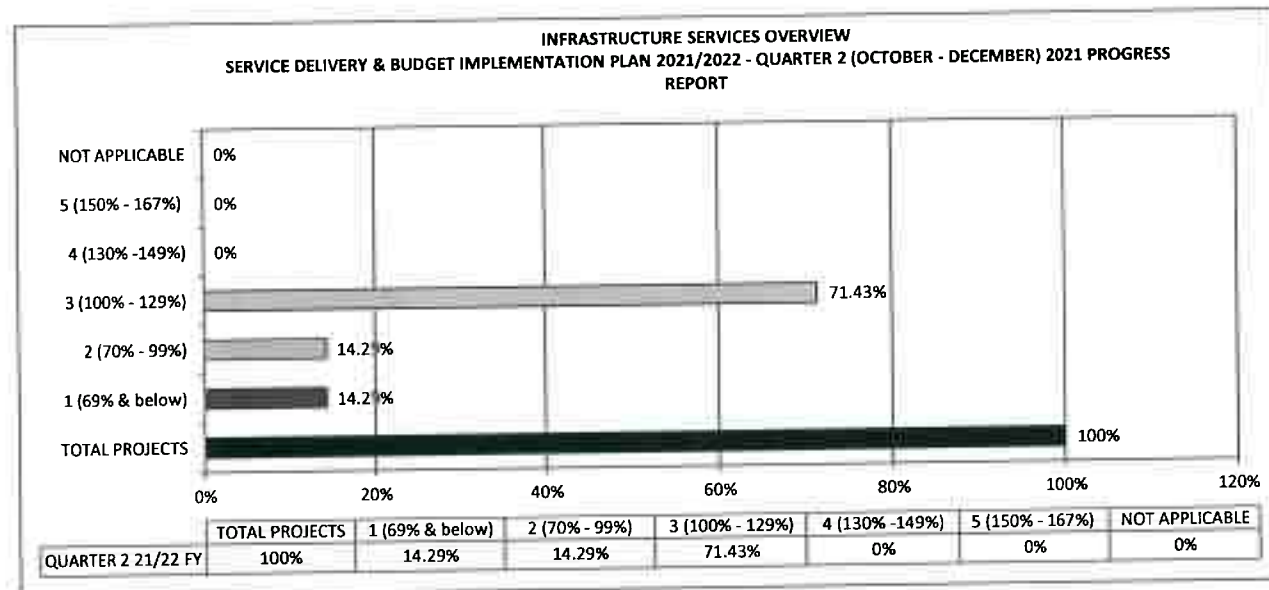
**INFRASTRUCTURE SERVICES OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% -149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

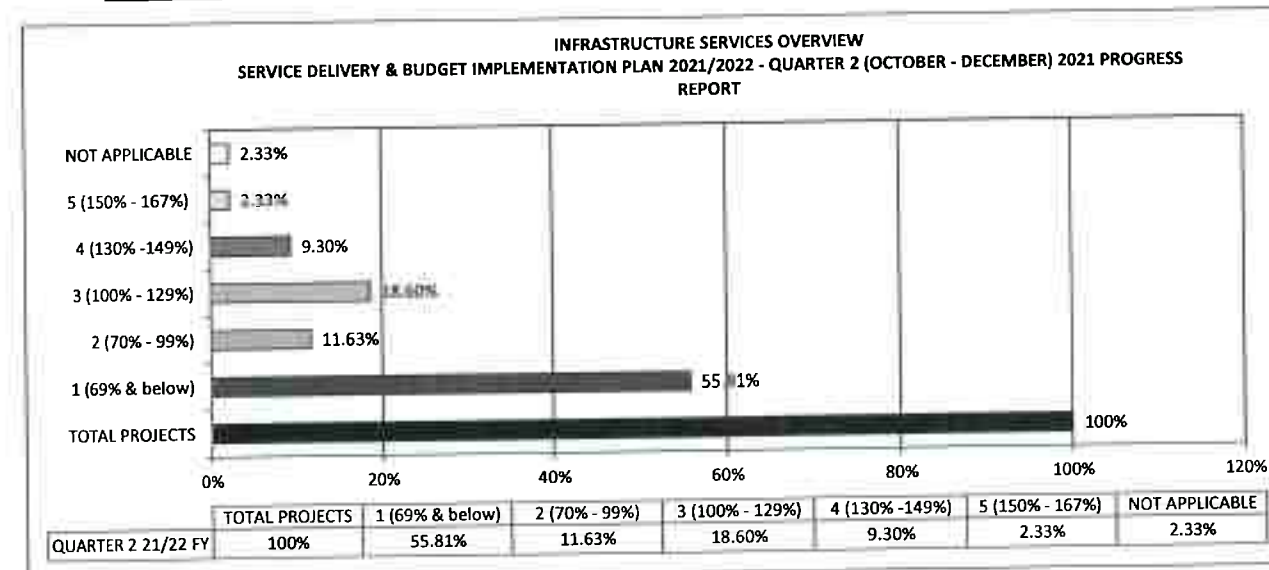
1 INFRASTRUCTURE SERVICES OVERVIEW

- 1.1 **TOTAL PROJECTS:** 49
- 1.1.1 **OPERATING PROJECTS** 7
- 1.1.2 **CAPITAL PROJECTS** 42

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



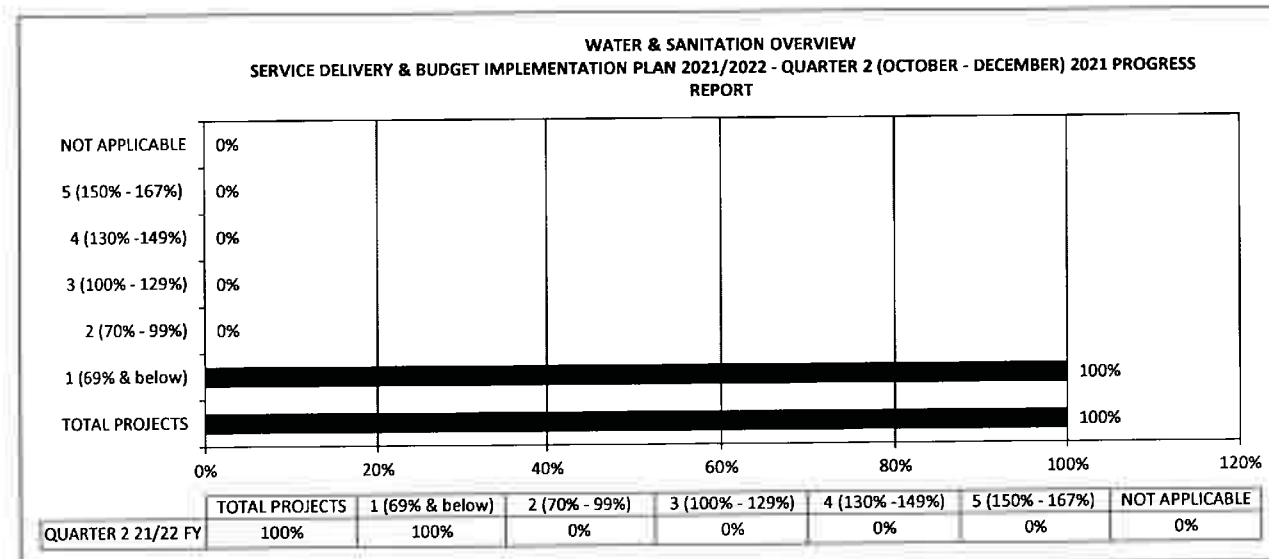
WATER & SANITATION OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

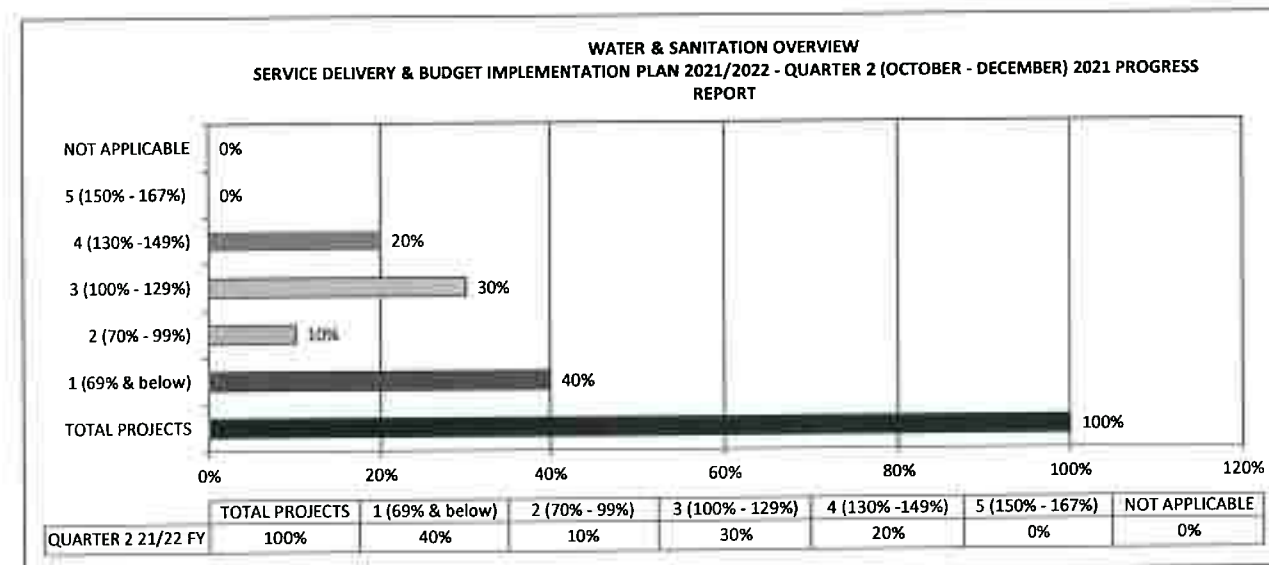
1 WATER & SANITATION OVERVIEW

1.1	TOTAL PROJECTS:	11
1.1.1	OPERATING PROJECTS	1
1.1.2	CAPITAL PROJECTS	10

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN FOR THE 2021/2022 FINANCIAL YEAR

BUSINESS UNIT: INFRASTRUCTURE SERVICES

IP	NO.	DESCRIPTION	PROJECT	LOCATION	START DATE / END DATE	UNIT OF MEASURE	APPROXIMATE COST	BUDGET (R) FOR 2021/2022	STATUS	COMPLETION DATE	REASON FOR AMENDMENT, REMOVAL OR NEW		
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	0.6km of new sewer pipeline installed in Ward 15 by 31st May 2022	km of sewer pipeline	R10,205,717.00	NIL	Procurement Period (Tender Documentation Complete) by the 31st of December 2021	Number of days since NOT complete by 31st December 2021	Limit on business plan value has been reached hence no further claims are possible. Unable to commence with new phase.	Limit of Business Plan has been reached. Unable to implement new projects until a new business plan is submitted and approved.	
B1	2 - BACK TO BASICS	DELIVERY	MIGZAWIDBLOCK	MIGZAWIDBLOCK	0.6km of new water pipeline installed in Ward 19 by 31st May 2022	km of water pipeline		NIL	Procurement Period (Tender Documentation Complete) by the 31st of December 2021	Tender Documentation NOT complete by 31st December 2021	Limit on business plan value has been reached hence no further claims are possible. Unable to commence with new phase.	Limit of Business Plan has been reached. Unable to implement new projects until a new business plan is submitted and approved.	
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	0.5km of new sewer pipeline installed in Ward 21 by 31st May 2022	km of sewer pipeline	R10,205,717.00	NIL	Procurement Period (Tender Documentation Complete) by the 31st of December 2021	Tender Documentation NOT complete by 31st December 2021	EOI granted on current phase as construction. New phase to commence once construction on current phase complete	No budget available to implement	
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	8.9 km of new sewer pipeline installed in Ward 16 by 30th June 2022	km of sewer pipeline		R 10,210,032	6.1 km of new sewer pipeline installed in Ward 16 by the 31st of December 2021	8.1 km of new sewer pipeline installed in Ward 16 by the 31st of December 2021	N/A	N/A	
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	2.5 km (Completion) of new sewer pipeline installed in Ward 18 by 31st June 2022	km of sewer pipeline	R12,127,302.00	R 8,240,209	1.9 km of new sewer pipeline installed in Ward 18 by the 31st of December 2021	1.92 km of new sewer pipeline installed in Ward 18 by the 31st of December 2021	N/A	Amend	Extension of Time granted to February 2022. Non-payment of Nov and Dec 2021 invoices resulting in further delays. Invoices are still outstanding.
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	Total Water Losses reduced to 29% based on the International Water Association Balance in Wards 1 to 36 (in total) by the 30th of June 2022	% Total Water Losses	R9,463,343.00	R 5,506,996	Total Water Losses reduced to 32.5% based on International Water Association Balance by the 31st of December 2021	Total Water Losses reduced to 29.3% (YTD) based on International Water Association Balance by the 31st of December 2021	N/A	N/A	N/A
B1	2 - BACK TO BASICS	DELIVERY	MIGZABREUCTION	MIGZABREUCTION	2.6km of new water pipeline installed in Ward 29/30 and completion of first lift for reservoir walls by 30th June 2022.	km of water pipeline	R12,885,005.00	R 9,073,842	1.6km of new water pipeline installed in Ward 29/30 by the 31st of December 2022	1.4km of new water pipeline installed in Ward 29/30 by the 31st of December 2022	Late payment of invoices. Budget is insufficient	Amend	Budget constraints. Non payment of Nov and Dec 2021 invoices resulting in further delays. Invoices are still outstanding.

IDP REFERENCE	CPS REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROJECT	INDICATOR	TARGET/ OUTPUT	UNIT OF MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT QUARTER 2 2021	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	KPI: AMENDED, REMOVED OR NEW	PROPOSED BUDGET ADJUSTMENT	REASON FOR AMENDMENT, REMOVAL OR NEW
B1	2 - BACK TO BASICS	6km of new water pipeline	WISIGZI-VULINDLEI PHASE 3 (Planning & Design)	6km of new water pipeline	6km of new water pipeline installed in Ward 3 & 6 cumulatively by 30th June 2022	Km of water pipeline	R27,000,000.00	R 14,048,874	4.5km of new water pipeline installed in Ward 3 & 6 cumulatively by the 31st of December 2021	Additional funding received from Department of Water & Sanitation in April 2021 allowed for these projects to be fasttracked in May and June 2021, hence original targets set are lower than actuals achieved at the end of the 20/21 FY.	Amend	N/A	Anticipated 2 month Extension of Time due to social and land issues currently experienced on site.
B1	2 - BACK TO BASICS	0.1km of new water pipeline	WSIGZI-VULINDLEI PHASE 3 (Planning & Design)	0.1km of new water pipeline	0.1km of new water pipeline installed in Ward 5 by 31st May 2022	Km of water pipeline	R3,218,000.00	NIL	Detail design report complete and submitted by the 30th of November 2021, by the 31st December 2021	Business Plan approvals received on 18 October 2021. Finalising Panel of Consultants following which the Consultant will be appointed for Preliminary Designs.	Remove		Budget reallocated to WSIG: Eradication of Greater Msunduzi Sanitation Backlog.
B1	2 - BACK TO BASICS	1050 x VIP toilets installed	WSIGZIERADICATI ON OF GREATER MSUNDUZI SANITATION BACKLOG - VIP TOILETS	1050 x VIP toilets installed	1050 x VIP toilets installed in Wards 1-12 by 30th June 2022	No. of VIP toilets installed	R9,782,000.00	NIL	Installation of 1050 VIP toilets by the 31st of December 2021	Business Plan approvals received on 18 October 2021. Procurement for Contractors commenced in November 2021	Amend		Delays in obtaining Business Plan approval from Dept. of Water and Sanitation resulting in delayed procurement and installation.

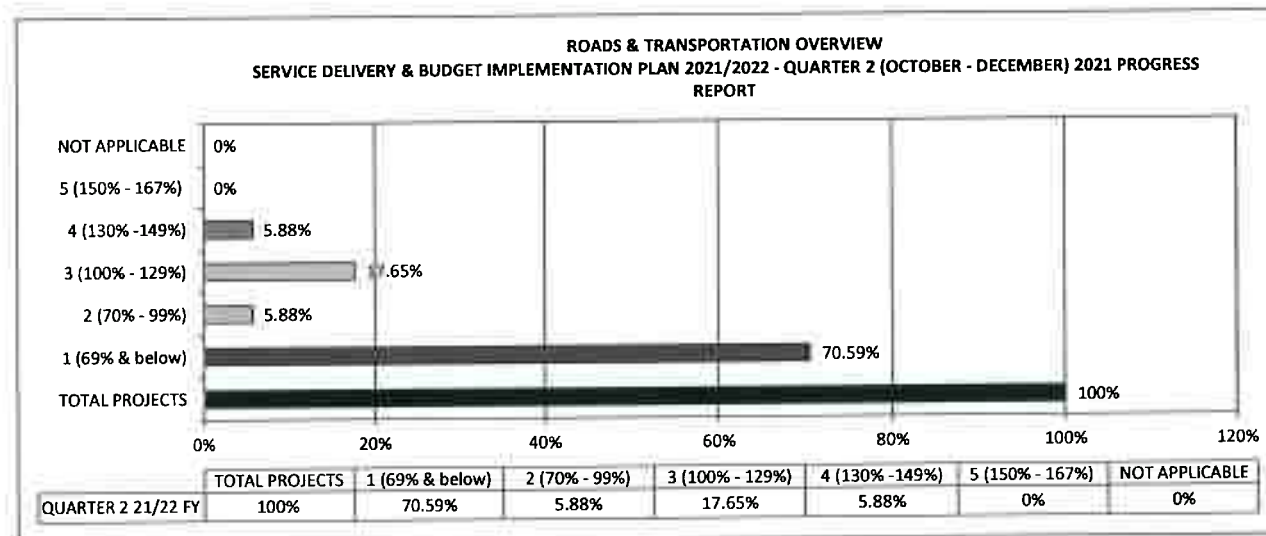
**ROADS & TRANSPORTATION OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 ROADS & TRANSPORTATION OVERVIEW

- 1.1 **TOTAL PROJECTS:** 17
- 1.1.1 **OPERATING PROJECTS** 0
- 1.1.2 **CAPITAL PROJECTS** 17

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



IDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROJECT	BASELINE / STATUS Q10	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT 31/12/2021	QUARTER 3 2021 ACTUALS	REASON FOR VARIATION	IMP. APPROVED (AMEND) OR NEW	PROPOSED BUDGET ADJUSTMENT	REASON FOR AMENDMENT, REDUCTION OR NEW
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG-Z1:UPGR RD IN PEACE VALLEY-THOKOZANI WARD 4	Gravel Roads	Complete Layerworks for Construction of 1.35 km road D31138 in Vullindela Ward 4 from gravel to black top asphalt with associated stormwater completed	Complete Layerworks for Construction of 1.35 km road D31138 in Vullindela Ward 4 from gravel to black top asphalt with associated stormwater completed by the 31 June 2022	Construction of 1.35 km road D31138 in Vullindela Ward 4 from gravel to black top asphalt with associated stormwater completed by the 31 June 2022	Km road constructed	R 1,135,000.00	R1,135,000.00	Target met. 100% of activities completed by the end of the quarter. The report was not submitted to the panel of contractors.	Amend	N/A	N/A	Awaiting EIA finalisation to finalise Detail design.
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG-Z1:UPGR RD IN PEACE VALLEY-THOKOZANI WARD 6	Gravel Roads	Construction of 1.5 km road in Vullindela Ward 6 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater.	Construction of 1.5 km road in Vullindela Ward 6 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater, by 30 June 2022	Construction of 1.5 km road in Vullindela Ward 6 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater, by 30 June 2022	Km road constructed	R5,700,000.00	R4,504,222.27	Target met. Stormwater culverts constructed by the 31st of December 2021.	N/A	Amend	N/A	Delays in signing of the SLA by DOT, changing from open tender to panel appointment
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG-Z1:UPGR RD IN PEACE VALLEY-THOKOZANI WARD 8	Gravel Roads	Construction of 1.7 km road in Vullindela Ward 8 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater.	Construction of 1.7 km road in Vullindela Ward 8 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater, by 30 June 2022	Construction of 1.7 km road in Vullindela Ward 8 from gravel to concrete and asphalt surface with kerb & channel and associated stormwater by 30 June 2022	Km road constructed	R7,200,000.00	R1,136,363.71	Target not met. 28% of road bed preparation complete and 13% of subgrade (G7) complete by the 31st of December 2021.	N/A	Amend	N/A	N/A
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG-Z2:UPGR RD IN PEACE VALLEY-SOKOM	Gravel Roads	Construction of 2.1 km road in Peace Valley III from gravel to black top asphalt with associated stormwater.	Construction of 2.1 km road in Peace Valley III from gravel to black top asphalt with associated stormwater BY 31 January 2022.	Construction of 2.1 km length of road in Peace Valley III Ward 26 from gravel to black top asphalt with associated stormwater BY 31 January 2022.	Km road constructed	R4,700,000.00	R4,808,415.55	Target partially met. Prime 60% completed.	Amend	Amend	N/A	Late start of the project to late submission of sureties by the contractor

IDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROJECT	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT 31/12/2021	QUARTER 1 TARGET	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	KPI: AMENDED REMOVED OR	PROVIDED BUDGET ADJUSTMENT	REASON FOR AMENDMENT, REMOVAL OR NEW
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG21:UPGR GRV ROADS- VULINDLELA- WARD 3	Gravel Roads	Completed detailed design and road bed preparation Baleni Main Road Ward 3	Completed detailed design Baleni Road Ward 3	Completed detailed design Baleni Road Ward 3 by 30th Dec 2021 and 1.2 road bed preparation by 30 June 2022	Detailed Design Report and km of road constructed	R1,349,000	R1,349,000	Completed by the 31st of December 2021	Target met. Preliminary design 80% complete	Delays in procurement processes	Amended		
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG23:UPGRA DING OF GRAVEL ROADS - EDN- Roads in Unit 14/ WARD 18	Gravel Roads	Construction of 1.5 km road Mkhize Road in Edendale Unit 14/ Ward 18 from gravel to concrete surface with associated stormwater completed	Construction of 1.5 km road Mkhize Road in Edendale Unit 14/ Ward 18 from gravel to concrete surface with associated stormwater completed by 30 April 2022	Construction of 1.5 km road Mkhize Road in Edendale Unit 14/ Ward 18 from gravel to concrete surface with associated stormwater completed by 30 April 2022	Km of road constructed	6,800,000	R9,367,224.85	Completion of stormwater by the 31st of December 2021.	Target met. Stormwater completed by the 31st of December 2021.	N/A	Amended		Late start of the project due to confirmation of the scope
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG22:UPGRA DIE OF GRAVEL ROADS- WILLOWFOUNTAIN	Gravel Roads	Construction of 0.50 km road in Willowfountain Road from gravel to concrete surface with associated stormwater completed	Construction of 0.50 km of road in Makhathini Willowfountain Road from gravel to concrete surface with associated stormwater completed	Construction of 0.50 km of road in Makhathini Willowfountain Road from gravel to concrete surface with associated stormwater completed by the 30 June 2022	km of road constructed	R3,000,000.00	NIL	Provide provisional appointment letter to contractor by the 31st of December 2021.	Target met. Provisional letter issued to contractor by the 31st of December 2021.	N/A	N/A	N/A	N/A
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG21:UPGR GRV ROADS- VUL-WARD 1	Gravel Roads	Complete 1km from gravel to surface with associated stormwater. Final Detail Design of 1.0 km of gravel road for Vulindlela Ward 1 Khumalo Road completed	Construction of 1 km of 1 km Mbambo Road in Vulindlela Ward 1 from gravel to surface road with associated stormwater by 31 September 2021. Final Detail Design of 1.0 km of gravel road for Vulindlela Ward 1 Khumalo Road completed by the 30 April 2022.	Construction of 1 km Mbambo Road in Vulindlela Ward 1 from gravel to surface road with associated stormwater by 31 September 2021. Final Detail Design of 1.0 km of gravel road for Vulindlela Ward 1 Khumalo Road completed by the 30 April 2022.	km of road constructed	R7,400,000.00	R15,215,153.01	Commence with feasibility studies by the 31st of December 2021	Appointment of consultant NOT finalised by the 31st of December 2021. 85C reports completed.	No sufficient funding for the project to proceed, therefore the report will be presented to 85C after mid year budget review OR project designed internally after procurement process is in progress for roads design software.	N/A	N/A	N/A

IDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROJECT	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT QUARTER 2 2021	QUARTER 2 2021 TARGET	REASON FOR DEVIATION	KPI: AMENDED, REMOVED OR NEW	PROPOSED BUDGET ALLOCATION	STATUS FOR ASSESSMENT, IE NEW, AMENDED OR NEW
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG22:UPGR GRV ROADS- GEORGETOWN / ESIGODINI	Gravel Roads	Completed detailed design of Mission Road in Ward 12	Complete Detailed design and construction of 0.6km of Mission Road in Ward 12	Complete detailed design and construction of 0.6km of Mission Road in Ward 12 from Gravel to Black top with associated v-drains by the 30 June 2022	km of road constructed	R500,000.00	R374,292.70	100% completion of the design report submitted to EDTEA by the 31st of December 2021	Awaiting finalisation from EDTEA	Amended	N/A	Design of Mission Road to be implemented due to financial year due to budget constraints, active projects were prioritised. Design will commence internally once the roads design software procurement
B1	NKPA 2 - BASIC SERVICE DELIVERY	MIG21:UPGR GRV ROADS- VULINDLELA- WARD 7	Gravel Roads	Construction of 3.2 km road in Vulindlela Ward 7 from gravel to base layer with kerb & channel	Construction of 3.2 km road in Vulindlela Ward 7 from gravel to base layer and kerb & channel completed by 31st June 2022	Construction of 3.2 km road in Vulindlela Ward 7 from Gravel to Black top with associated v-drains by the 30 June 2022	km of road constructed	R900,000.00	R374,292.70	Construction of road subgrade NOT commenced by the 31st of December 2021.	Slow progress from the Amend contractor.	Amend	N/A	Awaiting General Authorisation from EDTEA
B1	NKPA 2 - BASIC SERVICE DELIVERY	CN1 - ROAD REHABILITATION - PMS	Deteriorated Road Infrastructure	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immulsion)	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immulsion) by the 31st of May 2022	22000m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immulsion) by the 31st of May 2022	m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immulsion)	R1,000,000.00	NIL	46734m2 of surfaced roads rehabilitated (asphalt overlay, slurry seal, crack sealing and diluted immulsion) by the 31st of June 2022	Additional funding was provided	N/A	N/A	N/A
B2	NKPA 2 - BASIC SERVICE DELIVERY	Construction of 40 traffic calming measures	Unsafe class 4 to 6 roads	40 traffic calming measures installed in various sites as per approved traffic calming implementation schedule	40 X traffic calming measures installed in various sites as per approved traffic calming implementation schedule by 30 June 2021	40 X traffic calming measures installed in various sites as per approved traffic calming implementation schedule by 30 June 2021	No. of traffic calming measures installed	R500,000.00	NIL	10 x traffic calming measures installed in various sites as per approved traffic calming implementation schedule by the 31st of December 2021.	Delays due to the dispute from the contractor about quantities on the purchase order that had been issued.	Amend	N/A	Rain (contractor on penalties)
B2	NKPA 2 - BASIC SERVICE DELIVERY	Upgrade of streams/bank protection in Zone 4	Stream erosion affecting residential properties	30% of the stream canalisation/bank protection	30% of the stream canalisation/bank protection completed by 30 June 2022	30% of the stream canalisation/bank protection completed by 30 June 2022	percentage completed	R500,000.00	NIL	Appointment of consultant for design and EIA by the 31st of December 2021	BSC approval, service provider has been allocated, awaiting engagement letter.	Amend	N/A	Late start of the project and confirmation of the scope with service providers

IDP REFERENCE	NATIONAL KEY PERFORMANCE AREA	PROJECT	BASELINE / STATUS QUO	MEASURABLE OBJECTIVE	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT MEASURE	ANNUAL BUDGET	BUDGET SPENT AT QUARTER 2 2021	QUARTER 2 TARGET	QUARTER 2 2021 ACTUAL	REASON FOR THE VARIATION	KPI: AMENDED / REMOVED / NEW	PROPOSED BUDGET ADJUSTMENT	REASON FOR AMENDMENT, REMOVAL OR NEW
B2	NKPA 2 - BASIC SERVICE DELIVERY	Purchase of one new road marking machine	Old road markings machines	Purchased 2 x new road markings paint Spray machines	2 x new road marking paint spray machines	2 x new road marking paint spray machines by 30 June 2022	number of machines purchased			Regular services provided by the 31st of December 2021	Target met. Tender to be readvertised.	There were no suitable tenders that were received at close of tender	N/A	N/A	
B2	NKPA 2 - BASIC SERVICE DELIVERY	Purchase of steel containers for toilets	Lack of ablution facilities in taxi ranks (Queen, Pine and Upper Church Street)	Purchased 3 steel containers for toilets for 3 taxi ranks	Purchased 3 steel containers for toilets for 3 taxi ranks	Purchased 3 steel containers for toilets for 3 taxi ranks, by 30 December 2021	Date steel containers purchased	R500,000.00	NIL	Purchased 3 steel containers for toilets for 3 taxi ranks by the 31st of December 2021.	Target not met. BSC resolution submitted to SCM to appoint a service provider from a panel of contractors under S572 of 2019 purchasing of steel containers. Awaiting appointment letter from SCM.	Delays in obtaining approval from the BSC due to the request to do an exercise comparing the cost of building ablutions vs purchasing of steel containers. Awaiting appointment letter from SCM.	Amend	N/A	tender to be advertised, no suitable Supply found
B2	NKPA 2 - BASIC SERVICE DELIVERY	Purchase of new computers Software for Roads and Transportation Staff	Old Outdated Software	Purchase of the SIDRA software for analysis of traffic counts and traffic impact assessments.	SIDRA software purchased and installed	SIDRA software purchased and installed by the 30th of June 2022		R850,000.00	NIL	Installation of SIDRA software and licenses by the 31st of December 2021	Target not met. Tender to be readvertised.	There were no suitable service providers from the tenders that were received at close of tender	N/A	N/A	/A
B2	NKPA 2 - BASIC SERVICE DELIVERY	Renovation to Building for Roads and Drainage Standby Rooms at the Doull Road Depot	Upgrading of Facility to provide allocation to Roads and Drainage staff	Renovate existing building structure to be used as new standby rooms for Drainage and Roads staff	Design and modify the existing laboratory building to new staff standby rooms using the Annual Supplies and Services Contract 72 of 2019 completed by the 30 May 2022.	Design and modify the existing laboratory building to new staff standby rooms using the Annual Supplies and Services Contract 72 of 2019 completed by the 30 May 2022.	Date of new design and modification of existing laboratory building to new staff standby rooms completed.	R1,000,000.00	NIL	Progress Meeting and Monitoring Progress and valuation of work on site by the 31st of December 2021.	Target not met. Service provider appointed, commenced with creation of requisition.	Historical delays in obtaining signatures for approval forms	Amend	N/A	tender to be advertised, no suitable Supply found

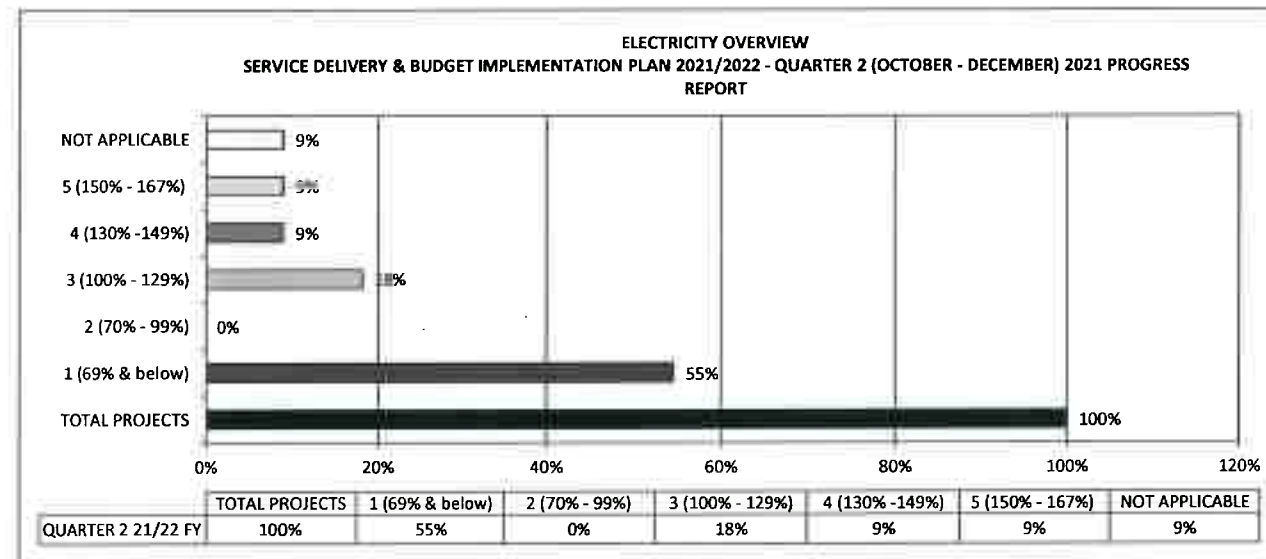
ELECTRICITY OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

1 ELECTRICITY OVERVIEW

- 1.1 **TOTAL PROJECTS:** 11
- 1.1.1 **OPERATING PROJECTS:** 0
- 1.1.2 **CAPITAL PROJECTS:** 11

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



SR	PROJECT	DESCRIPTION	UNIT	QUANTITY	UNIT PRICE	TOTAL COST	STATUS	COMPLETION DATE	REMARKS	AMOUNT PAID	AMOUNT BILLED	AMOUNT RECEIVED	REMARKS	REMARKS	REMARKS	REMARKS
B1	INSTALLATION OF HIGH MAST LIGHTS	76 x 111V equipment purchased and delivered	Number of 111V	76	1000.000.00	76,000,000.00	Completed	30th of June 2022	76 x 111V equipment purchased and delivered by the 30th of June 2022.	76,000,000.00	76,000,000.00	76,000,000.00	Completed	76,000,000.00	76,000,000.00	76,000,000.00
B2	PURCHASE OF 111V CAPITAL EQUIPMENT	76 x 111V equipment purchased and delivered	Number of 111V	76	1000.000.00	76,000,000.00	Completed	30th of June 2022	76 x 111V equipment purchased and delivered by the 30th of June 2022.	76,000,000.00	76,000,000.00	76,000,000.00	Completed	76,000,000.00	76,000,000.00	76,000,000.00
B2	INSTALLATION OF MASONRY INFRASTRUCTURE	76 x 111V equipment purchased and delivered	Number of 111V	76	1000.000.00	76,000,000.00	Completed	30th of June 2022	76 x 111V equipment purchased and delivered by the 30th of June 2022.	76,000,000.00	76,000,000.00	76,000,000.00	Completed	76,000,000.00	76,000,000.00	76,000,000.00
B2	UPGRADE OF MASONRY SUBSTATION & LAYING OF APPROXIMATELY 200M OF 63MM J/C CABLES	UPGRADE OF MASONRY SUBSTATION & LAYING OF APPROXIMATELY 200M OF 63MM J/C CABLES	Number of connections	200	1000.000.00	200,000,000.00	Completed	30th of June 2022	UPGRADE OF MASONRY SUBSTATION & LAYING OF APPROXIMATELY 200M OF 63MM J/C CABLES	200,000,000.00	200,000,000.00	200,000,000.00	Completed	200,000,000.00	200,000,000.00	200,000,000.00
B3	ELECTRIFICATION OF SWAPO INFORMAL SETTLEMENTS- NIPILLS	ELECTRIFICATION OF SWAPO INFORMAL SETTLEMENTS- NIPILLS	Number of connections	40	1000.000.00	40,000,000.00	Completed	30th of June 2022	ELECTRIFICATION OF SWAPO INFORMAL SETTLEMENTS- NIPILLS	40,000,000.00	40,000,000.00	40,000,000.00	Completed	40,000,000.00	40,000,000.00	40,000,000.00

IDP REFERENCE	NATIONAL KEY PERFORMANCE INDICATOR	PROJECT	MEASURE / YIELD RATIO	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	ACTUAL PERFORMANCE	SUBJECT MATTER / COMMENTS	QUARTER TARGET	QUARTER 2 2021 ACTUAL	REASON FOR DEVIATION	AMENDMENT REMOVED	REVISION TO BUDGET	REASON FOR AMENDMENT, REMOVAL OR NEW
82	Basic Service Delivery - INEP	Electrification of Zankhethi Informal Settlements - INEP	1.62	522 x HOUSE SERVICE CONNECTIONS	522 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED by the 30th of June 2022	Number of Connections	R4,300,000.00	R1,821,998.00	50 x service connections achieved by the 31st of December 2021	50 x service connections achieved by the 31st of December 2021	SHORTAGE OF MATERIALS AT GENERAL STORES	AMENDED	R 3 715 200.00	MORE CUSTOMERS WERE IDENTIFIED. SHORTAGE OF MATERIALS AT GENERAL STORES
83	Basic Service Delivery - INEP	Electrification of Zankhethi Informal Settlements - INEP	NIL	138 x HOUSE SERVICE CONNECTION	138 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED by the 30th of June 2022	Number of Connections	R1,700,000.00	R 346 987.00	50 x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	SHORTAGE OF MATERIALS AT GENERAL STORES	AMENDED	R3,304,857.86	SOME OF THE CUSTOMERS ARE FOREIGN NATIONALS WITHOUT PROPER DOCUMENTATION. SHORTAGE OF MATERIALS AT GENERAL STORES
83	Basic Service Delivery - INEP	Electrification of Jika, Joe Ceu's Phase 1 - Electrification	NIL	404 x HOUSE SERVICE CONNECTION	404 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED by the 30th of June 2022	Number of Connections	R10,490,000.00	R0.00	N/A	N/A	N/A	NO AMENDMENTS	R8,769,502.14	MORE CUSTOMERS WERE IDENTIFIED, AND APPLICATIONS ARE RECEIVED REGULARLY. SHORTAGE OF MATERIALS AT GENERAL STORES
83	Basic Service Delivery - INEP	Electrification of Zankhethi Informal Settlements - INEP	750	250 x HOUSE SERVICE CONNECTIONS	250 x HOUSE SERVICE CONNECTIONS TO BE ACHIEVED by the 30th of June 2022	Number of Connections	R8,500,000.00	R 1 405 674.00	50 x service connections achieved by the 31st of December 2021	0 (NIL) x service connections achieved by the 31st of December 2021	SHORTAGE OF MATERIALS AT GENERAL STORES	AMENDED	R3,560,400.00	MORE CUSTOMERS WERE IDENTIFIED. SHORTAGE OF MATERIALS AT GENERAL STORES

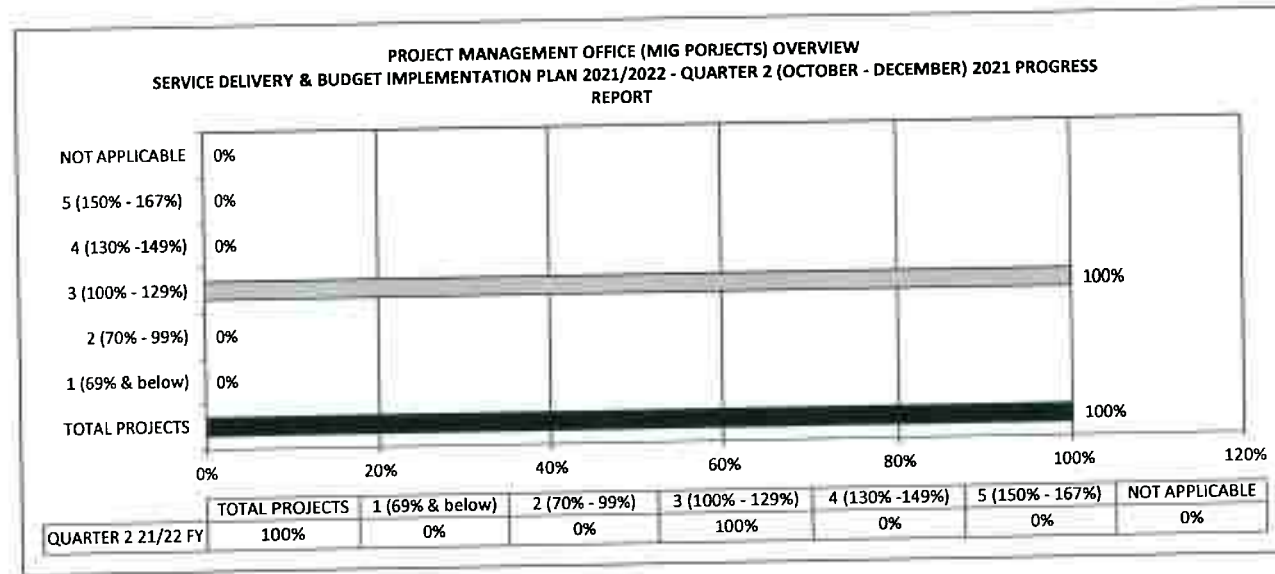
**PROJECT MANAGEMENT OFFICE (MIG PROJECTS) OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

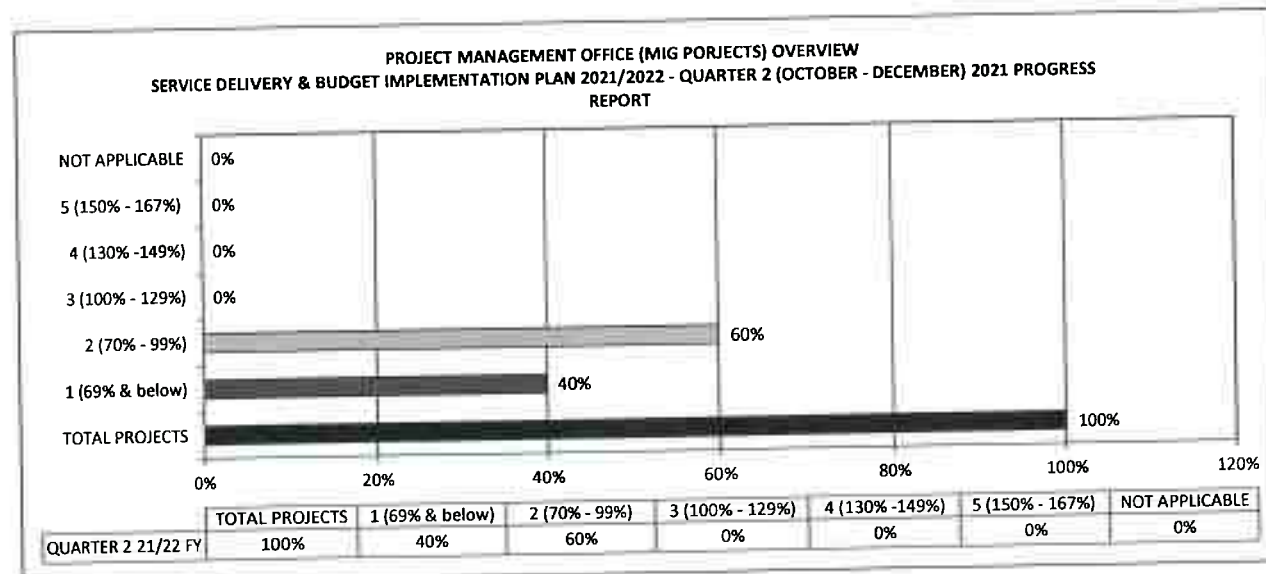
1 PROJECT MANAGEMENT OFFICE (MIG PROJECTS) OVERVIEW

- 1.1 **TOTAL PROJECTS:** 7
- 1.1.1 **OPERATING PROJECTS** 2
- 1.1.2 **CAPITAL PROJECTS** 5

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



PROJECT ID	PROJECT NAME	PROJECT TYPE	PHASE	STATUS	START DATE	END DATE	PROVIDER	MANAGEMENT OFFICER	MANAGEMENT OFFICER CONTACT	FUNDING SOURCE	CAPEX/OPEREX/GRANT	AMOUNT SPENT AT QUARTER 2 2022	BUDGET QUARTER 2 2022	REASON FOR AMENDMENT	REASON FOR AMENDMENT	REASON FOR AMENDMENT	REASON FOR AMENDMENT
01	NIKPA 2 - BASIC SERVICE DELIVERY	NEW	WATER MAIN CONSTRUCTION	NEW	2022-06-01	2022-06-30	Construction of Medlba community hall in Ward 4 by the 30th of June 2022	Medlba community hall in Ward 4 by the 30th of June 2022	Site Construction completed	MIG	CAPEX	R6,110,000	Commencement of construction for Medlba Community hall ward 34 by the 31st of December 2021.	Target met. Tendering both tenders	Contract signed before the 31st of December 2021.	Contract signed before the 31st of December 2021.	The amount is informed by the approved cashflow for consultant.
02	NIKPA 2 - BASIC SERVICE DELIVERY	NEW	WATER MAIN CONSTRUCTION	NEW	2022-06-01	2022-06-30	Appointment of Contractor for Ward 24 Community hall by the 30th of June	Appointment of Contractor for Ward 24 Community hall by the 30th of June	Date Contractor Appointed	MIG	CAPEX	#####	Tender Advert for Contractor of Ward 24 Community hall by the 31st of December 2021.	Target met. Tendering both tenders	N/A	N/A	Submission Process
03	NIKPA 2 - BASIC SERVICE DELIVERY	NEW	WATER MAIN CONSTRUCTION	NEW	2022-06-01	2022-06-30	Complete the brickworks for Thermalite Community Hall in ward 38 by 30 June 2022	Complete the brickworks for Thermalite Community Hall in ward 38 by 30 June 2022	Date of Completion	MIG CNL	CAPEX	R9,000,000	Appointment of Contractor to commence with construction of Thermalite Community Hall in ward 38 by the 31 December 2021.	Target was not met.	Contract signed before the 31st of December 2021.	Contract signed before the 31st of December 2021.	Changed Procurement processes
04	NIKPA 2 - BASIC SERVICE DELIVERY	NEW	WATER MAIN CONSTRUCTION	NEW	2022-06-01	2022-06-30	Roof Construction completed for ward 5 community hall by the 30th of June 2022	Roof Construction completed for ward 5 community hall by the 30th of June 2022	Date Construction completed	CNL	CAPEX	R6,770,000	Commencement of Bulk earthworks of Community hall ward 5 by the 31st of December 2021.	Target met. Bulk earthworks for Community hall ward 5	N/A	N/A	N/A
05	NIKPA 2 - BASIC SERVICE DELIVERY	NEW	WATER MAIN CONSTRUCTION	NEW	2022-06-01	2022-06-30	Appointment of contractor and Site establishment of Malunze Community hall ward 7 by the 30th of June 2022	Appointment of contractor and Site establishment of Malunze Community hall ward 7 by the 30th of June 2022	Date Contractor Appointed	MIG CNL	CAPEX	R6,500,000	Site Evaluation Committee Report Malunze Community hall Ward 7 by the 31st of December 2021.	Target met.	N/A	N/A	Changed Procurement processes

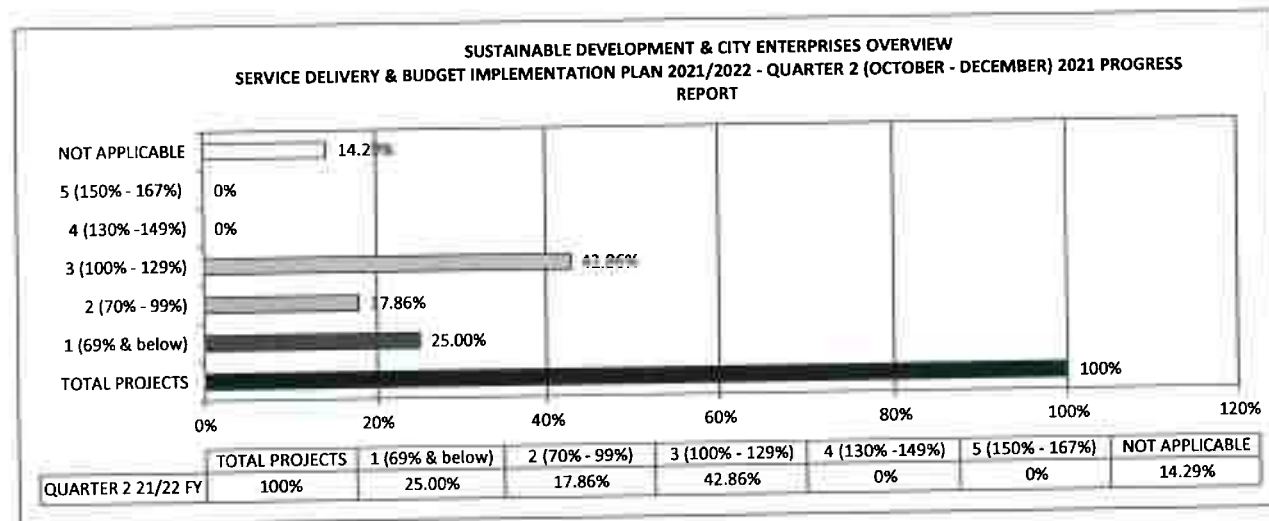
**SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT**

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

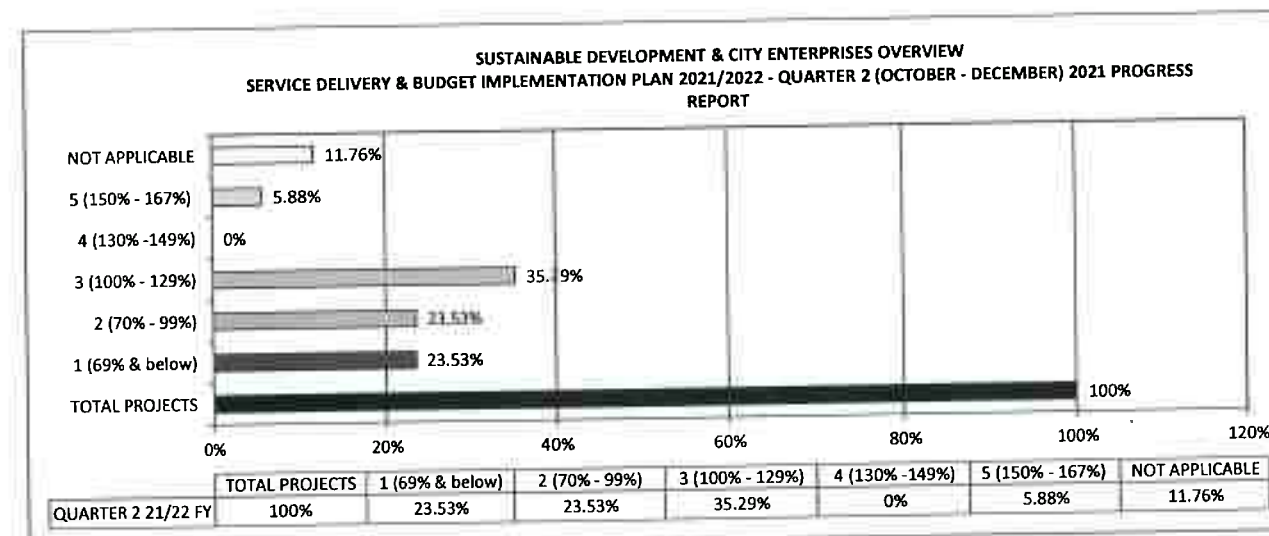
1 SUSTAINABLE DEVELOPMENT & CITY ENTERPRISES OVERVIEW

- 1.1 **TOTAL PROJECTS:** 45
- 1.1.1 **OPERATING PROJECTS** 28
- 1.1.2 **CAPITAL PROJECTS** 17

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



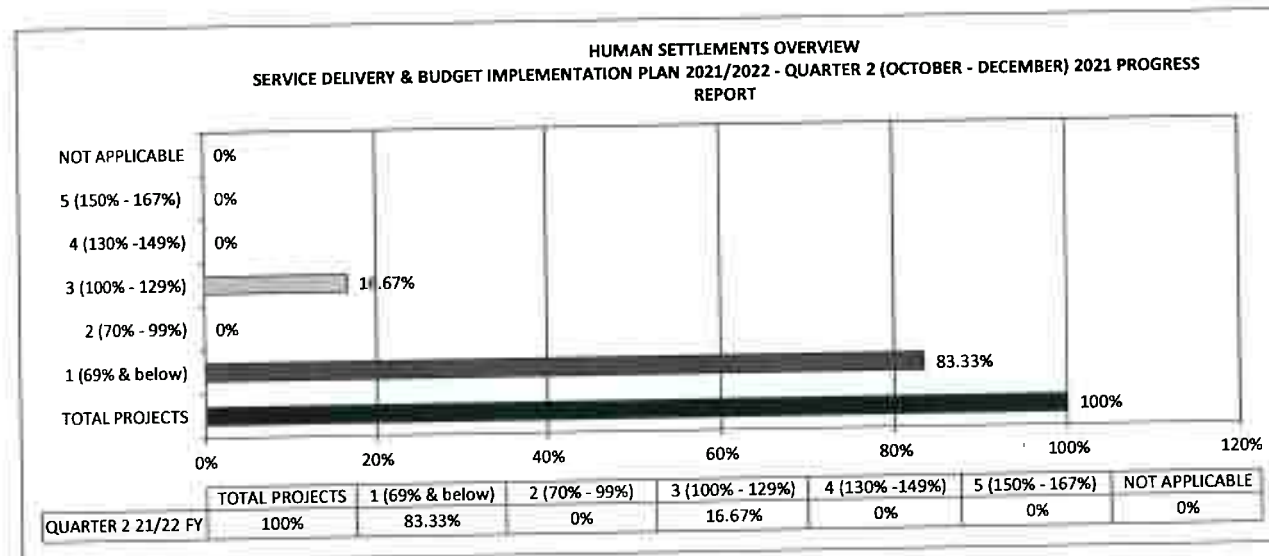
HUMAN SETTLEMENTS OVERVIEW
SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2021/2022 - QUARTER 2 (OCTOBER - DECEMBER)
2021 PROGRESS REPORT

COLOUR	SCORE	DESCRIPTION	PERCENTAGE	KEY
	N/A	TOTAL PROJECTS	N/A	KEY
	1	NIL ACHIEVED	69% and below	
	2	TARGET PARTIALLY MET	70% - 99%	
	3	TARGET MET	100% - 129%	
	4	TARGET EXCEEDED	130% - 149%	
	5	TARGET SIGNIFICANTLY EXCEEDED	150% - 167%	
	NOT APPLICABLE	N/A	N/A	

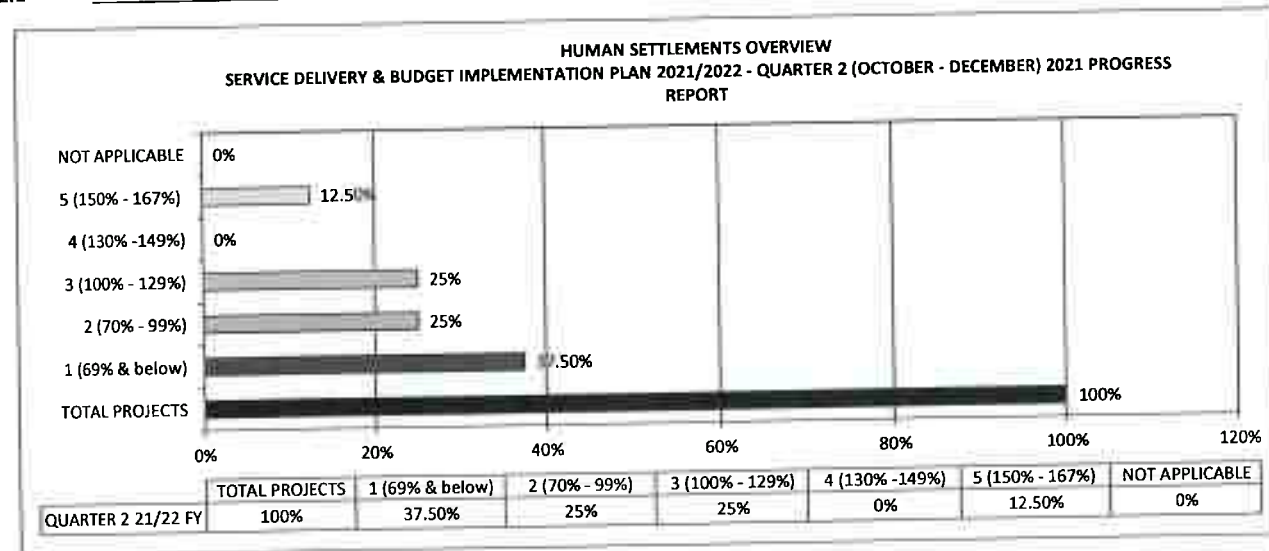
1 HUMAN SETTLEMENTS OVERVIEW

- 1.1 **TOTAL PROJECTS:** 14
- 1.1.1 **OPERATING PROJECTS** 6
- 1.1.2 **CAPITAL PROJECTS** 8

1.2 GRAPHICAL REPRESENTATION OF PERFORMANCE: OPERATING PROJECTS



2.1 GRAPHICAL REPRESENTATION OF PERFORMANCE: CAPITAL PROJECTS



REFERENCE	PROGRAMME	CLASS	INITIAL BUDGET	REVISION	FINANCIAL STATEMENT	INITIAL BUDGET	REVISION	QUARTER 3 TARGET	QUARTER 3 ACTUAL	REASON FOR VARIATION	KPI: ACHIEVED/NOT ACHIEVED OR NEW	REVISIONS/AMENDMENTS	REASON FOR AMENDMENT/REMOVAL OF NEW
82	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	18	18	18	18	18	18	18	18	18	18	18
83	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14	10, 15, 17, 23, 16, 14
83	NKPA 2 - BASIC SERVICE DELIVERY	HUMAN SETTLEMENTS	32	32	32	32	32	32	32	32	32	32	32

IDP REFERENCE	PROGRAMME	WORLD	BASELINE / STATUS QUO	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT CLOSE OF YEAR	QUARTER 2 TARGET	QUARTER 2 ACTUAL	REASON FOR DEVIATION	KPI: AMENDED / REMOVED OR NEW	PROPOSED BUDGET ADJUSTMENT	REASON FOR AMENDMENT, REMOVAL OR N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	38	78 x new houses completed for the housing project by the 30th of June 2022	60 x new houses complete	60 x new houses completed in the 21/22 FY for the site by the 30th of June 2022	Number of new houses completed	6,348,424.34	6,348,424.34	60 x new houses completed in the 21/22 FY for the site by the 31st of December 2021	78 x new houses completed in the 21/22 FY for the 11 Housing Project by the 31st of December 2021	Slow progress on the site	N/A	UNCHANGED	N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	38	50 x new houses completed for Glenwood Q-section Housing project by the 30th of June 2022	60 x new houses complete	60 x new houses completed in the 21/22 FY for Glenwood Q-Section Housing Project by the 30th of June 2022	Number of new houses completed	6,934,020	1,293,759.93	30 x new houses completed in the 21/22 FY for Glenwood Q-Section by the 31st of December 2021	47 x new houses completed in the 21/22 FY for Themboville Housing Project by the 31st of December 2021	N/A	N/A	UNCHANGED	N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	38	78 x new houses completed for Thembaile Housing project by the 30th of June 2022	60 x new houses complete	60 x new houses completed in the 21/22 FY for Thembaile Housing Project by the 30th of June 2022	Number of new houses completed	6,934,020.00	3,483,909.31	To complete 30 x new houses completed in the 21/22 FY for Thembaile Housing Project by the 31st of December 2021	0 x new houses completed in the 21/22 FY for Thembaile Housing Project by the 31st of December 2021	Non performance by the IA, Delays in payments due to contractual issues	N/A	REMOVED	TERMINATION LETTER TO BE ISSUED
B	NKPA 2 - BASIC SERVICE DELIVERY	35	11,13,14, 16,17,18, 29,32 & 35 70 x new houses completed for UMGungundlovu Rectification Project by the 30th of June 2022	60 x new houses complete	60 x new houses completed in the 21/22 FY for UMGungundlovu Rectification Project by the 30th of June 2022	Number of new houses completed	6,007,084.81	2,959,730.95	30 x new houses completed in the 21/22 FY for UMGungundlovu Rectification Project by the 31st of December 2021	17 x new houses completed in the 21/22 FY for UMGungundlovu Rectification Project by the 31st of December 2021	Poor relation between IA and Contractor hence the constructor abandon the site.	N/A	UNCHANGED	N/A

INDICATOR	PROGRAMME	WARD	BASELINE / STATUS QUO	INDICATOR	ANNUAL TARGET / OUTPUT	UNIT OF MEASURE	ANNUAL BUDGET	BUDGET SPENT AS AT QUARTER 2 2021	QUARTER 2 TARGET	QUARTER 2 ACTUAL	REASON FOR DEVIATION	KPI: #REVISED / #NEW	PROPOSED BUDGET ADJUSTMENT	REASON FOR REMOVAL
B2	NKPA 2 - BASIC SERVICE DELIVERY	25 and 33	168 Verified during 2016 to 30 June 2022	168 Rental Units verified and the correct occupancy by the 30th of June 2022	168 Rental Units verified and the correct occupancy by the 31st of December 2021	No. of Rental Units	N/A	N/A	187 Rental Units verified and notified to have the correct occupancy by the 31st of December 2021. 07 being for the month of December 2021.	187 Rental Units verified and notified to have the correct occupancy by the 31st of December 2021.	N/A	N/A	N/A	N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	25 and 33	172 New Leases to be signed by 30 June 2021	172 x Leases to be prepared for signature by the 30th of June 2022	172 x Leases to be prepared for signature by the 30th of June 2022	No. of leases prepared for signature.	N/A	N/A	84 x Leases to be prepared for signature by the 31st of December 2021	84 x Leases prepared for signature by the 31st of December 2021. 02 leases prepared in the month of December 2021.	COVID Restrictions	N/A	UNCHANGED	N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	25 and 33	147 Tenants to be handed over to attorneys for eviction	100% of defaulting tenants handed over to attorneys to implement legal processes by the 30th of June 2022	100% of defaulting tenants to be handed over to Attorneys to implement legal processes by the 31st of December 2021.	% of defaulting tenants	N/A	N/A	100% of defaulting tenants to be handed over to Attorneys to implement legal processes by the 31st of December 2021.	100% of defaulting tenants to be handed over to Attorneys to implement legal processes by the 31st of December 2021.	N/A	N/A	UNCHANGED	N/A
B3	NKPA 2 - BASIC SERVICE DELIVERY	ALL	Identified sites for Human Settlements purposes.	SPLUMA application/Township Approval received from Municipal Planning Tribunal by the 30th of June 2022	SPLUMA application/Township Approval received from Municipal Planning Tribunal by the 31st of December 2021	Date of Approval	R3026995.88	R2 420 076.71	Presentation of SPLUMA application to the Municipal Planning Tribunal (MPT) by the 31st of December 2021	Presentation of SPLUMA application to the Municipal Planning Tribunal (MPT) by the 31st of December 2021	Additional studies are requested by Town Planning to be conducted.	N/A	AMENDED	DATES WERE INCORRECT

ANNEXURE D

Total Number of findings
Resolved
In progress
Not Started

Annexure A	Compliance	Annexure B	ICT	Total	%
6	7	28	83	124	100%
3	4	18	74	99	80%
3	3	10	9	25	20%
0	0	0	0	0	0%

Item	Category	Value	Description	Material	Impact	Material	Material	Material	Material	Material	Material	Material	Material	Material	Material	Material	Material
3	Infrastructure	Material losses- Water	R209,11m	As disclosed in note 77 to the consolidated and separate financial statements, material water losses of 22,12 kilolitres amounting to R209,11 million (2019: 20,12 kilolitres amounting to R157,21 million) was incurred, which represents 30% (2019: 28%) of total water purchased.	Yes	Losses were as a result of illegal connections and ageing infrastructure and overloading.	N/A	N/A	In progress	Infrastructure	Vusumuzi Cele	Brenden Sivparsad	Nozipho Buthelezi	Interventions for Loss Reduction; 1. Meter Replacement Contract, SCM 9 19/20, to be surpassed by SCM 57 20/21 (currently in the Tendering Phase). Nett effect is an increase in Billed Metered Consumption and a reduction in Unbilled Metered Consumption. 2. Real Loss Reduction; 2.1 Leak Detection Tender : Currently at Bid specification level, Nett effect results in identification and repair of all visible and non-visible leakage, estimated at 30 to 35% leakage reduction. To date, all reservoirs have been logged for flow and baseline night flow/leakage has been established. 2.2 Pressure Management: Thirty- seven (37) pressure management zones have been designed and simulated, awaiting the Civils Tender for implementation (currently at Bid specification level) Nett effect is reduction in	Interventions for Loss Reduction; Material Non-Revenue Water Master Plan will be Completed and be presented to SMC on the SMC by 13th December 2021.) 1. Meter Replacement Contract, SCM 9 19/20, to be surpassed by SCM 57 20/21 awaiting the final award letter to be signed. The program is to replace 3004 water meters based on the exception list. Nett effect is an increase in Billed Metered Consumption and a reduction in Unbilled Metered Consumption. Currently we have replaced approximately 4000 meters in the current financial year. (This will Further address the root cause i.r.o of illegal connections). An order of 5000 water meters was placed via stores. Delivery of approximately 1500 anticipated over the next 3 weeks. 1.1. The implications of the unrest on SCM 9 19/20 . The service provider was unable to obtain ready made meters since factories that were manufacturing these	Global Time-line: 1. SCM 9 19/20: July 20' to June 21'. SCM 57 20/21: Three year appointment. 2.1 Three year appointment, envisioned implementation: June/July 21'. On-going 2.2 On-going testing and design. PRV Civils Tender envisioned implementation, July 21'. 2.3 On- going June 21'	9500000 (MIG), R 1 000 000 (Capex)
4	Infrastructure	Material losses- Electricity	R178,49m	As disclosed in note 77 to the consolidated and separate financial statements, material electricity losses of 308,98 kilowatt hours amounting to R178,49 million (2019: 248,60 kilowatt hours amounting to R248,22 million) was incurred, which represents 18% (2019: 14%) of total electricity purchased.	Yes	Losses were as a result of illegal connections, infrastructure vandalism, ageing infrastructure and overloading.	N/A	Strategy For Minimizing Network Energy Losses has been developed and it is being implemented.	In progress	Infrastructure	Vusumuzi Cele	Ngangenkosi Mpisi	Nozipho Buthelezi	Meter Audits; Faulty /Estimated Meters Replacement; Illegal Connections Removal; Electrification of Qualifying Informal Settlements; Implementation of Network Development Capital Projects; Deployment of Security Personnel to Hotspot site.	1. Hilton Infrastructure Upgrade 25% construction 2. Masons 132/11kV Substation Upgrade 80% Procurement 3. Swapo 50% Procurement, 4. Thembalihle 20% construction, 5. Ezinketheni 12% construction, 6. Sweetwaters 15% construction, 7. Zamokuhle (Tamboville) 23% construction, 8. Mini Substation and Outdoor Breakers, 17% Deliveries and 0% Installation 9. Pole Mounted Transformers (PMT) 40% Deliveries and 25% Installation 10. Ring Main Unit (RMU) 40% Deliveries and 25% Installations	Ongoing subjects to budget availability	2021/22 Financial Year Budget Allocations R 27 999 250 :Hilton Infrastructure Upgrade (CNL), R 46 000 750 Masons 132/11kV Substation Upgrade (CNL), R 350 000 Swapo 43 connections (INEP), R 3 660 000 Thembalihle 216 connections (INEP), R 4 300 000 Ezinketheni 253 connections (INEP), R 1 700 000 Sweetwaters 209
5	Going Concern	Material uncertainty relating to going concern	N/A	We draw attention to note 79 to the consolidated and separate financial statements, which indicates how Covid-19 affected the municipality to date, the inability of the municipality to collect monies due from consumer debtors, inability to pay creditors on time, decreasing reserves and other adverse financial ratios. These conditions, indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern.	Yes	Ineffective debt and credit control monitoring and payments to creditors not made within 30 days of receipt of invoice.	N/A	N/A	In progress	Finance	Nelisiwe Ngcobo	Odwa Langa/ Varisha Devsuran/Wellington Mtusva/Khanyisile Shoba/Marlon Hoskins	Basheer Hafiz	Management has embarked on a number of interventions to improve the debtors collection, these measures include the functioning of revenue enhancement committee, operational Qoqimali, aggressive disconnections.	There is a steady progress on the revenue collections. The municipality is introducing the expenditure committee to contain the expenditure and monitor the implementation of the cost containment strategy. Disconnections due to none payments is monitored daily in the revenue meetings chaired by the accounting officer. The auditing of bulk meters has been completed. The water restriction are also being performed and they are proving to be effective where we have experienced an increase on the number of customers that has come back to the municipality to request for the reconnections.	Ongoing	N/A

9	Expenditure management	Suppliers not paid within 30 days of receipt of invoice.	N/A	During the audit of expenditure (General and operational costs, transfers and subsidies, operating leases and bulk purchases), it was noted that some invoices were not paid within 30 days of receipt of invoice. It was also noted that some invoices were not date stamped when received by the creditors section. Therefore, it cannot be confirmed if the payment was made within 30 days as the number of days between invoice stamped by creditors and payment date is not known. The expenditure was not dated when signed, therefore it cannot be confirmed if it was signed in the 1970 period.	Yes	The Chief financial officer did not develop and implement adequate controls to confirm that payments for goods and services are tracked and paid within 30 days of the receipt of invoice or statement. Furthermore, there were no measures in place to follow up on the payments that were not being made promptly. The creditors section did not perform checks to confirm that the invoices are stamped/dated when received by creditors before approving payment/signing the checklist. Management did not adequately monitor the implementation of action plans to address internal control deficiencies relating to external audit findings.	It is recommended that: The Chief financial officer should put adequate controls in place that will ensure that payments to suppliers are made within 30 days of receipt of invoice or statement. The creditors section should perform checks to confirm that the invoices are stamped/dated when received by creditors before approving payment/signing the checklist. Management should develop and adequately monitor the implementation of action plans to address internal control deficiencies relating to external audit findings.	Suppliers not paid within 30 days of receipt of invoice Auditor's recommendation has been noted, the municipality is tracking all payments received by creditors to the Chief Financial Officer and the Office of the Chief Financial Officer records all payments sent to the City Manager for approval. These payments are all returned to creditors within 5 working days. The municipality is reviewing payment processes to ensure elimination of delays and monitoring of payment processes. Eskom and Unigrid late payment were solely due to the financial constraints; however, a payment arrangement has been put in place. The municipality will continue to put additional controls to ensure that payments are paid within prescribed time frame. It invoices not dated/stamped when received by creditors section: Audit finding noted and management oversight acknowledged. Creditors in future will make sure that all incoming mail for payment get stamped before getting paid. It invoices with no date/stamp received by Business Unit: Audit finding noted and acknowledged. The municipality has developed processes to ensure that all invoices are date stamped when received by business units. It Checklists not dated when signed by highest delegated official: Audit finding is noted and acknowledged. The omission of the date on this document was an oversight. Management will put controls in place to ensure that checklist is dated when signed by the delegated official. Management notes audit finding, the municipality is tracking all payments when received by Creditors to the Chief Financial Officer and the Office of the Chief Financial Officer records all payments sent to the City Manager for approval. These payments are all returned to creditors within 5 working days. The municipality is reviewing payment procedures to ensure elimination of delays and monitoring of payment processes. Sobaza Investments Audit finding noted and acknowledged. The management will continue to develop and implement additional controls to ensure that payments are paid within prescribed time frame. Mkhawwe Transport	In progress	Finance	Nekhwe Ngobho	Sipho Mnumalo/Lindwe Madala	Rasheer Hefiz	Management will review current payment processes with the intention to improve on the turn around time for the processing of payments. All payments documents will be recorded and date stamped when received by creditors so that they can be monitored. A register of all documents received will also be kept.	Revised payment procedure manual being implemented will monitor the effectiveness of the implementation of the revised procedure manual.	30-Jun-22	
11	Consequence management	Appropriate action was not taken against officials.	N/A	It was noted that action was not taken against implicated employees as per the recommendations of forensic reports. This therefore translates into a 50% non-compliance rate and therefore will be reported as a paragraph in the audit report. As a result, the municipality did not comply with section 17(14) of the MFMA.	Yes	Management did not ensure that recommendations as per internal audit forensic reports are implemented. Accounting officer did not ensure that laws and regulations relating to consequence management were adhered to.	Management should ensure that recommendations per forensic reports are implemented to ensure compliance with the laws and regulations relating to consequence management.	Forensic reports were concluded as follows: (1) 08 August 2019 - Suspension processes caused the delays as the union was objecting the grounds for suspension eventually the employee was not suspended; (2) 03 February 2020 - Covid related Delays (3) 23 August 2019 - Suspension processes caused the delays as the union was objecting the grounds for suspension, eventually the employee was suspended and disciplinary processes commenced. (4) 09 April 2020 - Covid Related Delays (5) 16 March 2020 - Covid Related delays Disciplinary measures through the bargaining council processes were followed before the appointment of Presiding Officers and Prosecutors. Mbanjwa was thereafter suspended as a result of the above mentioned processes. Challenges were experienced when Prosecutors declined to preside over (1) and (3) of the above set citing safety reasons. By the time management initiated the whole processes of appointing Presiding Officers and Prosecutors Covid19 pandemic was proclaimed in March 2020. Covid19 regulations prevented management in appointing Presiding Officers and Prosecutors due to Level 5 and Level 3 shutdown regulations. The AG would ensure that prosecutors are required to formulate and serve charges within 5 days after they have been appointed. This was not possible because nobody was allowed to move from one place to another. New Presiding Officers and Prosecutors were appointed and Charges were formulated in August 2020 after the Covid19 regulations were relaxed to Level 2 and Level 1. The disciplinary processes are ongoing and all matters will be finalized before the end of this financial year.	In progress	Corporate/EXCO	MP Khathide/Mosa Molapo	Madeleine Jackson/Fath Ndlovu	Loshvie Pitso/Patama Ngobho	(a) In terms of the process, the Office of the City Manager to forward the appointment of Presiding Officers and Prosecutors to the legislated timeframes.	There are currently 60 on going cases on the roll with 20 being finalised.	All consequence management to be implemented within the required legislated timeframes.	
12	Revenue management	Breakdown of landfill site systems and instruments led to loss of revenue in a financial loss.	3931917.04	1. Revenue due not billed and collected: It was noted that there were no billings done from January 2020 to June 2020 at the landfill site due to a breakdown of the digitizer of the weighbridge and weighbridge not calibrated. The following events and circumstance indicate that management failed to maintain the digitizer of the weighbridge and weighbridge system: 1) Through inspection of the correspondence email, dated the 31 January 2020 from the acting senior manager waste management to the (acting) CFO and service provider: Opt KZN, it was noted that the digitizer of the weighbridge at the landfill site was not working and the vehicles that were entering the site were not being weighed and that there was no record of the tonnage deposited. It was further noted that the weighbridge could have been used to measure the tonnage of waste coming into the landfill site without the software, however management was not able to bill the related consumers. 2) Further inspection of the correspondence email dated, 1 February 2020 from the service provider revealed that digitizer was damaged by water and inspection of correspondence email dated the 6 of February revealed that the landfill weighbridge was not calibrated and a full repair was required. 3) It was further noted that council was not made aware that the system was not working and revenue could not be billed as there was no related council resolution on	No	Lack of adequate review and monitoring of compliance with applicable laws and regulations relating to revenue and asset management. Lack of adequate preventative maintenance of the systems to ensure ongoing revenue billing and collection mechanism are in place to bill all the revenue due to the municipality.	It is recommended that management should: Respond to the finding raised above in paragraph 4 of the cover Ensure that adequate review and monitoring of compliance with applicable laws and regulations relating to revenue management and fiduciary of accounting officers. Ensure that adequate preventative maintenance is conducted on all billing and collection systems and instruments at the landfill site.	The circumstances that led to the instances of non-compliance. The municipality was faced with the crisis of the running of the landfill site which led to the suspension of a number of employees. The Manager - Landfill who was also acting Senior Manager - Landfill site amongst the employees that were suspended from April 2019 to June 2020. This affected continuity in terms of the management of the landfill site as the municipality did not have another suitable qualified candidate to manage the landfill site. Upon realizing this, management approached different municipalities and government departments for assistance. Unfortunately, no suitable individual could be obtained and the situation at the landfill site continued to deteriorate. A service provider was then appointed to implement a turnaround strategy to address the non-compliance issues at the landfill site. This included the clearing of waste at the landfill site followed by replacing of the weighbridge. Period taken to bring the weighbridge to a working condition before the weighbridge could be replaced, the contractor emphasized the significance of waste removal that was all over the landfill site. This would help minimize the risk of having the mud build up that would subsequently damage the weighbridge. Furthermore, landfill site had more serious issues that needed to be addressed that were distracting the lives of the community and the environment. In as much as the issue of revenue collection is important, the lives of people and the environment needed to be prioritized. The issue of the system to be installed also needed to be investigated. A system that would work for the municipality in order to enhance revenue collection was vital. This also meant a change in the existing people that had customers billed and pay at a later stage, which was providing not to be effective, to a system where customers pay for services upfront. All these factors required time and hence the delay in the activation of the new system. The steps that will be taken to rectify the matter in future: A new software system was installed. Management will ensure timely service of weighbridges and appropriate calibration on a regular basis. Management has advertised for the appointment of a service provider to manage the landfill site to ensure compliance with all the landfill site license requirements including the weighbridge. If the non-compliance resulted in or is likely to result in a financial loss for the municipality or any other public sector institution, an	In progress	Community/EXCO	Mbongeni Mabe/Madoda Khathide	Akon Mkhongo/Pi MaNaba	Siyabonga Vilakazi/Patama Ngobho	(a) A process of appointing the panel of service providers that are responsible for the maintenance of a weighbridge will be appointed in the first quarter of the 2021/22 financial year to prevent any future delays in conducting emergency repairs. (b) Corrective measures will be commenced with before the 30 June 2021.	On Monday 29 November 2021, a report was formally withdrawn from the SMC after the recommendations from Auditors that a City Manager must appoint an independent professional person to investigate the matter of breakdown of landfill site.	30-Jun-22	Unknown

Item	Category	Sub-category	Findings	Response	Management Action	Internal Control	External Audit	Materiality	Significance	Impact	Resolution	Completion Date	Status				
31	Human resource management	Overtime worked exceeded 40 hours per month	N/A	It was noted that the some employees worked more than 40 hours per month	No	Management did not ensure that compliance with the laws and regulation governing overtime was monitored.	It is recommended that management should ensure that compliance with the laws and regulation governing overtime.	1. Sewerage Water Mitigation: 2101350 The business unit has a shortage of Plumbers. Due to aging infrastructure, water pipelines are failing. Most bursts occur at night when the start pressure is higher due to low water demand. Plumbers are called out to attend to these bursts. These fall into the overtime clause. One cannot just leave the job unfinished due to his 40 hours being reached. The standby duty for these plumbers are done in advance. While section 1(1)(1) of the KCCO prohibits an employee working more than 40 hours per week, it is also important to note the provisions of Section 2(2) which states: "Sections 9, 10(1), 14(1), 15(1), 17(2) and 18(1) do not apply to work which is required to be done without delay owing to circumstances for which the employer could not reasonably have been expected to make provision and which cannot be performed by employees during their ordinary hours of work." Notwithstanding the provision, as Management was to try to limit, for safety reasons, the amount of emergency work carried out by individuals by spreading the callouts amongst standby staff. In view of the reactive/emergency nature of operations in Infrastructure Services, in particular provision of Water and Sanitation services are deemed essential services. 2. Mwanika Falls Dam: 1006130 Management notes the audit finding. The revenue section ensures that all employees comply with the overtime policy and no employees work overtime more than 40 hours. Management notes that the reported hours exceeded 40 hours was due to the conversion of the actual hours worked on Sunday to double that resulting in the employee getting in excess of 40 hours. Management will improve monitoring of overtime worked to ensure overtime worked is not in excess of 40 hours. 3. Inshaha Sabur Inshangwe: 1100090 The overtime for Mr. Sabur Inshangwe appears to be exceeding because it is for two months, June and July 2019. The municipality has a number of activities during the month of July such as the Mandela Marathon, Public Service Week (Kabina Day) and Mandela Day, which require employees to work additional days.	Progress	All	Vicarious Cully Mubanga Machingu Chumbi Ndlovu Agbonu Mosa Makaya Makhulu Munzali	SAI's	AB	(1) A SMI system (where possible) will be introduced before the end of 30 June 2021 to reduce overtime where feasible. (2) Management will look into mechanisms of controlling overtime by ensuring that overtime is worked when it is absolutely necessary unless in emergency situations that are being the control of management. (e.g. Fire, death in the case of contractors)	Master is being audited	31-Dec-21	N/A
32	Financial Reserve	Self insurance balance on the APS not agreeing with the bank balance as at 30 June 2020	N/A	It was noted that the amount reported in the financial statements does not agree with the bank balance as at 30 June 2019. It was further noted that insurance reserve is not cash backed. As a result, the municipality did not comply with the self insurance reserve policy approved by council.	Yes	Management did not ensure that a reconciliation between the balance per ledger and the bank statement was done a regular basis and discrepancies followed up immediately. Management did not ensure that the self-insurance reserve was cash backed at all times. Management did not adequately monitor the implementation of action plans to address internal control deficiencies relating to external audit findings.	Management should ensure that a reconciliation between the balance per ledger and the bank statement is done a regular basis and discrepancies followed up immediately and should also ensure that the self-insurance reserve is cash backed at all times. Management should develop and adequately monitor the implementation of action plans to address internal control deficiencies relating to external audit findings.	Management should ensure that a reconciliation between the balance per ledger and the bank statement is done a regular basis and discrepancies followed up immediately and should ensure that the self-insurance reserve is cash backed at all times. Management should develop and adequately monitor the implementation of action plans to address internal control deficiencies relating to external audit findings.	In Progress	Finance	Makhele Ngobu	Large	Reserve Half	Ensure that the reserve is cash backed at all times, by enforcing debt and revenue recovery enforcement initiatives to improve the municipality liquidity position on a daily basis.	Management are enforcing debt collection and revenue enforcement initiatives to improve the municipality liquidity position on a daily basis. No progress has subsequently been done as management is still enforcing debt collection to improve the liquidity position. Thereafter, we will be in a position to cash back the insurance reserves.	30-Jun-21	N/A

Item	Area	Objective	Key Performance Indicators (KPIs)	Responsible Party	Start Date	End Date	Status	Notes
1	Business Development	Identify and secure new clients for the software solutions.	Number of new clients acquired; Revenue generated from new clients.	John Doe	2023-01-01	2023-12-31	On Track	Initial outreach campaigns have been successful in generating leads. Client acquisition is steady.
2	Product Development	Develop and launch a new software feature to enhance user experience.	Feature completion rate; User satisfaction scores; Bug report frequency.	Jane Smith	2023-02-01	2023-11-30	Minor Delay	Development progress is good, but testing phase is taking longer than expected.
3	Operational Efficiency	Optimize internal processes to reduce costs and improve productivity.	Cost reduction percentage; Employee productivity metrics; Process completion time.	Mike Johnson	2023-03-01	2023-10-31	On Track	Process automation and resource reallocation have yielded positive results.
4	Customer Support	Improve customer support response times and resolution rates.	Customer satisfaction scores; Average response time; First-time resolution rate.	Sarah Lee	2023-04-01	2023-12-31	On Track	Support team training and knowledge base updates have improved service quality.
5	Marketing Campaigns	Execute a targeted marketing campaign to increase brand awareness.	Campaign reach; Lead generation; Conversion rate; Brand sentiment.	David Kim	2023-05-01	2023-09-30	Completed	Campaign exceeded expectations, resulting in a significant increase in leads.
6	Financial Management	Monitor and manage company finances to ensure profitability.	Profit margin; Cash flow; Budget adherence; Debt-to-equity ratio.	Emily White	2023-06-01	Ongoing	Financial performance is stable, with careful attention to budget control.	
7	Human Resources	Recruit, train, and retain top talent to support business growth.	Employee turnover rate; Time-to-hire; Training completion rate; Employee engagement.	Chris Brown	2023-07-01	Ongoing	Recruitment efforts are focused on high-quality candidates; training programs are effective.	
8	Legal & Compliance	Ensure all business operations comply with relevant laws and regulations.	Number of compliance audits; Regulatory fines; Litigation cases.	Alex Green	2023-08-01	Ongoing	Proactive compliance measures have minimized legal risks.	
9	IT Infrastructure	Maintain and upgrade IT infrastructure to support business needs.	System uptime; Security incidents; IT support tickets; Hardware refresh cycle.	Mia Black	2023-09-01	Ongoing	Regular maintenance and security updates ensure system reliability.	
10	Partnerships	Establish strategic partnerships to expand market reach and capabilities.	Number of new partnerships; Joint venture success; Market penetration.	Noah Grey	2023-10-01	Ongoing	Partnership negotiations are progressing well, with several key agreements in place.	